MIDLAND

CITY OF MIDLAND

ANNUAL BUDGET

2006-2007

MIDLAND, TEXAS

THE CITY OF MIDLAND, TEXAS
ANNUAL BUDGET

Fiscal Year
October 1, 2006 through September 30, 2007

Mayor Michael J. Canon

Council Members

LuAnn Morgan
District 1

Vicky Hailey
Mayor Pro Tempore
District 2

A. Scott Dufford
District 3

Berry D. Simpson
District 4

William F. Dingus
At-Large

W. Wesley Perry
At-Large

Rick Menchaca, City Manager

MIDLAND
CITY OF MIDLAND

ORGANIZATION CHART

- CITIZENS OF MIDLAND
  - CITY COUNCIL
    - BOARDS & COMMISSIONS
    - CITY SECRETARY
    - CITY ATTORNEY
    - CITY MANAGER
      - INTERNAL AUDIT
      - ASSISTANT CITY MANAGER
        - DEVELOPMENT SERVICES
          - TRANSPORTATION
          - ENGINEERING SERVICES
          - GEOGRAPHIC INFORMATION SYSTEM
          - CODE ADMINISTRATION
          - PLANNING
          - COMMUNITY DEVELOPMENT
        - COMMUNITY SERVICES
          - HEALTH & SENIOR SERVICES
          - ANIMAL SERVICES
          - GOLF COURSE
          - PARKS & RECREATION
          - SCHARBAUER SPORTS COMPLEX
        - UTILITIES
          - WATER & WASTE WATER MAINTENANCE
          - WATER & WASTE WATER OPERATIONS
          - SOLID WASTE
          - SANITARY LANDFILL
        - COMMUNICATIONS & INFORMATION SYSTEMS
          - INFORMATION SYSTEMS
          - COMMUNICATIONS MAINTENANCE
          - COMMUNICATIONS
        - PUBLIC INFORMATION
        - AIRPORTS
          - INTERNATIONAL AIRPORT
          - AIRPARK
          - INDUSTRIAL PARK
      - ASSISTANT CITY MANAGER
        - BUDGET
        - FINANCE
          - ACCOUNTING
          - CUSTOMER SERVICE
          - PAYROLL
          - INVESTMENTS
        - POLICE
          - ADMINISTRATION
          - FIELD OPERATIONS
          - INVESTIGATIVE SERVICES
          - SUPPORT SERVICES
        - FIRE
          - FIRE SUPPRESSION
          - EMERGENCY MEDICAL SERVICES
          - FIRE PREVENTION
          - AIRPORT
          - EMERGENCY MANAGEMENT
        - FACILITIES & FLEET MANAGEMENT
          - PURCHASING
          - WAREHOUSE
          - GARAGE
          - VEHICLE SERVICES
          - FACILITIES SERVICES
        - ADMINISTRATIVE SERVICES
          - PERSONNEL
          - EMPLOYEE SAFETY & HEALTH
    - MUNICIPAL JUDGE

August 17, 2006

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Midland

Texas

For the Fiscal Year Beginning

October 1, 2005

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Midland, Texas for its annual budget for the fiscal year beginning October 1, 2005. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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MIDLAND

CITY OF MIDLAND

SECTION I

INTRODUCTION

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Office of
City Manager

P.O. Box 1152
Midland, TX 79702-1152

432.685.7203
Fax 432.686.1600

August 22, 2006

TO: Honorable Mayor and City Council

FROM: Rick Menchaca, City Manager

SUBJECT: 2006 - 2007 Budget

The 2006/2007 budget for the operation of the City government is submitted for your consideration and approval. A budget is required under the provisions of Article 689a-13, Title 20, of the Revised Civil Statutes of the State of Texas and provisions of the Midland City Charter. It is submitted as the general operating plan for the City for the fiscal year beginning October 1, 2006 and ending September 30, 2007. The budget was prepared with a focus on the vision statement of the City "A citizen-oriented team dedicated to providing efficient, quality services now and into the future." This vision is realized by means of the key strategies outlined in the City's vision statement with implementation of the strategies accomplished through fiscally responsible organizational policies in budgeting revenues and expenditures.

Organizational policies implemented for and included in the 2006-2007 budget were as follows:

Policy: Review all revenue sources to achieve the best possible forecast of revenues. This policy was implemented through seeking the input of the individuals most closely associated with the subject revenues. Close scrutiny of estimates for reasonableness was inherent in the process to provide the best possible estimate of the resources available to be used in providing services during the 2006 - 2007 budget year.

Policy: The City's employees are the most important resource used in implementing the vision statement. Recognition of this policy was achieved through a market adjustment to the broadband pay plan for all City employees who are not firefighters or who are not firefighters or police officers, market adjustments to base salaries and maintenance of the pay progression plan for firefighters and police officers and maintenance of the City's benefit programs.

Policy: Provide quality services with a competitive cost. This was achieved through the use of technology, more efficient service delivery and close scrutiny of requests for expanded or enhanced services.

The budgetary process began in January 2006 and should be concluded on August 28 with the second reading of the budget ordinance and adoption of the tax rate. Significant dates and events during the budget preparation schedule were:

May 22	-	Start of Departmental budget reviews by City management
June 26	-	Working copies of budget delivered to City Council
July 10	-	Start of City Council budget workshops
July 20	-	Calculation of effective tax rate
July 21	-	Filing of budget for public inspection with City Secretary
August 8	-	Public hearing on budget and first reading of Budget Ordinance and vote to adopt Tax Rate Ordinance
August 22	-	Second reading of Budget Ordinance and vote to adopt Tax Rate Ordinance

Basis of Budgeting

All governmental type funds, i.e., the General Fund, Interest and Sinking Fund, and the Hotel/Motel Fund are accounted for and budgeted (with limited exceptions) on the modified accrual basis of accounting, using a current financial resources measurement focus. This basis is consistent with generally accepted accounting principles (GAAP) and generally recognizes revenues when they are measurable and available and expenditures when the related liability is incurred. A more detailed description of this basis of accounting may be found in the "Procedure and Policy" section of this book.

Exceptions to the modified accrual basis for budgetary purposes are listed below:

- Interfund charges are recorded as revenue (budget) instead of other financing sources (GAAP).
- Changes in fair value of investments are not considered (budget) as opposed to being treated as adjustments to revenue (GAAP).
- The budget for projects is based on project length and does not conform to a fiscal year (GAAP).
- The budget document does not include component units and various special revenue and capital project funds incorporated into the GAAP financial statements.

Financial statements for Proprietary funds, i.e., the Water and Sewer, Sanitation, Golf Course, Airport, Scharbauer Sports Complex, Garage, and Warehouse funds, are prepared on an accrual basis of accounting using a flow of economic resources measurement focus, consistent with generally accepted accounting principles. The accrual basis of accounting recognizes revenues in the accounting period in which they are earned and become measurable and expenses are recognized in the period incurred, if measurable. Budgets for the Proprietary funds are prepared on the same basis, with minor exceptions.

Exceptions to the accrual basis for budgetary purposes are listed below:

- Capital outlay is budgeted as an expenditure in the year of purchase (budget) versus recording as an asset (GAAP).
- Debt service principal payments are recorded as an expense (budget) rather than a reduction of a liability (GAAP).
- Grants received for construction of assets are shown as revenues (budget) and not as capital contributions (GAAP).

The budgetary process focused on the allocation of limited resources to maintenance of the current level of City services and prioritizing supplemental requests for expanded or enhanced services. The budget presented for all City operations for the 2006-2007 fiscal year totals $139,874,374. This is a 7.67% increase when compared to the fiscal year 2005-2006 budget of $129,915,582.

The fiscal year 2007 operating budget is supported by combined revenues of $132,000,750, up $7,292,063 from fiscal year 2006. Sales tax revenue reflects the largest amount of increase, $3,142,492 over fiscal year 2006. Other major components of this increase include $1,364,138 increase of Garage charges to other funds, $1,075,000 additional water and sewer revenue, $825,100 of increased franchise fees, $675,307 increased interest income, $408,139 increased property tax collections, and $347,500 increase in garbage collection and landfill charges. This is partially offset by a reduction of $936,000 in ambulance revenue, now being budgeted net of estimated uncollectible amounts.

The requests for supplemental funding totaled $5,564,165. These requests were evaluated and prioritized by City management and $1,968,808 was approved for inclusion in the proposed budget. A summary by fund of the supplemental requests and amounts approved and included in the 2006-2007 budget is presented below.

Fund	Supplemental Request	Approved
General Fund	$4,462,104	$1,636,788
Water and Sewer	392,683	281,071
Sanitation	119,336	42,053
Golf Course	53,486	0
Airport	79,056	1,396
Scharbauer Sports Complex	457,500	7,500
Garage	0	0

In general the economic outlook for the City is good. Property valuations are increasing, allowing for the actual property tax rate to be decreased by 5.5 cents per $100 valuation, an 8.6% reduction in the actual rate. The actual rate has decreased in eight of the last ten years. A property tax rate of 58.70 cents per $100 valuation is included in the fiscal year 2006-2007 budget. Population has been growing steadily with energy prices continuing to strengthen. A steady growth in the number of utility connections, annexations and the past several dry years are creating more demand on the water system and strong revenues to help meet the demands of a growing City.

Economic development initiatives of the Midland Development Corporation, a component unit of the City, have been highly successful in both creating jobs and helping diversify the local economy. The sales tax is expected to provide in excess of $4,741,750 this year for economic development to be guided by the board of the Midland Development Corporation.

A Tax Increment Reinvestment Zone for downtown Midland has been created and will fuel growth in the downtown portion of the City by reinvesting the tax revenues from the increased values in the Tax Increment Zone back into downtown. During 2005, the downtown area experienced growth in assessed value of real property. Four homes were completed by Midland Community Development Corporation and four homes completed by Midland Habitat. The Midland Hilton, new waterlines, and right of way beautification are among recent improvements in the TIRZ.

Midland continues to grow faster than anticipated. Development is continuing along Interstate 20, Andrews Highway, Loop 250 and other high visibility locations. The opening of the south Wal-Mart store has spurred additional growth in the area of I-20 and Rankin Highway. This growth includes Starbucks, Western Beverages, two auto parts stores, McAllister's Deli and others. A luxury car dealership is planned north of the Sports Complex and motels and a large furniture store are under construction on Loop 250 (west). Expanding residential development in the north/northwest portion

of the City includes Woodland Park ("A" Street/Mockingbird) more of Grassland Estates West, Mockingbird Heights, and Briarwood. The annexation of approximately 1,000 acres including Saddle Club Ranch Estates and Llano Estacado should spur additional residential opportunities. Residential infill development is occurring inside Loop 250. Development in and around Midland International Airport is underway. One building in the La Entrada Business Park will have a tenant in the near future and another building is planned.

The inter-governmental cooperative effort that resulted in development of the Advanced Technology Center is continuing to prove successful. The Center is a focal point for the development of technically proficient students and a better-trained workforce for industry. It is also proving to be an important element in attracting new businesses to Midland. The center is a cooperative effort funded by the City, Midland College, Midland Independent School District, the Abell-Hanger Foundation and various other private contributors.

An intergovernmental effort with the City of Odessa created the Midland Odessa Urban Transportation District. This district provides mass transit to both cities with 10 buses operating in Midland and 9 buses in Odessa. In addition, four new 30-passenger buses, which cost $279,890 each, were purchased with a congressional earmark for Midland-Odessa, and State transportation development credits. There was no cost to either city for acquisition of the buses, scheduled to begin operation in August 2006. The Midland system currently consists of six fixed routes along with complementary Americans with Disabilities (ADA) paratransit service, which provides curb-to-curb service for persons with disabilities who cannot access the regular bus system. The system operates Monday through Saturday, 12 hours per day, with no service available on Sunday.

Every June, the City Council sets a list of priorities as targets for action during the next year. The list is a product of the Strategic Planning Session where City Council and City Staff come together and design a blueprint for action. This includes examining where we have been as well as planning and preparing for the future needs of the City.

Looking down the road five years, it was decided that the City of Midland would have a Vibrant Downtown, a Financially Sound City with Cost Effective Services, a Strong, Diverse Local Economy, and be a Great Place to Live. For the immediate future, Top and High Priorities were also determined.

Top Priority

- ***Effluent Reuse Package Plan:*** move forward with a small plant to be placed on the waste water system to treat water for the purpose of irrigation.
- ***Midland Center/Convention Center:*** evaluate the results of a feasibility study and decide if the city will move forward with a plan to expand the current Midland Center or build a new Convention Center.
- ***Storm Water Funding Program:*** adopt and fund the federally mandated requirements of the Phase II Stormwater Program.
- ***Annexation:*** review and consider proposed future annexation, including possible adoption of an Annexation Plan.
- ***Affordable Workforce Housing Strategy:*** examine what role the city plays in the development of affordable housing, with the goal of increasing the housing inventory.

High Priority

- ***Midland Savings Building:*** pursue demolition and determine future use of the vacant site.
- ***Municipal Court:*** assess spatial and operational needs of the Municipal Court and determine a direction for the Court's future facility.
- ***County Services & Financing Strategy:*** reexamine interlocal agreements and work with other taxing entities to benefit citizens.
- ***Downtown Master Plan:*** complete the Plan, including determination of mixed use, open space development, and pedestrian first concept.
- ***CDBG Long Term Funding:*** consider decreased federal funding and plan for future use of these funds, including the Target Area Concept.

Assuring an adequate and safe supply of water for Midland residents continues to be one of the top priorities for the City. Water rates, which had not changed since 1994, were increased during fiscal year 2005 to compensate for increases in the cost of water and operating costs. The City is facing upcoming capital expenditures, increases in maintenance costs, and development and annexation costs. The Utility Department has also reorganized and reduced its staff by 20% in recent years in order to be more efficient. Implementation of the effluent reuse package plan will conserve potable water while assuring that there is sufficient water for irrigation use.

The Midland Center/Convention Center was also a top priority listing for 2006. A feasibility study was completed in 2006, and the goal is to evaluate the results and decide what direction to move during 2007. This is part of the long-term goal of having a vibrant downtown.

The population of Midland, according to estimates, has recently surpassed 100,000, and is now classed as a medium-sized city, according to federal guidelines. As such, it falls under a new category of regulations with regard to storm water discharges and is subject to the federally mandated requirements of the Phase II Stormwater Program. Consequently, funding the adoption of these requirements has become a top priority.

As in several previous years, the City views annexation as a top priority. Additional areas of proposed annexation are continuously under scrutiny. In fiscal year 2004, the Council directed staff to draft a policy aimed at annexation. The plan would promote economic growth, facilitate long-range planning for provision of services, and protect future development by enforcement of land use regulations. The plan states that no City services, including, but not limited to water, sanitary sewer, and solid waste collection, will be provided to individuals or corporations outside the city limits except when economic development opportunities arise which the Council finds to be of benefit to the City. In the plan, the City may annex any area that meets certain criteria including voluntary and involuntary annexations of both vacant and populated areas.

Midland's economy is strong and has been experiencing steady growth along with the lowest unemployment rate in the state. An increasing population creates the need for additional housing for its workforce. Consequently, the City plans to examine its role in assuring that there is an adequate supply of affordable housing.

GENERAL FUND

Total General Fund revenues are budgeted at $63,127,602, an increase of $3,419,264 for fiscal year 2007 over budgeted fiscal year 2006 revenues. This amount is mainly comprised of a $3,142,492 increase in sales tax revenue and $463,237 in property tax collections.

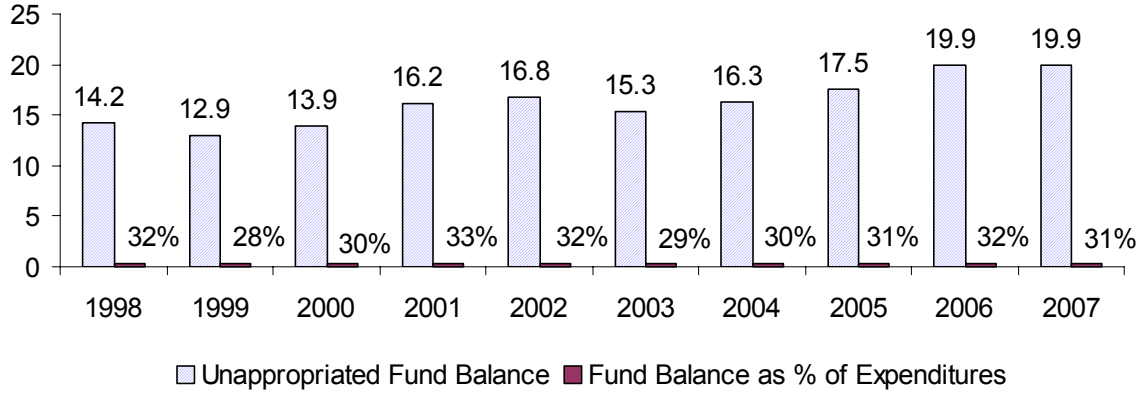
The increased collections from property taxes are the result of an improving property tax base, offsetting a decrease in the actual maintenance and operations tax rate from 55.45 to 51.02 cents per $100 valuation. Sales tax revenue is in a growth pattern, showing increases in fiscal years 2004, 2005 and 2006, with anticipated increases in fiscal year 2007.

The expenditures budget for this fund is $63,127,602. This yields a balanced budget for the 2006-2007 fiscal year. The General Fund Unappropriated Fund Balance, which is essential for bond ratings, self-insurance considerations, disaster recovery and major economic or regulatory changes, is projected to be $19,941,074 at the beginning of Fiscal Year 2006 - 2007.

Significant changes in the 2006-2007 budget include the addition of 6 new police officers, three new firefighters, market adjustments for uniformed police and fire of 5% and 4%, respectively, and a 5% market adjustment for all other City employees. Contributions to the Firemen's Relief and Retirement Fund were also increased by 1%. Contractual services funded by the General Fund increased by $1,272,741 for several reasons, including $806,569 additional hire of equipment costs related to increasing fuel prices and new equipment. Utility costs, driven by rising natural gas prices, increased $183,353. General Fund portion of Medical/Dental Self-insurance increased $253,140 from fiscal year 2006, attributed to a 5% increase in costs. The budget reflects a $528,154 increase in capital outlay, including improvements to technology benefiting various departments. These items comprise the budgetary highlights in the General Fund.

The City has a policy of maintaining a General Fund Unappropriated Fund Balance equal to at least twenty five percent (25%) of each fiscal year's operating expenditures. This level is an important factor in maintaining the City's general purpose bond ratings because of the cyclical nature of the energy industry, which is a major factor in the City's economy. It also provides a source of additional investment income to help maintain a level property tax rate.

General Fund Unappropriated Fund Balance
and Fund Balance as a Percentage of Expenditures
Actual Fiscal Years 1998 through 2005;
Estimated Fiscal Year 2006 and Projected Fiscal Year 2007



INTEREST AND SINKING FUND - TAX SUPPORTED DEBT

This fund is used to accumulate assets necessary to make the principal, interest and other debt associated payments on the City tax supported debt. All deposits to this fund are restricted by law to the payment of the amounts due associated with this debt. Deposits to this fund are made from the interest and sinking fund portion of the property tax levy and the interest earned on those deposits for each year.

The property tax levy for this purpose is 7.68 cents per $100 valuation, down 1.07 cents per $100 valuation from 8.75 cents per $100 valuation for the 2005-2006 budget. Total tax supported debt expenditures for fiscal year 2006-2007 are $3,464,691. Water and Sewer Funds provide for expenditures of $107,941 to support a Housing and Urban Development Section 108 Loan, which was used to help develop the Advanced Technology Center.

HOTEL/MOTEL FUND

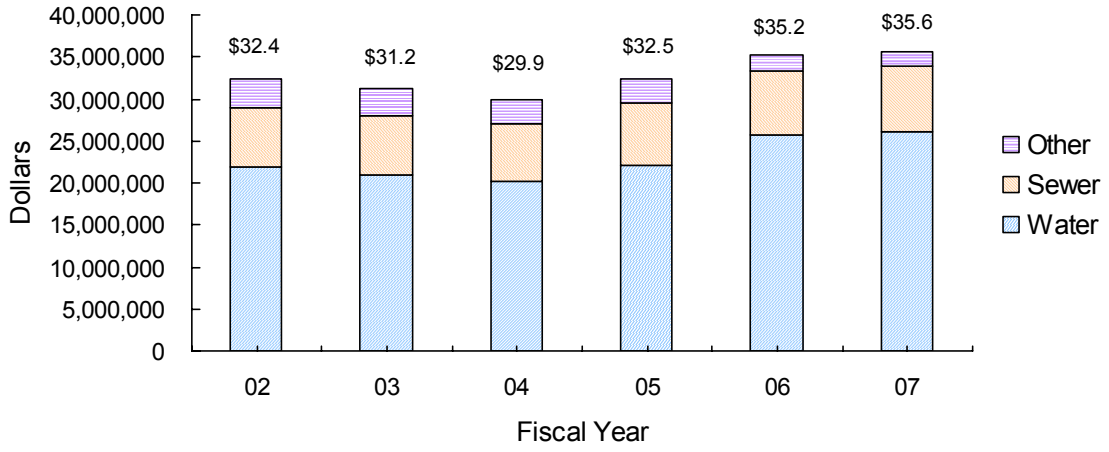
The Hotel/Motel Fund is used to segregate revenues received from local hotel/motel occupancy taxes, revenues received from Midland Center operations and the interest income associated with these dollars. Local hotel/motel occupancy taxes are 7% of adjusted gross receipts for hotels and motels located within the city limits. Hotel/Motel Tax revenues have increased during the fiscal year 2005-2006, and are budgeted at $1,375,000 for fiscal year 2006-2007. Total fund revenues, estimated to be up by approximately 13.1% over fiscal year 2006, are budgeted at $1,586,000.

Expenditures of these revenues must meet a two-part test to be considered an eligible expenditure: (1) the expenditure must "directly enhance and promote tourism and the convention and hotel industry" and (2) the expenditure must "clearly fit into one of five statutorily provided categories for expenditure of local hotel occupancy tax revenues." Expenditures decreased by 3.8% when compared to fiscal year 2005-2006.

WATER AND SEWER FUND

The Water and Sewer Fund revenues are estimated to increase by 3.7% from budgeted 2005 – 2006 revenues. This increase is based upon consideration of several factors, including increased customer numbers and a move to a higher, 3-tiered rate structure in October. Annual water and sewer revenues should provide adequate cash flow for operations and the current level of debt for the fund. Also, this fund is required by debt covenants to maintain a net revenue to debt ratio of 1.5. The current rate structure, coupled with the impact of the Water and Sewer Rate Stabilization Fund, should provide adequate revenues to meet this requirement.

Water and Sewer Revenues
Actual 2002 through 2005; Estimated 2006; Budgeted 2007



Water and Sewer Fund expenses are up $1,325,565, 3.88%, from the previous fiscal year. The majority of this increase, $782,066, is associated with the cost of water delivery to the City. The increasing cost of electricity was responsible for an additional $211,500. In addition, the rising price of fuel had an impact on hire of equipment costs.

An item of significant interest is the $5,000,000 Water & Sewer Rate Stabilization Fund (W&SRSF). This fund was created by Ordinance 7889 and may be used and charges of the water and sewer system. Additionally, and perhaps most important, use of dollars from this fund may be considered in meeting the net revenue to debt ratio bond covenants. The ordinance set specific limitations on the timing and use of these dollars and the repayment of these dollars to the W&SRSF to insure the long-term viability of the fund and a stable water and for any lawful purpose to stabilize rates sewer rate structure. This fund has never been reduced below its original amount at any time and no use of the original amount is anticipated in the proposed budget.

SANITATION FUND

Sanitation Fund revenues, exclusive of revenue derived from the Litter Abatement Contributions, are estimated to increase by 6.7% during fiscal year 2006-2007. Growth within the City, including several annexed areas, and a $0.25 Sanitation rate increase are expected to produce an additional $290,000 and $57,500 over 2006 budgeted revenue for garbage collection fees and landfill charges, respectively. Revenues generated should provide adequate cash flow to meet the operating needs of the fund and provide for small capital expenditures.

Expenses of this fund, exclusive of expenses to be incurred through expenditure of the Litter Abatement Contributions, increased 10.2%. An additional $198,125 has been budgeted for containers, as well as an increase of $328,404 in hire of equipment related to increased fuel costs and new equipment. A portion of the landfill costs result from unfunded, Federally mandated regulations and are mainly reflected in depreciation of capitalized costs and landfill closure costs.

Voluntary Litter Contributions were established, October 1, 2002, by the City to assist with litter abatement through a program of voluntary $1.00 per month contributions from citizens on their utility bills. Expenses will be incurred through the use of revenues for abatement of litter problems. Revenues are budgeted at $245,000 for this program and expenses at $288,550.

GOLF COURSE FUND

Golf Course revenues are expected to be relatively stable at $1,333,733 as compared to fiscal year 2006 budgeted revenues of $1,287,999. The Golf Course Player Facility Charge (GPFC) of $1.00 per round is currently being used in its entirety to assist with debt service costs associated with construction of the new nine holes and expansion of other golf course facilities. In October of 2003, an additional $2.75 GPFC was instituted to be used specifically for capital improvements of the Golf Course. The GPFC revenues are not available for general golf course operations and are not reflected in the revenue estimates. Expenses are budgeted to increase 3.02 percent.

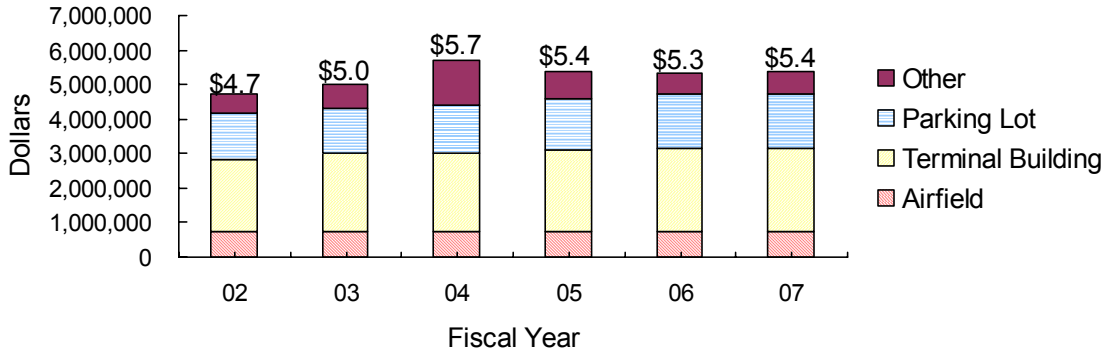
AIRPORT FUND

Airport working capital is anticipated to be approximately $1,213,972 at the beginning of fiscal year 2006-2007. This working capital is critical to the operation of the Airport during the next few years. Working capital currently represents 13.3% of proposed Fiscal Year 2006 – 2007 expenses, 22.7% of expenses net of depreciation, and should be maintained at this level for reasonably sound financial operations.

Estimated Airport Fund revenues reflect a $166,537 increase mainly due to parking lot revenue increases, Terminal Building and Tower revenue increases and increased interest income as a

result of higher interest rates. Airport Passenger Facility Charge revenues to be used in capital construction projects and the repayment of a major portion of the debt issued for construction of the new terminal building at the airport are not included in this total due to use restrictions.

Airport Revenues
Actual 2002 through 2005; Estimated 2006; Budgeted 2007



Airport expenses are up $339,233 or 3.86%. The primary source of this increase is depreciation expense, which reflects $310,000 more than fiscal year 2006. This is due to the completion of several major capital projects to rehabilitate an apron and reconstruct various runways and taxiways. Based upon a cost allocation study prepared by DMG Maximus in accordance with Office of Management and Budget Circular A-87 (OMB A-87), General Fund charges to the Airport were $1,460,319.

SCHARBAUER SPORTS COMPLEX FUND

The Scharbauer Sports Complex Fund was established to account for all facets of the operations of the Scharbauer Sports Complex.

Fiscal Year 2007 operating revenues, $877,370, and expenses, $2,507,273, are budgeted to provide a deficit cash flow of $(40,903) after consideration of $1,589,000 in depreciation expense.

The revenue stream from the contractual agreement between the Midland Football-Soccer and Baseball Complex Development Corporation, a 4b corporation, and the City is accounted for in a "sub fund" of this fund. This agreement provides for the Midland Football-Soccer and Baseball Complex Development Corporation to remit all revenues received from a 4b sales tax to the City for use in paying debt service costs associated with the Series 2000 and 2001 Certificates of Obligation issued by the City to fund development of the Sports Complex, as well as the Series 2006B General Obligation Refunding Bonds issued to refund a portion of the Series 2000 Certificates of Obligation. Debt service payments for fiscal year 2007 will be $3,092,804.

INTERNAL SERVICE FUNDS

The internal service funds of the City are the Garage Fund, Warehouse Fund and Self-insurance funds. These funds derive their revenues from charges to the City funds that use their services and these revenues are budgeted in the other funds as expenses/expenditures. The only revenue not from this source is investment income associated with the funds.

The Garage Fund budget increased $4,970,544, or 50.75%. $4,541,518 of the increase is related to the purchase of major capital items, including $1.5 million for new computer hardware and software to update the City's financial software system, $1.5 million for a CAD/AVL system and $850,000 for a fire ladder truck. The addition of six new police cars for new officers plus an

additional ambulance was also a major part of the increase in capital items. The impact of rising fuel costs is budgeted at $165,800, and depreciation reflects an increase of $155,000.

The Warehouse Fund expense budget remains stable at $567,644 for fiscal year 2007 as compared to $569,347 for fiscal year 2006.

The City's self-insurance funds, in the aggregate, appear to be financially sound with the increased contribution rates for fiscal year 2007. The decrease for combined fund contributions to the General Liability Self-Insurance Fund totals $46,924, bringing total General Liability contributions from all funds to $509,000. Payments by the operating funds to the Workers' Compensation Self-insurance Fund for coverage in fiscal year 2007 were increased by 41%, after a temporary decrease of 33.7% the prior year. The City has transitioned over several years to a self-insured status instead of purchasing this insurance externally. Medical/Dental Self-Insurance contributions by the City were increased 5%, as of October 1, 2006 to reflect increasing costs of services.

The City periodically retains the services of an actuarial firm to conduct a study of the City's self-insurance funds. Rates and anticipated expenses, except for Medical/Dental rates, are established based upon actuarial recommendations contained in that study.

CAPITAL IMPROVEMENT PROGRAM

The purpose of the Capital Improvement Program (CIP) is to implement and facilitate the City's Master Plan. Generally, capital projects are in excess of $15,000 and include such items as land purchases, building and/or renovating structures, roads, water and sewer line extensions, park developments and new City facilities such as fire stations, airports, or water treatment facilities. Major maintenance projects such as street resurfacing or a new roof for a building are not included in the CIP.

Annually, a five-year CIP needs assessment is presented to City management by the various City departments. Inherent in this needs assessment is the consideration of the operating budget impact in future years of the proposed project as presented on the summary of the five years needs assessment. This needs assessment is evaluated and prioritized by City management. Tentative recommendations are made to City Council based upon this assessment. Council then evaluates, modifies and reviews management's tentative recommendations and adopts a CIP for the year. A listing of all currently available capital projects funds is included in the Capital section of the budget. These are dollars which, subject to restrictions in bond covenants, may be used to fund some of the proposed CIP in conjunction with possible future debt issues, operating revenues, grants or other funding sources available to the City.

Inclusion of a project in the CIP does not insure that the project will be funded at any time in the future, but it does assure that the project will be evaluated on its merits relative to other proposed CIP projects.

Budgetary policy and directive for the fiscal year 2006-2007 budget was similar to guidelines for previous years. However, the achievement of those directives while adhering to policy is often difficult and requires innovation and creativity on behalf of the City Council and staff. The entire City staff is to be commended for their efforts in developing a budget that adheres to City Council policy and achieves the fiscal objectives of the Council

It is through focusing on the key strategies of the City's vision statement that these policies and directives are achieved. Our vision remains to be "A citizen-oriented team dedicated to providing efficient, quality services now and into the future."

VISION STATEMENT

A citizen-oriented team dedicated to providing efficient, quality services now and into the future.

KEY STRATEGIES

1. Recognize employees as our most important resource

   - recruit and retain qualified employees
   - communicate expectations and recognize performance
   - involve employees in setting and achieving goals
   - encourage innovation and new ideas
   - provide training and education for all employees

2. Consistently promote teamwork among citizens, elected officials, and City

   - develop and implement a goal-setting process that involves City Council, City employees, and community organizations
   - increase communications among employees at all levels
   - encourage positive communications with the citizens through employees
   - increase the quality of Council communications with constituents
   - promote volunteerism

3. Emphasize safety and environmental awareness

   - provide a safe work environment through safety policies, training and equipment
   - be an example of an environmentally responsible organization

4. Actively solicit citizen input and respond appropriately

   - insure that citizen questions and complaints are responded to in an accurate and timely manner
   - utilize Boards and Commissions as a source of information
   - inform citizens and employees as to goals and long range cost of services
   - obtain broad based citizen input
   - network with community organizations

5. Provide quality services at a competitive cost

   - establish and maintain standards of performance
   - emphasize long term planning
   - regularly evaluate methods and cost of service
   - do it right the first time
   - optimize the use of technology

CITY OF MIDLAND, TEXAS

COMPARISON OF SOURCES AND USES BY FISCAL YEAR

OPERATING FUNDS

	Governmental Funds								
	General Fund			Debt Service			Special Revenue Fund		
	FY05 Actual	FY06 Estimate	FY07 Adopted	FY05 Actual	FY06 Estimate	FY07 Adopted	FY05 Actual	FY06 Estimate	FY07 Adopted
Revenues:									
Taxes	$46,217,527	$47,394,728	$51,851,857	$3,023,128	$3,424,955	$3,369,857	$1,238,269	$1,200,000	$1,375,000
Licenses and Permits	895,123	748,155	774,175	-	-	-	-	-	-
Fines and Forfeitures	2,269,991	2,343,000	2,341,000	-	-	-	-	-	-
Charges for Services	6,341,106	6,542,872	5,660,817	-	-	-	180,930	190,000	190,000
Investment Income	595,147	555,400	828,000	21,350	19,881	40,000	14,380	12,000	21,000
Grants and Contributions	895,362	1,313,820	809,353	-	-	-	-	-	-
Nonoperating	-	-	-	-	-	-	-	-	-
Other	292,989	60,363	112,400	19,651	-	-	-	-	-
Total Revenues	57,507,245	58,958,338	62,377,602	3,064,129	3,444,836	3,409,857	1,433,579	1,402,000	1,586,000
Other financing sources:									
Interfund Transfers In	750,000	750,000	750,000	106,295	106,060	110,441	-	-	-
Proceeds of refunding bonds	-	-	-	-	-	-	-	-	-
Total revenues and other financing sources	$58,257,245	$59,708,338	$63,127,602	$3,170,424	$3,550,896	$3,520,298	$1,433,579	$1,402,000	$1,586,000
Expenditures:									
Personnel Services	$39,167,046	$41,340,338	$43,860,024	-	-	-	-	-	-
Commodities	1,627,461	1,316,373	1,449,313	-	-	-	4,514	-	-
Contractual Services	11,677,114	12,329,898	13,602,639	-	-	-	81,609	51,146	62,250
Maintenance - Structures	903,818	955,557	992,422	-	-	-	2,272	7,000	7,000
Maintenence - Equipment	520,093	571,371	619,050	-	-	-	3,820	-	-
Depreciation	-	-	-	-	-	-	-	-	-
Capital Outlay	181,865	448,905	977,059	-	-	-	36,287	16,000	-
Debt Service	-	-	-	3,117,789	3,540,289	3,572,632	-	-	-
Other	2,591,876	3,484,872	971,137	-	-	-	1,299,112	1,481,197	1,427,073
Total expenditures/expenses	56,669,273	60,447,314	62,471,644	3,117,789	3,540,289	3,572,632	1,427,614	1,555,343	1,496,323
Other financing uses:									
Interfund Transfers Out	197,684	265,774	655,958	-	-	-	-	-	-
Payment to refunding bond escrow agent	-	-	-	-	-	-	-	-	-
Total expenditures and other financing uses	$56,866,957	$60,713,088	$63,127,602	$3,117,789	$3,540,289	$3,572,632	$1,427,614	$1,555,343	$1,496,323

CITY OF MIDLAND, TEXAS

COMPARISON OF SOURCES AND USES BY FISCAL YEAR

OPERATING FUNDS (con't)						INTERNAL SERVICE FUNDS					
Proprietary Funds									Totals		
Water and Sewer Fund			Other Enterprise Funds			Internal Service			(Memorandum Only)		
FY05 Actual	FY06 Estimate	FY07 Adopted	FY05 Actual	FY06 Estimate	FY07 Adopted	FY05 Actual	FY06 Estimate	FY07 Adopted	FY05 Actual	FY06 Estimate	FY07 Adopted
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$50,478,924	$52,019,683	$56,596,714
-	-	-	-	-	-	-	-	-	895,123	748,155	774,175
-	-	-	-	-	-	-	-	-	2,269,991	2,343,000	2,341,000
30,335,592	33,334,000	34,401,000	12,492,286	12,402,857	12,885,962	7,363,344	8,467,373	9,844,511	56,713,258	60,937,102	62,982,290
575,672	622,000	775,000	230,923	213,000	367,000	315,707	335,912	402,500	1,753,179	1,758,193	2,433,500
631,640	50,000	50,000	509,107	3,515,000	3,694,319	-	-	-	2,036,109	4,878,820	4,553,672
451,607	345,900	383,000	259,263	263,137	64,100	132,003	130,000	143,000	842,873	739,037	590,100
-	-	-	114,559	102,500	100,500	-	-	-	427,199	162,863	212,900
31,994,511	34,351,900	35,609,000	13,606,138	16,496,494	17,111,881	7,811,054	8,933,285	10,390,011	115,416,656	123,586,853	130,484,351
-	-	-	197,684	265,774	655,958	-	-	-	1,053,979	1,121,834	1,516,399
-	-	-	-	-	-	-	-	-	-	-	-
$31,994,511	$34,351,900	$35,609,000	$13,803,822	$16,762,268	$17,767,839	$7,811,054	$8,933,285	$10,390,011	$116,470,635	$124,708,687	$132,000,750
4,656,512	4,941,917	5,147,235	3,743,900	3,986,895	4,133,752	1,295,075	1,393,951	1,437,551	48,862,533	51,663,101	54,578,562
1,172,694	1,146,121	1,142,231	389,595	497,875	688,548	2,663,012	2,425,790	2,598,245	5,857,276	5,386,159	5,878,337
16,356,711	15,934,255	17,302,695	4,939,192	4,941,452	5,603,151	395,159	433,212	496,163	33,449,785	33,689,963	37,066,898
184,798	313,927	350,354	210,194	174,530	168,708	15,251	15,500	15,500	1,316,333	1,466,514	1,533,984
302,339	419,046	390,135	93,093	123,631	132,631	1,040,990	888,500	883,700	1,960,335	2,002,548	2,025,516
3,384,079	3,267,300	3,387,000	4,847,289	5,598,431	6,281,750	1,936,812	2,100,199	2,255,000	10,168,180	10,965,930	11,923,750
488,389	179,624	241,570	26,617	110,970	65,870	2,347,738	2,807,035	7,348,553	3,080,896	3,562,534	8,633,052
5,942,540	3,776,940	3,435,598	668,094	661,018	497,675	-	-	-	9,728,423	7,978,247	7,505,905
3,176,508	3,401,167	3,264,663	3,506,453	3,434,786	3,249,844	299,561	298,438	296,754	10,873,510	12,100,460	9,209,471
35,664,570	33,380,297	34,661,481	18,424,427	19,529,588	20,821,929	9,993,598	10,362,625	15,331,466	125,297,271	128,815,456	138,355,475
856,295	856,060	860,441	-	-	-	-	-	-	1,053,979	1,121,834	1,516,399
-	-	-	-	-	-	-	-	-	-	-	-
$36,520,865	$34,236,357	$35,521,922	$18,424,427	$19,529,588	$20,821,929	$9,993,598	$10,362,625	$15,331,466	$126,351,250	$129,937,290	$139,871,874

CITY OF MIDLAND, TEXAS

SUMMARY OF REVENUES, APPROPRIATIONS/EXPENSES AND CHANGES IN FUND BALANCES/EQUITY

OPERATING FUNDS

	General Fund	Debt Service	Water and Sewer Fund	Airport Fund	Sanitation Fund	Golf Course Fund
Estimated Balance 10/01/2006	$19,941,074	$ 339,158	$116,375,144	$71,065,430	$ 3,860,640	$ 4,068,161
REVENUES						
Taxes	51,851,857	3,369,857				
Licenses and Permits	774,175					
Fines and Forfeitures	2,341,000					
Charges for Services	5,660,817	0	34,401,000	4,957,817	6,422,000	1,032,275
Miscellaneous	921,753					
Interest	828,000	40,000	775,000	62,000	260,000	45,000
Nonoperating			383,000	139,600	21,000	500
Grants and Contributions			50,000	3,399,319	295,000	
Total Revenues	62,377,602	3,409,857	35,609,000	8,558,736	6,998,000	1,077,775
APPROPRIATIONS/EXPENSES						
Personnel Services	43,860,024		5,147,235	1,468,140	2,202,642	462,970
Commodities	1,449,313		1,142,231	61,608	545,940	69,600
Contractual Services	13,602,639		17,302,695	1,559,626	2,889,088	584,895
Maintenance - Structures	992,422		350,354	89,850	23,358	32,500
Maintenence - Equipment	619,050		390,135	50,500	59,131	15,000
Debt Service		3,572,632	2,935,598	497,675		80,043
Depreciation			3,387,000	3,770,000	730,750	192,000
Miscellaneous	971,137		3,764,663	1,587,319	1,194,926	88,725
Lands - Buildings	65,000		5,000		25,000	
Equipment	912,059		236,570	33,370		
Total Expenses			34,661,481	9,118,088	7,670,835	1,525,733
Total Appropriations	62,471,644	3,572,632				
Debt Proceeds/(Uses)						
Interfund Transfers In/(Out)	94,042	110,441	(860,441)			255,958
Estimated Balance 9/30/2007	$19,941,074	$ 286,824	$116,462,222	$70,506,078	$ 3,187,805	$ 3,876,161

SUMMARY OF FUNDS AVAILABLE FOR APPROPRIATION

OPERATING FUNDS

	General Fund	Debt Service	Water and Sewer Fund	Airport Fund	Sanitation Fund	Golf Course Fund
Estimated Balance 10/01/2006	$19,941,074	$ 339,158	$116,375,144	$71,065,430	$ 3,860,640	$ 4,068,161
Estimated Changes	0	(52,334)	87,078	(559,352)	(672,835)	(192,000)
Estimated Balance 9/30/2007	$19,941,074	$ 286,824	$116,462,222	$70,506,078	$ 3,187,805	$ 3,876,161

CITY OF MIDLAND, TEXAS

SUMMARY OF REVENUES, APPROPRIATIONS/EXPENSES AND CHANGES IN FUND BALANCES/EQUITY (continued)

OPERATING FUNDS		INTERNAL SERVICE FUNDS		NONOPERATING FUNDS		TOTAL	
Hotel/ Motel Fund	Scharbauer Sports Complex Fund	Garage Fund	Warehouse Fund	Capital Projects	Proprietary Fund Debt	Memorandum	
$ 480,690	$33,009,475	$18,583,239	$ 760,346	$8,244,267	$13,579,572	$290,307,196	Estimated Balance 10/01/2006
							REVENUES
1,375,000						56,596,714	Taxes
						774,175	Licenses and Permits
						2,341,000	Fines and Forfeitures
190,000	477,370	9,256,511	588,000			62,985,790	Charges for Services
						921,753	Miscellaneous
21,000		382,500	20,000			2,433,500	Interest
		143,000				687,100	Nonoperating
	0					3,744,319	Grants and Contributions
1,586,000	477,370	9,782,011	608,000	0	0	130,484,351	Total Revenues
							APPROPRIATIONS/EXPENSES
		1,379,959	57,592			54,578,562	Personnel Services
	11,400	2,121,945	476,300			5,878,337	Commodities
62,250	569,542	482,155	14,008			37,066,898	Contractual Services
7,000	23,000	14,000	1,500			1,533,984	Maintenance - Structures
	8,000	883,700				2,025,516	Maintenence - Equipment
						7,085,948	Debt Service
	1,589,000	2,255,000	0			11,923,750	Depreciation
1,427,073	298,831	278,510	18,244			9,629,428	Miscellaneous
		8,500				103,500	Lands - Buildings
	7,500	7,340,053				8,529,552	Equipment
	2,507,273	14,763,822	567,644	0	0	70,814,876	Total Expenses
1,496,323						67,540,599	Total Appropriations
				(3,147,905)	(1,070,524)	(4,218,429)	Debt Proceeds/(Uses)
	400,000					0	Interfund Transfers In/(Out)
$ 570,367	$31,379,572	$13,601,428	$ 800,702	$ 5,096,362	$12,509,048	$278,217,643	Estimated Balance 9/30/2007

SUMMARY OF FUNDS AVAILABLE FOR APPROPRIATION (continued)

OPERATING FUNDS		INTERNAL SERVICE FUNDS		NONOPERATING FUNDS		TOTAL	
Hotel/ Motel Fund	Scharbauer Sports Complex Fund	Garage Fund	Warehouse Fund	Capital Projects	Proprietary Fund Debt		
$ 480,690	$33,009,475	$18,583,239	$ 760,346	$8,244,267	$13,579,572	$290,307,196	Estimated Balance 10/01/2006
89,677	(1,629,903)	(4,981,811)	40,356	(3,147,905)	(1,070,524)	(12,089,553)	Estimated Changes
$ 570,367	$31,379,572	$13,601,428	$ 800,702	$ 5,096,362	$12,509,048	$278,217,643	Estimated Balance 9/30/2007

REVENUES - MAJOR SOURCES AND TRENDS

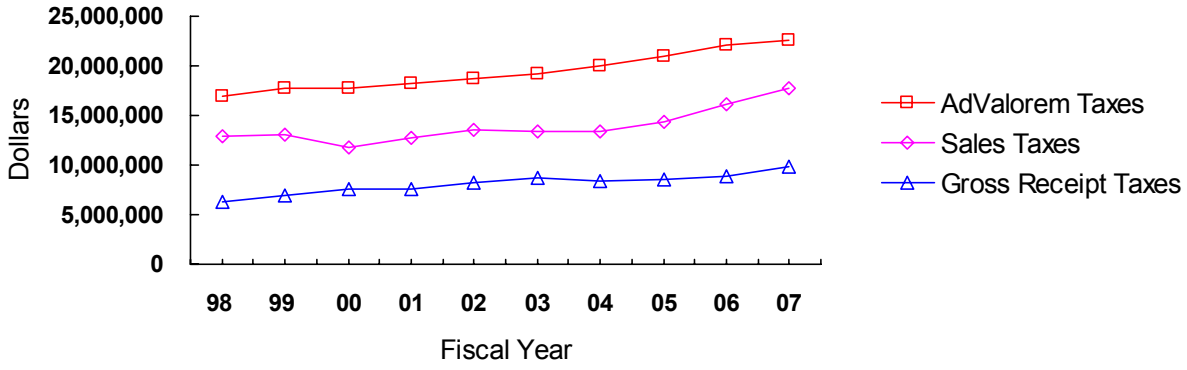
GENERAL FUND - There are three major revenue sources in this fund - Ad Valorem Taxes (35.7%), Sales Taxes (30%) and Gross Receipt Taxes (16%). Together, these represent 81.7% of all General Fund revenue.

Ad Valorem Taxes: This tax is based on the assessed value of real estate, personal property and minerals within the City's taxing jurisdiction. The prior three years saw additions and valuation increases average 5.3%. The combined additions for this year total 10.9%. It is anticipated that the combined growth trend will average above 4% per year for next year and near future years.

Sales Tax: During the four years prior to FY2003, Sales Tax grew by an average of 3.89%. A noticeable slowdown in sales tax revenues during FY2003 was followed by a nice recovery in FY2004 and FY2005. 2006 receipts are estimated to be 16.4% over budget. With this trend, FY2007 is projected for an approximate 3% increase over FY2006 levels. Sales tax revenue is affected by both changes in population and the state of the local economy.

Gross Receipts Taxes: Gross receipts taxes are paid by utility providers for their use of City streets, alleys and property in providing their services. Projections are based on historical data trends, adjusted for population and other factors known to impact this revenue. Demands for utility services have continued to increase and escalation clauses in contracts continue in effect. The trend is stable growth in these sources, similar to trend in Ad Valorem base and Water & Sewer connections.

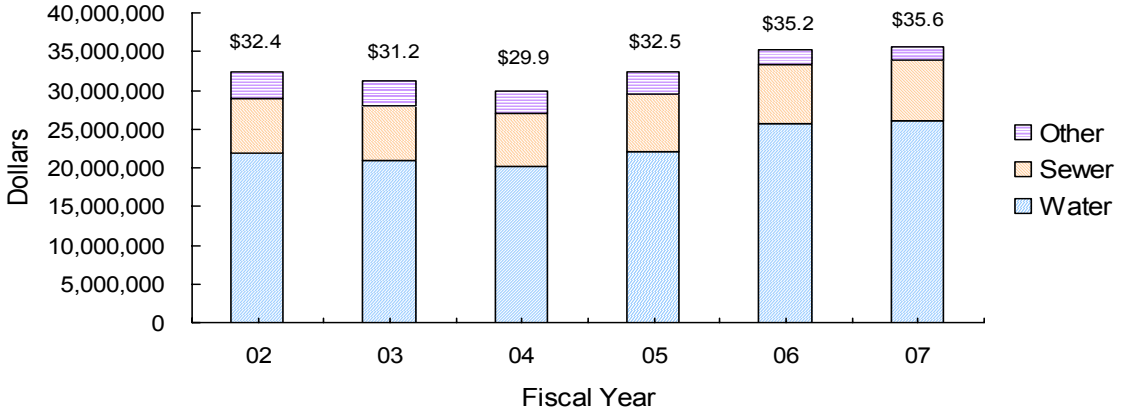
General Fund Revenue Trends
Actual Fiscal Year 1998 through 2005; Estimated 2006; Budgeted 2007



WATER AND SEWER FUND - The major revenues are net water sales and net sewer service. The customer base has grown between 1% and 2% per year thru the last five years. The trend projection for new connections of a one percent increase is conservative. Water sales were very strong in FY2001 thru FY2003 due to a regional drought. Sales for FY2004 represented a return to more normal rainfall patterns and FY2005 revenues reflect that more normal rainfall pattern. A 14% increase in water rates effective April 4, 2005, created the increase in water sales depicted below. This increase was necessary to fund increasing operating costs and ongoing infrastructure replacement. The graphic below provides a clear picture of the changing nature of water revenues during the regional drought and the anticipated drier year of water revenues with rainfall below normal levels. The graph also demonstrates the stable nature of sewer revenues across years and a small, slightly variable, stream of other revenues.

REVENUES - MAJOR SOURCES AND TRENDS (continued)

Water and Sewer Revenues
Actual 2002 through 2005; Estimated 2006; Budgeted 2007

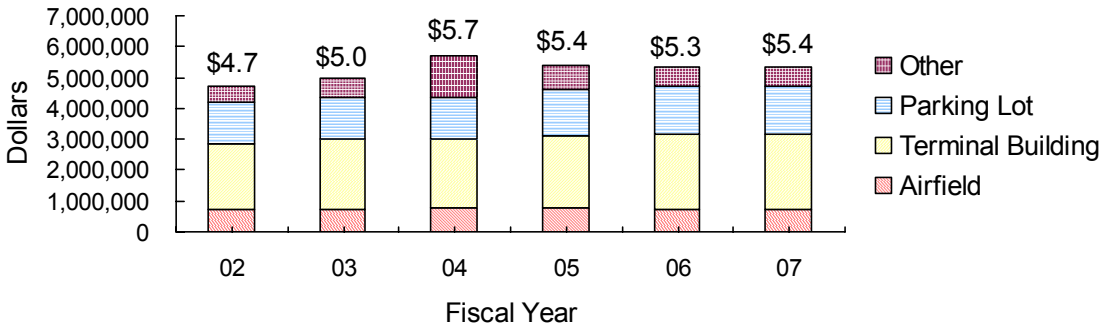


SANITATION FUND - The major revenue is net sanitation service to residential and commercial customers. This fee covers both the collection and disposal of waste, and is based on the number of current accounts plus anticipated growth. There is some competition for the commercial service. Revenues have stabilized because of route restructures and other service delivery efforts.

GOLF-COURSE FUND – Major revenues for this fund include daily green fees and golf cart rentals. The thirty-six (36) hole capacity enables tournament play while maintaining daily fee play. Revisions to some fees were adopted during FY 2004 in an effort to promote play during times of the day when public use of the course has been historically low. The fee structure provides adequate revenues for the course to be largely self-supporting.

AIRPORT FUND - The major revenues of airfield landing fees, terminal building space rentals to the airlines, and parking fees to travelers are all connected to the volume of travel to and from Midland. This Fund's major revenues were impacted by the 9-11 event, but recovery is underway. Estimated Airport Fund revenues reflect Airport Improvement Program Grant revenues (other revenue in the graph below) of $3.2 million dollars. The graph below provides four years of actual history for these revenue streams with an estimate for fiscal year 2006. Revenues in the graph for fiscal year 2007 are as budgeted.

Airport Revenues
Actual 2002 through 2005; Estimated 2006; Budgeted 2007



REVENUES - MAJOR SOURCES AND TRENDS (continued)

HOTEL/MOTEL FUND - Occupancy Tax revenue is the primary revenue source in this fund, and is budgeted 14.58% higher than in FY2006. Historical trends are used as a basis for budget projections, tempered by population and economic factors. A positive trend has been re-established based in part on the "home town effect" of President George W. Bush.

DEBT SERVICE FUND – The major revenue source for this fund is ad valorem taxes. The portion of ad valorem tax allocated to this fund is determined by calculating funding necessary to cover debt service requirements for the upcoming year after consideration of current fund balance and estimated interest earnings.

GARAGE FUND - This fund is an internal service fund which provides fleet, construction and maintenance equipment to the operating funds. The scope of the fund is being broadened to include the acquisitions of other major assets to be used by the operating funds.

The revenues listed above represent over 75% of the total City operating budget. Please see the Budget message (page i through x) and the Historical Comparison of Revenue/ Expense Trends by Fund (page xxi) for more detail and graphics of revenue history and trends.

MIDLAND

CITY OF MIDLAND

SIGNIFICANT CHANGES IN REVENUES, EXPENDITURES/EXPENSES AND CHANGES IN FUND BALANCES/EQUITY

GENERAL FUND – Total General Fund revenues are anticipated to increase by $3,419,264 for fiscal year 2006-2007 over budgeted fiscal year 2006 revenues. Major components of this increase are a $3,142,492 increase in sales tax revenue and a $463,237 increase in property tax collections.

Significant changes in the 2006-2007 budget were the inclusion of a 5% market adjustment for all non public safety employees, a 5% market adjustment for all certified police officers, a 4% market adjustment for firemen and an increase of the City's contribution to the Midland Firefighters' Relief and Retirement Fund from 18% to 19% of salary. Other changes of note include the addition of six new police officers and three new firefighters. The impact of increasing insurance costs for the City's portion of health insurance provided to City employees was also recognized.

Fund Balance is expected to remain unchanged from Fiscal Year 2006.

DEBT SERVICE FUND – There is a $55,000 decrease in budgeted ad valorem revenue for Fiscal Year 2007. Overall debt service costs reflect minor increases. The ending balance for the fund is approximately one-twelfth of the anticipated Fiscal Year 2007 tax supported debt service costs for the issues serviced by the Fund.

HOTEL/MOTEL FUND – The anticipated increase in hotel occupancy taxes is reflected in the increased fund balance. These funds will be used for eligible expenditures in the near future.

WATER AND SEWER FUND, and SANITATION FUND – These funds generate adequate working capital and provide adequate revenues to meet any bond covenant requirements. However, revenues at the current level do not completely cover all of the cost of depreciation in the Sanitation Fund and therefore result in a decreasing Fund Equity.

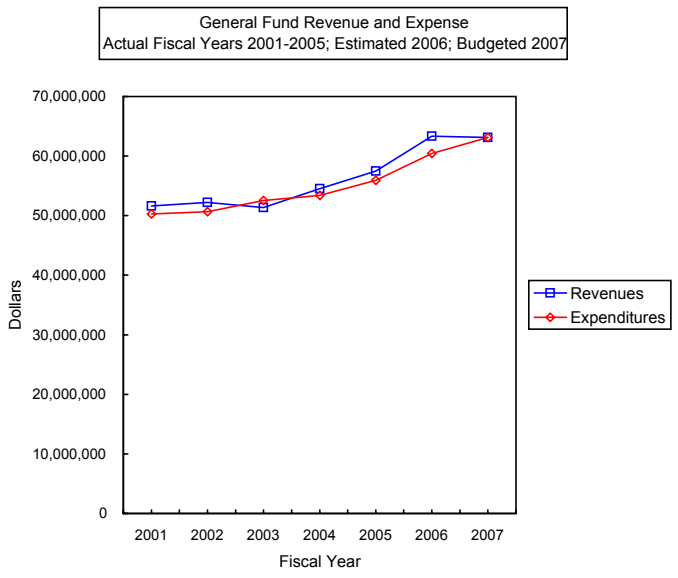
AIRPORT FUND – The major revenues in this fund are airfield landing fees, terminal building rentals and parking lot fees. Estimated Airport Fund revenues reflect a $166,537 increase mainly due to terminal building and tower revenue increases.

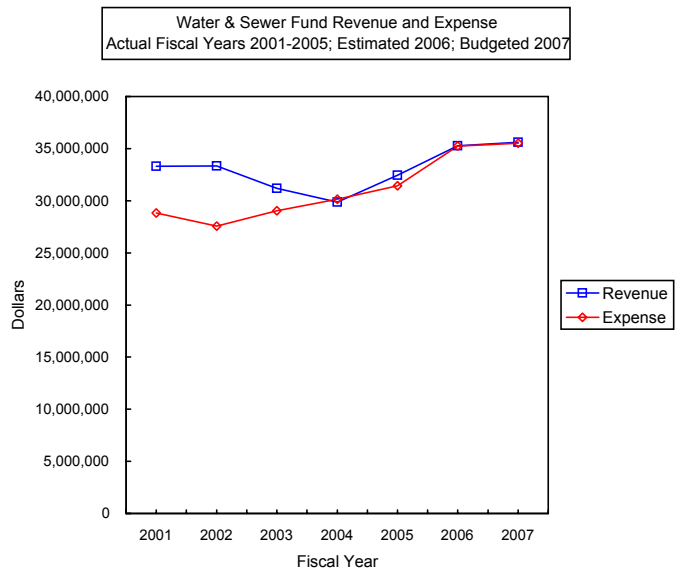
SCHARBAUER SPORTS COMPLEX FUND – Fiscal year 2007 operating revenues, $877,370, and expenses, $2,507,273, are budgeted to provide a deficit cash flow of $(40,903) after consideration of $1,589,000 in depreciation expense. The Fund Balance is made up almost entirely of capitalized construction costs.

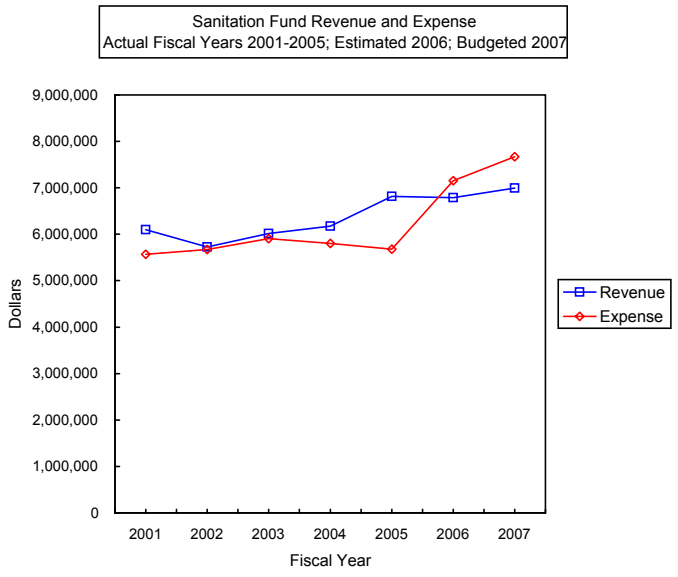
GARAGE FUND – The $4.98 million reduction in fund balance is related to broadening the scope of this fund to include the acquisitions of other major assets to be used by the operating funds. Repayment will be extended over several years.

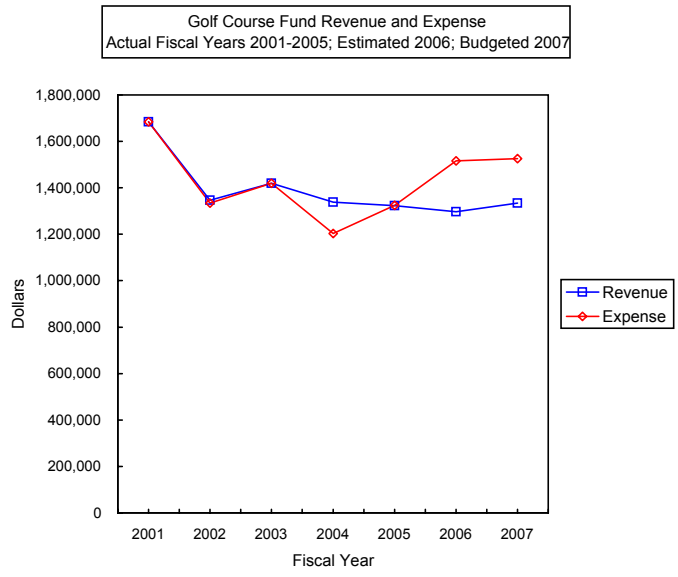
NONOPERATING FUNDS – The decrease in the Fund Balance of these funds is directly attributable to the expenditure of funds that have been appropriated for projects currently under way. Any additional appropriations for future projects will result in further decreases in these estimated balances.

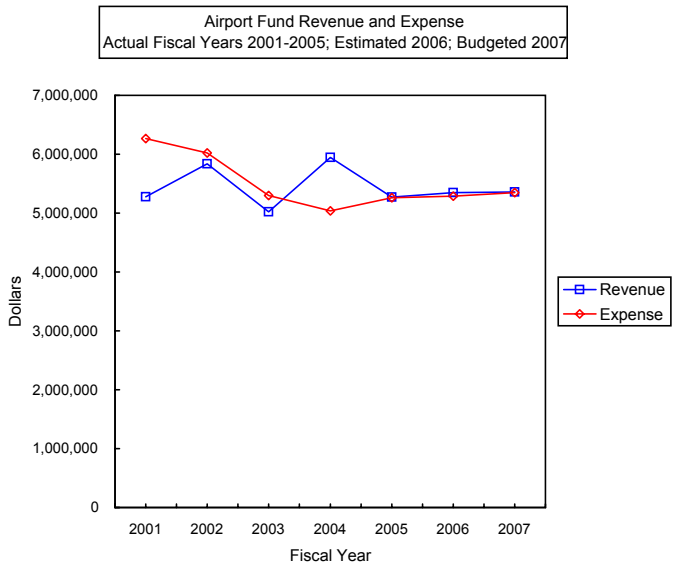
HISTORICAL COMPARISON OF REVENUE/EXPENSE TRENDS BY FUND

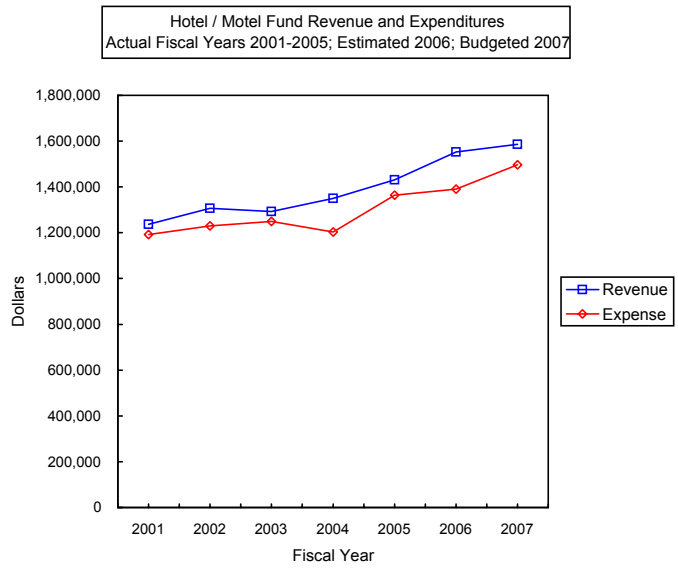










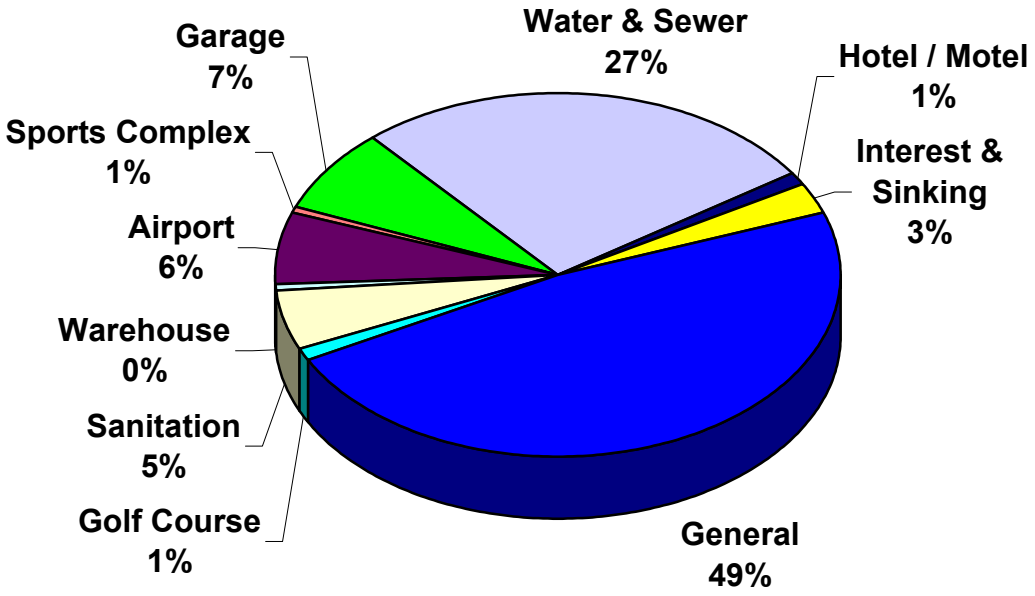


COMPARATIVE REVENUES AND EXPENDITURES
OPERATING FUNDS

	CURRENT BUDGET* FY06	PROPOSED BUDGET FY07	INCREASE OR DECREASE
REVENUES:			
General Fund Opns.**	$ 59,708,338	$ 63,127,602	$ 3,419,264
Tax Supported Debt	3,550,896	3,520,298	(30,598)
Hotel/Motel	1,402,000	1,586,000	184,000
Water & Sewer	34,351,900	35,609,000	1,257,100
Sanitation	6,573,900	6,998,000	424,100
Golf Course***	1,287,999	1,333,733	45,734
Airport****	8,392,199	8,558,736	166,537
Scharbauer Sports Complex	508,170	877,370	369,200
Garage****	8,346,285	9,782,011	1,435,726
Warehouse****	587,000	608,000	21,000
TOTAL REVENUE	$ 124,708,687	$ 132,000,750	$ 7,292,063
EXPENDITURES:			
General Fund Opns.**	60,719,288	63,127,602	2,408,314
Tax Supported Debt	3,540,289	3,572,632	32,343
Hotel/Motel	1,555,343	1,496,323	(59,020)
Water & Sewer	34,198,857	35,524,422	1,325,565
Sanitation	7,055,628	7,670,835	615,207
Golf Course***	1,480,999	1,525,733	44,734
Airport	8,778,855	9,118,088	339,233
Scharbauer Sports Complex	2,223,698	2,507,273	283,575
Garage****	9,793,278	14,763,822	4,970,544
Warehouse****	569,347	567,644	(1,703)
TOTAL EXPENDITURES	$ 129,915,582	$ 139,874,374	$ 9,958,792

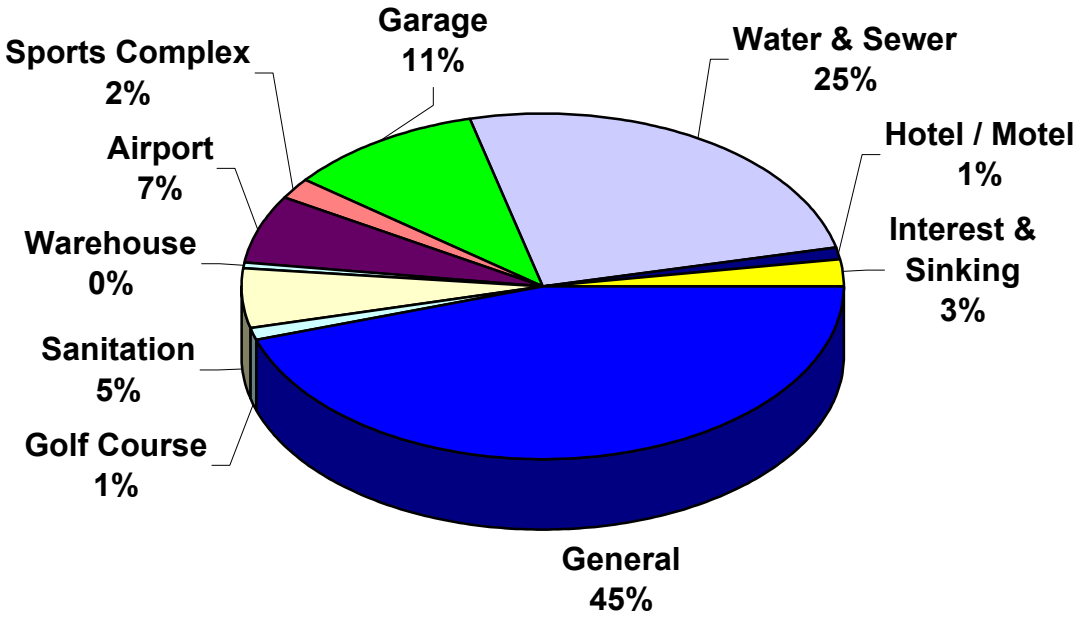
* FY06 Operating budget as amended through 3-31-06.
** General Fund as proposed requires $0 from reserves.
*** Golf Course includes a $255,958 transfer from General Fund.
****These funds derive revenue from other Operating Funds.
****Includes $3,200,000 of grant revenues restricted to FAA approved capital projects

Combined Fund Revenues
As Budgeted For Fiscal Year 2007



$132,000,750

Combined Fund Expenditures / Expenses
As Budgeted For Fiscal Year 2007



$139,874,374

ESTIMATED AD VALOREM TAX REVENUE
BUDGET YEAR 2006-2007 (FY07)

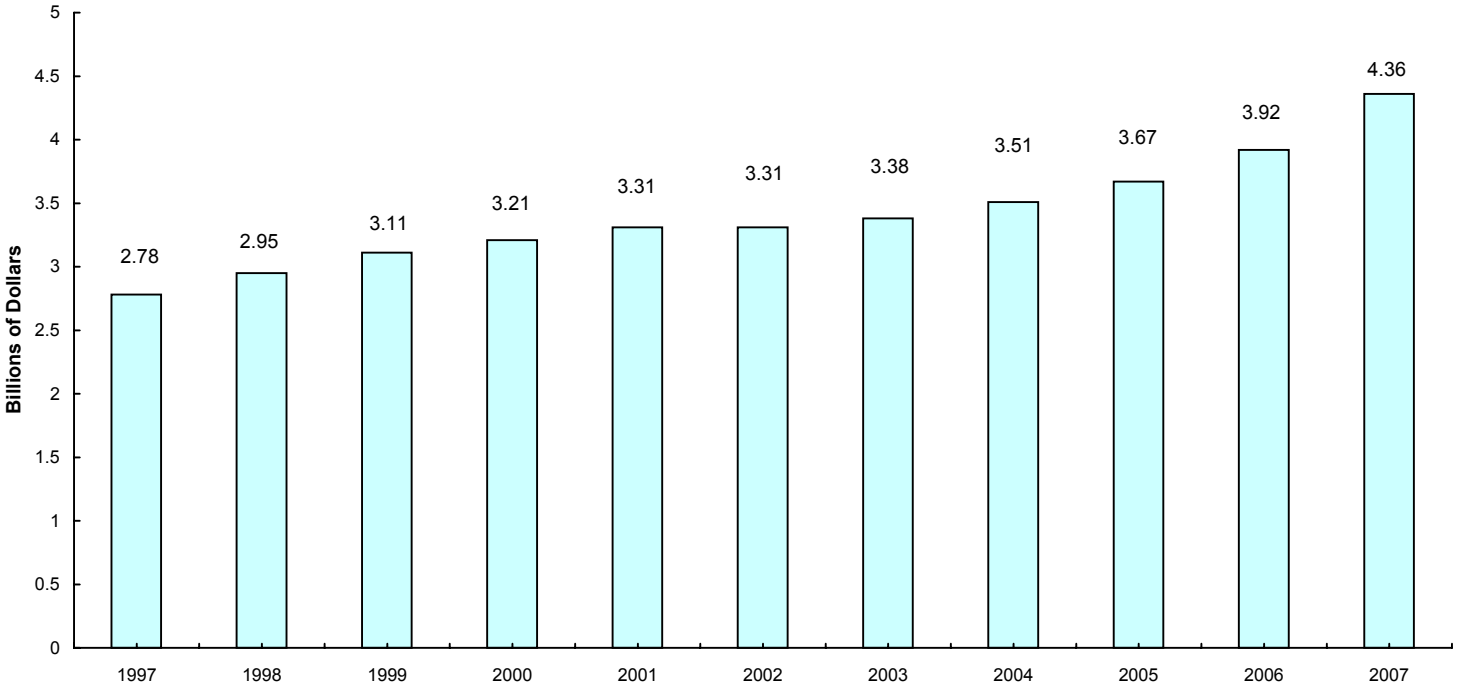
2006 ESTIMATED TAXABLE VALUE:		$ 4,377,650,389
TAX RATE PER $100 OF VALUATION		0.587000
TOTAL 2006 TAX LEVY (estimated)		25,696,808
ESTIMATED 2006 REVENUES AT COLLECTION RATE OF	97.75%	25,118,630
ESTIMATED DELINQUENT COLLECTIONS AT 2.5% OF PREVIOUS YEAR	$24,644,508	616,113
ESTIMATED TOTAL COLLECTIONS		25,734,743
CURRENT INTEREST AND SINKING FUND LEVY		3,362,831
GENERAL FUND OPERATIONS		$ 22,206,507

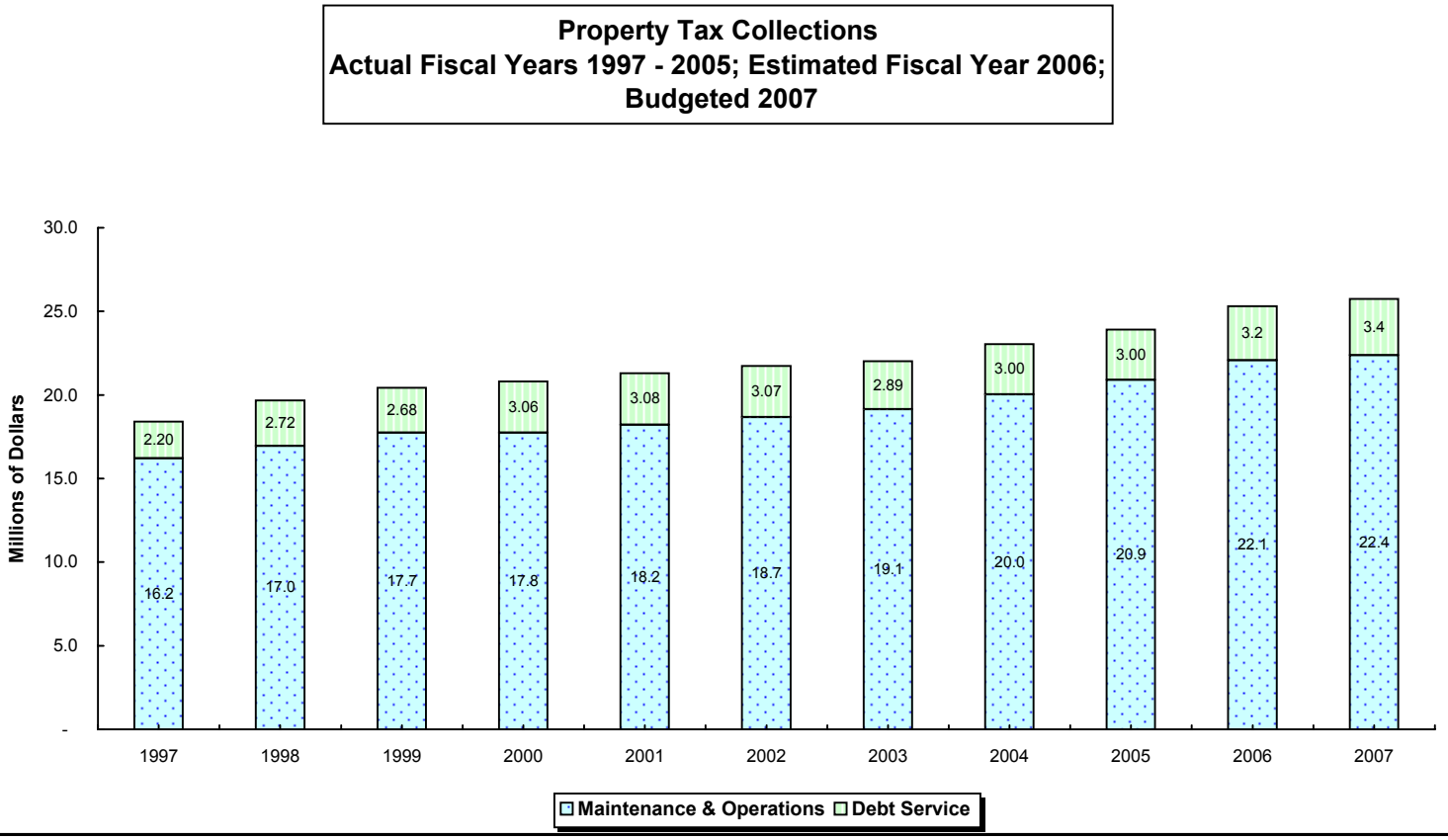
ESTIMATED DISTRIBUTION OF
TAX RATE AND REVENUE FROM 2005 AND PRIOR ROLLS

	RATE	PERCENT	AMOUNTS
GENERAL	$0.5559	86.58%	$ 533,423
INTEREST AND SINKING FUND	0.0861	13.42%	82,690
TOTAL	$0.6420	100.00%	$ 616,113

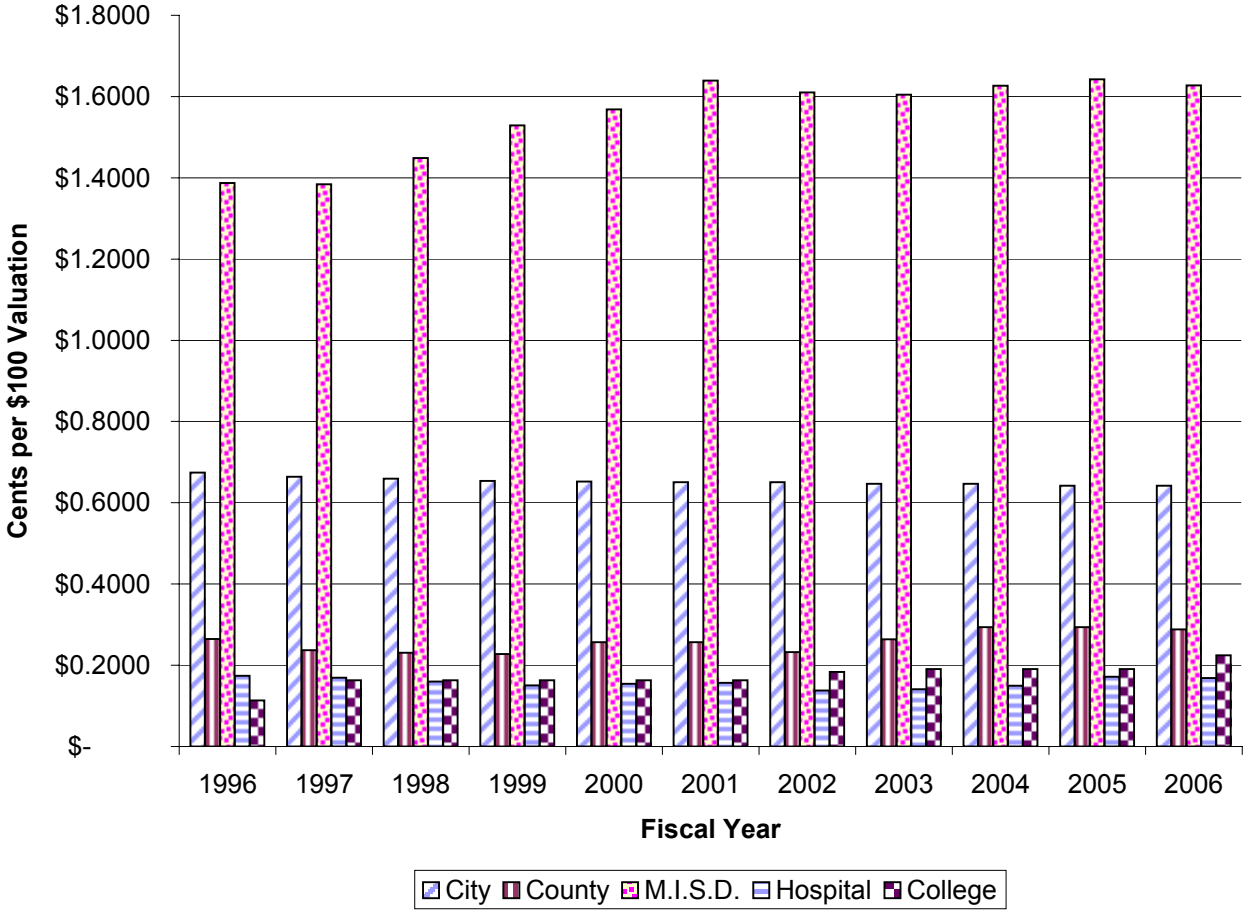
PROPOSED DISTRIBUTION OF
TAX RATE AND REVENUE FROM 2006 ROLL

	CURRENT RATE	CURRENT PERCENT	CURRENT AMOUNTS
GENERAL	$0.5102	86.91%	$ 21,673,084
INTEREST AND SINKING FUND	0.0768	13.09%	3,287,167
TOTAL	$0.5870	100.00%	$ 24,960,251


Assessed Property Tax Valuations
Actual Fiscal Years 1997 - 2006; Estimated 2007
Billions of Dollars
5
4.5
4
3.5
3
2.5
2
1.5
1
0.5
0
2.78
2.95
3.11
3.21
3.31
3.31
3.38
3.51
3.67
3.92
4.36
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007


Property Tax Collections
Actual Fiscal Years 1997 - 2005; Estimated Fiscal Year 2006;
Budgeted 2007
Millions of Dollars
30.0
25.0
20.0
15.0
10.0
5.0
-
2.20
16.2
2.72
17.0
2.68
17.7
3.06
17.8
3.08
18.2
3.07
18.7
2.89
19.1
3.00
20.0
3.00
20.9
3.2
22.1
3.4
22.4
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
Maintenance & Operations
Debt Service

Overlapping PropertyTax Rates
Fiscal Years 1996 through 2006



City of Midland
Overlapping Property Tax Rates
Fiscal Years 1996 through 2006

	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
City	$ 0.6740	$ 0.6640	$ 0.6590	$ 0.6540	$ 0.6520	$ 0.6510	$ 0.6510	$ 0.6464	$ 0.6464	$ 0.6424	$ 0.6420
County	0.2643	0.2373	0.2311	0.2275	0.2570	0.2570	0.2325	0.2637	0.2938	0.2939	0.2885
M.I.S.D.	1.3873	1.3837	1.4487	1.5287	1.5687	1.6390	1.6100	1.6050	1.6269	1.6425	1.6275
Hospital	0.1739	0.1690	0.1599	0.1507	0.1544	0.1571	0.1381	0.1412	0.1499	0.1715	0.1684
College	0.1133	0.1633	0.1633	0.1633	0.1633	0.1633	0.1832	0.1906	0.1906	0.1906	0.2247
Total	$ 2.6128	$ 2.6173	$ 2.6620	$ 2.7242	$ 2.7954	$ 2.8674	$ 2.8143	$ 2.8469	$ 2.9076	$ 2.9409	$ 2.9511

SUMMARY OF PERSONNEL BY AGENCY AND ORGANIZATION

AGENCY / ORGANIZATION	FULL-TIME EMPLOYEES		
	BUDGET 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
Legislative (000)			
Legislative (0000)	7.00	7.00	7.00
Administration (005)			
City Manager's Office (0005)	5.00	5.00	5.00
Internal Audit (0045)	1.00	1.00	1.00
TOTAL	6.00	6.00	6.00
Municipal Court (010)			
Municipal Court (0010)	22.00	22.00	22.00
Legal (015)			
Legal (0015)	8.00	8.00	8.00
City Secretary (020)			
City Secretary (0020)	3.00	3.00	3.00
Administrative Services (025)			
Administrative Services (0025)	8.00	8.00	8.00
Communications / Information Systems (030)			
Communication/Information Sys. Administration (0030)	3.00	3.00	3.00
Communications (0031)	31.00	31.00	31.00
Information Systems (0032)	16.00	17.00	17.00
Commmunications Maintenance (0033)	1.00	1.00	1.00
TOTAL	51.00	52.00	52.00
Finance (035)			
Accounting (0035)	15.00	15.00	15.00
Investments (0037)	1.00	1.00	1.00
Meter Shop (0340)	6.00	6.00	6.00
Customer Service (0345)	24.00	24.00	24.00
TOTAL	46.00	46.00	46.00
Facilities and Fleet Management (040)			
Purchasing (0040)	4.05	4.05	4.05
Facilities Services (0041)	5.15	5.15	5.15
Vehicle Service (0751)	10.80	10.80	10.80
Garage (0752)	17.00	17.00	17.00
Warehouse (0760)	2.00	2.00	2.00
TOTAL	39.00	39.00	39.00

SUMMARY OF PERSONNEL BY AGENCY AND ORGANIZATION

AGENCY / ORGANIZATION	FULL-TIME EMPLOYEES		
	BUDGET 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
Development Services (075)			
Planning and Development (0055)	8.00	7.00	7.00
CDBG Administration (0056)	4.00	4.00	3.00
Code Administration (0060)	17.00	20.00	20.00
GIS Administration (0075)	18.00	6.00	6.00
Engineering Services (0080)	19.00	16.00	16.00
Transportation (0085)	44.00	61.00	61.00
TOTAL	110.00	114.00	113.00
Community Services (090)			
Parks and Recreation (0090)	41.00	40.00	40.00
Animal Services (0091)	12.50	12.50	13.00
Martin Luther King, Jr. Center (0093)	2.00	3.00	3.00
Health and Senior Services (0100)	18.50	18.50	18.50
Golf Course (0410)	10.00	10.00	10.00
TOTAL	84.00	84.00	84.50
Police (110)			
VADG Program (0105)	1.00	1.00	1.00
Airport Police (0107)	14.00	14.00	14.00
Multi-Jurisdictional Task Force (0108)	1.00	1.00	1.00
Police Administration (0111)	14.00	12.00	12.00
Support Services (0112)	42.00	43.00	43.00
Field Operations (0113)	111.00	103.00	117.00
Investigative Services (0114)	40.00	48.00	40.00
TOTAL	223.00	222.00	228.00
Fire (115)			
Fire (0115)	165.00	165.00	168.00
Fire Training (0116)	3.00	3.50	3.50
Fire Prevention (0119)	7.00	7.00	7.00
Emergency Medical Services (0120)	2.00	2.00	2.00
Airport Fire (0122)	13.00	13.00	13.00
TOTAL	190.00	190.50	193.50
Nondepartmental (150)			
Nondepartmental (0150)	0.00	0.00	0.00
Utilities (300)			
Utilities Administration (0300)	4.00	4.00	4.00
W&WW Operation Administration (0301)	0.00	11.00	11.00
Paul Davis Well Field Operation (0305)	4.00	2.00	2.00
Airport Well Field & Tower Operation (0306)	0.00	2.00	2.00

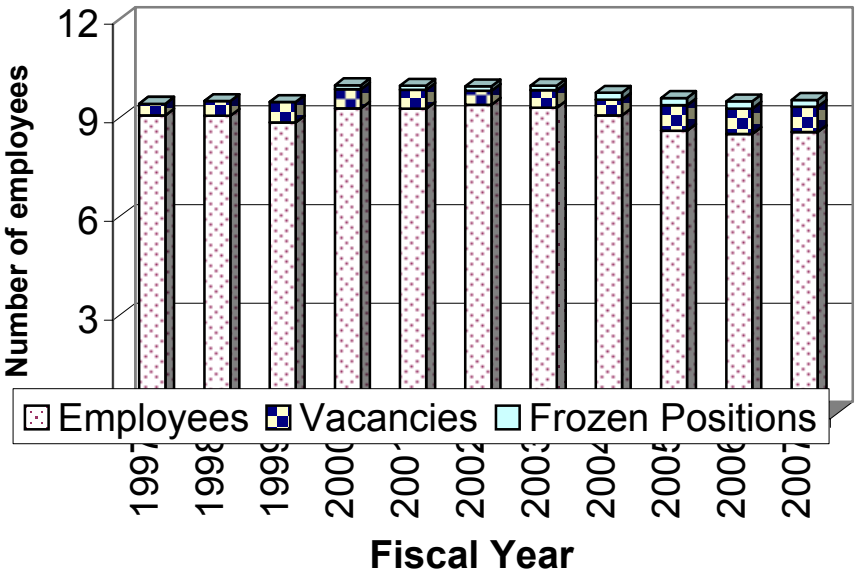
SUMMARY OF PERSONNEL BY AGENCY AND ORGANIZATION

AGENCY / ORGANIZATION	FULL-TIME EMPLOYEES		
	BUDGET 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
Utilities (300) (continued)			
Water Pollution Control Plant (0310)	15.00	11.00	11.00
Spraberry Farm (0315)	5.00	4.00	4.00
Purification Plant (0320)	18.00	13.00	13.00
Water and Sewer Operations (0335)	32.00	31.00	31.00
Solid Waste Management (0400)	40.00	38.00	39.00
Landfill (0405)	10.00	10.00	10.00
TOTAL	128.00	126.00	127.00
Airport (500)			
Airport Operations (0500)	32.00	32.00	32.00
TOTAL CITY PERSONNEL	957.00	959.50	969.00

SUMMARY OF PERSONNEL BY FUND

FUND	FULL-TIME EMPLOYEES		
	BUDGET 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
General Fund	727.20	731.70	740.20
Water and Sewer Fund	108.00	108.00	108.00
Sanitation Fund	50.00	48.00	49.00
Golf Course Fund	10.00	10.00	10.00
Airport Fund	32.00	32.00	32.00
Garage Fund	27.80	27.80	27.80
Warehouse Fund	2.00	2.00	2.00
TOTAL	957.00	959.50	969.00

City of Midland
Employees per 1,000 Population
Fiscal Years 1997 through 2007



In the graph above, Employees represents the actual number of employees on the City Payroll, Vacancies are budgeted positions waiting to be filled and Frozen Positions are budgeted positions which may be filled only upon approval of the City Manager.

Fiscal Year	Population	Actual Number of Employees	Vacant Positions	Frozen Positions	Budget Positions
1997	98,033	889	35	0	924
1998	98,045	888	44	0	932
1999	99,186	878	62	0	940
2000	94,996	882	55	12	949
2001	95,551	886	55	12	953
2002	96,108	903	41	13	957
2003	96,402	897	52	13	962
2004	97,837	887	47	21	955
2005	99,683	858	77	22	957
2006	101,033	859.5	78	22	959.5
2007	101,549	870	78	21	969

The Actual Number of Employees represents employees on the City payroll as of September 30 of each year. Fiscal year 2006 is estimated and 2007 is budgeted.

The 2007 budget includes the addition of six police officers, three firemen and one sanitation driver to provide better service to a growing population. Vacancies began to increase in 2005, however, due to a tight labor market. This trend is expected to continue through the 2007 budget year.

QUICK FACTS

* POPULATION: 101,033 (est. 2006) 26th Largest City in Texas (94,996 - 2000 Census)
* AREA: Square Miles: 66.17
* LOCATION: West Texas, Midway between Dallas/FortWorth and El Paso along Interstate 20
* WEATHER: March/72°; June/93°; September/86°; December/60°
* CITY PROPERTY TAX RATE: .5870 / $100 valuation
* MEDIAN AGE: Female - 36.1 Male - 33.5
* MEDIAN HOUSEHOLD INCOME: $42,322
* ETHNICITY PERCENT: White - 76.4%, Hispanic - 32.2%, Black - 7%,
  Asian Pacific Islander - .9%

  Due to methods used to determine ethnicity, the total of these numbers is greater than 100%
* FORM OF GOVERNMENT: Council - Manager
* EDUCATION:
  University of Texas at the Permian Basin - 4-year University
  Midland Community College - 2-year Community College
  Advanced Technology Center - Workforce Training Center
  Midland Independent School District - 2 high schools, 2 freshman high schools,
  4 junior high schools, 23 elementary campuses, 5 special purpose centers
  4 private schools
* TRANSPORTATION:
  3 Major Airlines
  Interstate 20, State Highway 349
  East West Rail Line - Union Pacific
  * Mass Transit - EZ Rider - Six Routes
* HEALTHCARE:
  4 Hospital
  141 Doctors
  13 Nursing/Retirement Homes
* CHURCHES:
  135 - All Denominations
* ENTERTAINMENT:
  20 Movie Screens/2 Movie Theatres
  Midland Community Theatre
  Midland/Odessa Symphony and Chorale
  Commemorative Air Force Museum
  Petroleum Museum
  Museum of the Southwest
  Midland Rockhounds
    AA Affiliate of Oakland A's
* RECREATION:
  38 playgrounds
  3 public pools
  2 public/daily fee golf courses
  3 private golf courses
  38 tennis courts
  56 soccer fields
  82 baseball and softball fields
  49 park sites
  Skate Park
  Scharbauer Sports Complex:
    minor league baseball stadium
    high school football/soccer stadium
  One public community center
  One public library
* MEDIA:
  ABC, NBC, CBS, FOX, Telemundo,
  Univision, and PBS
  3 AM & 13 FM Radio Stations
  Midland Reporter-Telegram:
    22,000 plus circulation

MAJOR EMPLOYERS IN THE CITY OF MIDLAND

Company	Type of Business	Estimated Employees
Midland Independent School District	Public Education	2,847
Key Energy Services, Inc.	Mineral Operations and Interests	2,200
Basic Energy Services	Oil and Gas	1,500
Warren Equipment Companies	Manufacturing	1,493
Midland Memorial Hospital and Medical Center	Health Care	1,409
Key Energy Pressure Pumping Services	Oil and Gas	1,200
Midland College	Education	1,200
Cingular Wireless	Telecommunications	1,100
City of Midland	City Government	897
Oxy Permian USA, Inc.	Oil and Gas	800
Dawson Geophysical	Oil and Gas	609
BJ Services	Oil and Gas	580
Midland County	County Government	560

TOP TEN TAXPAYERS

Name of Taxpayer	Nature of Property	2005 Taxable Assessed Valuation	% of Total Taxable Assessed Valuation
TXU Electric Delivery Co.	Electric Utility	44,285,480	1.22%
Wal-Mart Stores	Retail Sales	38,061,920	1.04%
Midland Park Mall LP	Real Estate	36,500,000	1.00%
Southwestern Bell Telephone	Telephone Utility	35,566,640	0.98%
Camco Div of STC	Industrial Equipment	29,875,190	0.82%
Claydesta Buildings LP	Real Estate	17,837,470	0.49%
Cox John L	Aircraft	15,384,140	0.42%
Midland FC LTD	Real Estate	12,763,370	0.35%
LCX Energy LLC	Oil and Gas	12,139,700	0.33%
Schlumberger Well Services	Industrial Equipment	11,942,800	0.33%
		254,356,710	6.98%

TEN LARGEST WATER AND WASTEWATER CUSTOMERS

WATER CONSUMPTION

Customer	Type of Industry
City of Midland	Incorporated City
Midland Independent Schools	Public Schools
Midland College	Community College
Midland Memorial Hospital	Hospital
Wildflower Apartments	Apartments
Grey Star Mgmt (Windscape/Windtree Apartments)	Apartments
The Park of Caldera Apartments	Apartments
Midland County	County Administration
Clusters Apartments	Apartments
Claydesta Corporation	Office Buildings

WASTEWATER VOLUME

Customer	Type of Industry
Grey Star Mgmt (Windscape/Windtree Apartments)	Apartments
Clusters Apartments	Apartments
The Park of Caldera Apartments	Apartments
Live Oak Holding	Apartments
Midland Independent Schools	Public Schools
Wildflower Apartments	Apartments
Midland Memorial Hospital	Hospital
Midland County	County Administration
Midland College	Community College
Claydesta Corporation	Office Buildings

POPULATION DATA*

1920	1,795
1930	5,484
1940	9,352
1950	21,713
1960	62,625
1970	58,199
1980	70,525
1990	89,793
2000	94,996
2004	97,837**
2005	99,683**
2006	101,033**

* Source: U.S. Census Bureau unless otherwise noted
** Source: City of Midland estimate

MISCELLANEOUS STATISTICAL DATA

Date of incorporation	January 11, 1911
Date of adoption of City Charter	November 5, 1940 Amended May 4, 1996
Miles of streets and alleys:	
Streets - Paved	561
Streets - Unpaved	21
Alleys - Paved	103
Miles of storm sewer:	54
Miles of sanitary sewer:	529
Number of street lights:	5,763
Number of signalized locations:	118
Police Protection:	
Number of stations:	1
Number of employees (including 49 civilians):	208
Fire Protection:	
Number of stations:	9
Number of employees (including 4 civilians):	188
Building permits:	
Permits issued:	1,342
Building valuations:	$115,448,158
Municipal Water Utility:	
Number of active accounts:	33,575
Daily average consumption (MGD):	22
System capacity (gallons):	51,000,000
Miles of water mains:	735
Number of fire hydrants:	2,926
Airport:	
Passenger boardings:	440,723
Control tower operations:	86,857

Runway system:

1 - 8,305' by 150' primary runway with high intensity lighting, VASI-4 and FAA-operated instrument landing system and precision instrument marking;
1 - 9,501' by 150' secondary runway with high intensity lighting and VASI-4;
1 - 4,605' by 75' general aviation runway; and
1 - 4,339' by 100' general aviation runway.

SECTION II

PROCEDURE AND POLICY

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PROCEDURES

THE BUDGETING PROCESS

Preparation and administration of a city government's budget is one of the most important activities in any municipal operation. Careful planning of revenues and expenditures has become increasingly significant in the face of an uncertain economy, stagnant revenues, and increasing demands for service. Budget preparation should be among the top priorities of departments and divisions. It is essential that departments examine their operations carefully during this process, to ensure that approved funding provides those services most needed and desired by the public, in the most efficient and economical manner possible.

A budget plans and coordinates revenues and expenditures. In our organization budget preparation begins at the lowest possible level of operations. These budgets are then reviewed at higher levels of management to assure that proposed programs serve the needs of the community and support the overall goals that have been identified by City Council and the public.

The City Manager reviews the budgets for each Department, as well as revenue estimates, and the city-wide budget is prepared which incorporates all funding requests and expected revenues.

The City Council reviews the proposed budgets for General, Enterprise, Internal Service, Special Revenue, and Interest and Sinking Funds, makes adjustments, sets the tax rate, and holds public hearings on the budget. After the second reading of the budget ordinance, the Council approves the budget and it becomes the official operating plan for the City of Midland for the upcoming Fiscal Year (October 1 - September 30).

The final budget is designed as a reference and resource tool, not only for internal use, but for use by bond rating agencies, insurance companies, external auditors, and other cities. It contains detailed expenditure information on personnel, supplies, maintenance, other charges, and capital outlays as budgeted for the current fiscal year and the approved budget for the next fiscal year.

The City of Midland uses traditional line item budgeting to determine its operating budget. During the budget process, we must annually reexamine existing program activities and analyze the effect of reducing or reallocating current levels of resources. Reevaluation of programs allows us to respond to our changing economic and political environment and the needs of the community, citizens, and our employees.

The budget process is designed to identify and plan the functions, activities and accomplishments of the City of Midland, as well as plan for its financial needs.

All employees should have a role in the budget process. They are responsible for promoting acceptance and understanding of the budget as a planning and management tool. The budget process gives our employees the opportunity to evaluate their operations, identify needed changes, and provides opportunities to make services more efficient and/or effective, and recommend allocating limited funds to best achieve divisional and organizational goals.

Each level of management performs a specific function. They are described below:

THE BUDGETING PROCESS (continued)

I. The Department Head should:

A. Oversee the preparation of the appropriate budget(s).

B. Meet with the Division Heads within his/her department to review and analyze budget requests to assure that programs and activities are needed, that objectives can be accomplished within established criteria, that adequate resources are requested, and that line item requests are consistent with the department's demonstrated historical need and in accordance with guidelines set in budget manuals and management directives.

C. Review all available activity and performance measures to determine if they accurately reflect major activities.

D. Prepare a recommended budget for the city Management Team to review, and make available any backup or historical information necessary to justify the amounts requested.

II. The Deputy City Manager/Assistant City Manager should:

A. Meet with the Department Heads under his/her supervision and review their proposed budgets.

B. Discuss and evaluate estimated expenditures to determine if proposed programs are consistent with the goals of the city organization. The Deputy City Manager/ Assistant City Manager should focus on the broader spectrum regarding services to be provided and ensure they help achieve the overall goals set by the City Council.

C. Critically review recommended organizational restructuring, staffing level adjustments, and other changes to assure that the results will increase operating capabilities, productivity, and/or efficiency of the unit requesting the change.

D. Identify and review major policy recommendations by subject and cost, and summarize their impact on city government.

E. Coordinate proposed expenditures, review backup documentation related to questionable expenditures, provide for the availability of any additional information that may be necessary, and prepare a recommended budget for review by the City Manager.

III. Finance and Accounting will:

A. Develop and implement a budgeting process that facilitates budget preparation on a city-wide basis.

B. Develop revenue projections to aid in determining expenditure levels.

C. Provide budget forms, instructions, expenditure schedules, and other budgetary assistance and information to assure proper preparation of the final budget documentation.

THE BUDGETING PROCESS (continued)

III. Finance and Accounting will (continued)

D. Review preliminary budget requests for accuracy, completeness, and preparation in accordance with budget manual instructions.

E. Provide assistance to the City Manager during reviews, and provide any information or backup documentation required for thorough evaluation.

F. Perform analyses and comparisons of proposed budget amounts to determine the effects proposed expenditures will have on the fiscal soundness of the City of Midland, and provide results to city management.

G. Provide official proposed budget documents for review by Council, and provide preliminary budget document to be filed with the City Secretary. These documents will be provided at time intervals prescribed in the Budget Calendar.

H. Coordinate printing of the adopted budget in its final form, assure that the document is properly filed with the County Clerk, and provide for distribution of approved budget documents to departments in a timely manner.

IV. The City Manager should:

A. Review proposed budgets with Deputy City Manager, Assistant City Manager and Department Heads.

B. Assure that proposed expenditures do not exceed expected revenues from municipal operations.

C. Examine proposed organizational changes and review their proposed effectiveness in meeting the desired goals.

D. Evaluate programs, backup information, and expenditures to determine the appropriateness of each in response to Council goals.

E. Coordinate preparation of budget, and research the preparation budget summaries, schedules, and other information required for budget presentation to the City Council.

F. Coordinate preparation of budget presentation and review sessions with the City Council.

BUDGET DEVELOPMENT CALENDAR FOR FY2007

(October 2006 through September 2007)

DATES	ACTION	RESP AREA
January 31, 2006	Budget book materials and supplies ordered.	Acctg.
February 22, 2006	Facility Needs Request Forms for FY2007 and Equipment Needs Request Forms for FY2007 to Accounting. Hardware/Software and Radio Budget Justification Forms to Accounting.	F&FM, CISD
March 02, 2006	Budget training will be held in Council Chambers for Department and Division Heads. FY2007 Personnel Budget estimate, budget packet, and instructions distributed to Departments. Packets will also include: a. Facility Needs Request Forms for FY2007. b. Equipment Needs Request Forms for FY2007. c. Hardware/ Software and Radio Needs Request Forms for FY2007.	Acctg, CISD, F&FM, Adm. Services
March 02, 2006	Capital Improvement Program package with diskettes distributed to Departments.	Acctg.
March 06, 2006	Letter sent to outside agencies asking for their budget requests and documentation.	Asst. City Mgr. / PIO
March 13, 2006	Submit Position Analysis Requests (PAQ's) to Administrative Services.	Depts. & Divs.
March 17, 2006	Guidelines provided for budget preparation by Council.	Council & Mgmt.
March 17, 2006	Directors of Finance, Administrative Services and City Managers discuss budget parameters and schedule. Parameters sent to department heads.	Mgmt.
March 27, 2006	Return Hardware/Software and Radio Budget Justification forms to CISD for analysis.	Depts. & Divs.
March 27, 2006	Return facility needs requests to Facilities & Fleet Management.	Depts. & Divs.

DATES	ACTION	RESP AREA
March 27, 2006	Return equipment replacement requests to Facilities and Fleet Management.	Depts. & Divs.
April 10, 2006	Deadline for outside agency requests to City Manager.	Outside Agencies
April 18, 2006	Expenditure detail for six months given to Department Heads.	Acctg.
April 18, 2006	Revenue worksheets to Departments and Divisions.	Finance
April 20, 2006	Project Status Report thru 03-31-06 to Departments and Divisions for Capital Improvement Program work.	Acctg.
April 24, through June 02, 2006	Hotel/Motel Advisory Board and Economic Development Advisory Board review of funding requests.	Asst. City Mgr. / PIO
April 26, 2006	Return Hardware/Software, Radio Budget, Hire of Equipment, and Facilities Justifications to Department /Division Heads.	CISD, F&FM
April 26, 2006	Return personnel estimates and change requests to Accounting/Payroll.	Depts. & Divs.
April 28, 2006	Departments complete revenue estimates and return them to Finance.	Depts. & Divs.
April 28, 2006	PAQ results to Accounting.	Adm. Services
May 03, 2006	Accounting return personnel estimates to Department and Division Heads. (PAQ results included)	Acctg.
May 05, 2006	All Department budget requests returned to Accounting.	Depts. & Divs.
May 05, 2006	Capital Improvement Program data forms & diskettes back to Accounting.	Depts. & Divs.
May 19, 2006	Revenue estimates to City Manager	Finance
May 22 through June 09, 2006	Joint review of budgets by Department Heads, Budget Officers, and City Manager.	As Req.

DATES	ACTION	RESP AREA
May 28, 2006	Final Input for Capital Improvement Program document.	Depts.
June 02, 2006	Adopted budgets of Midland Football-Soccer and Baseball Complex Development Corporation and Midland Development Corporation due.	4A Corp and 4B Corp
June 09, 2006	Review Capital Improvement Program document.	Finance & Mgmt.
June 09, 2006	Last day for changes in budget requests.	Depts. & Divs.
June 09, 2006	Final Division and Department budget hearings.	Mgmt.
June 09, 2006	Final personnel changes.	Acctg.
June 12, 2006	Final review of total budget.	City Mgr.
June 13, 2006	Last day for changes to workshop books.	Finance
June 14, through June 23, 2006	Assembly of "working" budget books for City Council and management.	Acctg.
June 26, 2006	Budget Highlights Presentation package prepared.	Mgmt., Acctg.
June 26, 2006	Budget delivered to City Council.	City Mgr.
July 07, 2006	Activity/Performance Measure updates returned to Accounting.	Depts. & Divs
July 10, 2006 through July 12	Budget workshops and briefing period held.	Council & Mgmt.
July 13, 2006	Start final typing of budget.	Acctg.
July 13, 2006	Requisition for printing of budget.	Acctg.
July 20, 2006	Calculate effective tax rate.	MCAD
July 21, 2006	File budget with City Secretary's Office.	City Mgr.
July 25, 2006	Consider a motion to place on the City Council's agenda for its August 8, 2006 meeting as an action item, the consideration of an ordinance establishing the property tax rate of $.5780 per $100 taxable assessed valuation.	Finance

DATES	ACTION	RESP AREA
July 28, 2006	Publish "Notice of Public Hearing on Budget" in Midland Reporter Telegram	Finance
August 08, 2006	Public Hearing on Budget; Council to Adopt budget ordinance, and Vote to Adopt tax rate ordinance. (First Reading)	Council
August 11, 2006	All final changes to Capital Improvement Program document.	Finance & Mgmt.
August 22, 2006	Council to Adopt budget ordinance, and Vote to Adopt tax rate ordinance. (Second Reading)	Council
August 28, 2006	All final budgetary documents completed.	Acctg.
August 29, 2006	Complete typing of budget and send to printer.	Acctg.
September 15, 2006	Budget returned from printer.	Printer
September 29, 2006	2006-2007 Budget distributed to Departments.	Acctg.

THE BUDGET AND THE CAPITAL IMPROVEMENT PROGRAM

The CIP is separate and distinct from the operating budget of the City. However, the projects completed most generally have a budgetary impact in the year of completion. These impacts, if known or quantifiable, are presented in the Capital section on a project by project basis.

A listing of all CIP projects currently funded and in progress is provided in the Capital portion of the budget book as is a listing of projects in the five year capital needs assessment. Inherent in this needs assessment is the consideration of the operating budget impact in future years of the proposed project as presented on the summary of the five years needs assessment.

A listing of all currently available capital projects funds is included in the Capital section of the budget. These dollars which, subject to restrictions in bond covenants, may be used to fund some of the proposed CIP in conjunction with possible future debt issues, operating revenues, grants or other funding sources available to the City.

Procedure

Each department of the City of Midland will prepare and submit to the City Manager's Office a CIP Request Form for each requested project. These requests are reviewed by both the City Manager, and Finance office. Preliminary CIP's are presented to the City Council for review and approval.

A. PROJECT DETERMINATION:

Each department must assess its needs and develop a list highlighting priorities. Since needs are constantly changing, this list should be revisited and updated annually. Before stating a capital need, the Department Head should identify those needs by including the following:

1. The project's relationship to the City of Midland's Goals and Needs.
2. The projects relationship to Departmental Goals.
3. An evaluation of existing facilities and/or structures.
4. Necessary time periods (ie. planning, construction and preparation)
5. The impact of not implementing/ including the project in the CIP.

B. ORGANIZATION DECISION:

If a capital requirement need requires a determination at a divisional level, then the department head should assign the responsibility to the appropriate division head. A review of all aspects of the request should be conducted by the department head.

The department head will determine which projects are to be included in the CIP request forms. The ability of the department's capacity to carry out all factors of the request should be considered.

C. AMENDMENTS:

An amendment request to a CIP should be submitted to the City Manager's Office on the Capital Improvement Request Form and clearly marked as an amendment. After a review by all concerned parties, the request will be submitted to the City Manager. The City Manager will review the proposed amendment and submit the request along with recommendation to the City Council.

CALENDAR.

Important dates to remember during the CIP process are summarized below:

April	(lst week)	CIP material sent to departments.
May	(lst week)	CIP requests due in to Assistant City Manager (ACM).
June	(lst week)	CIP requests reviewed and/or ranked by respective Assistant City Manager (ACM).
June	(2nd week)	Preliminary CIP requests sent to Finance.
July	(lst week)	ACM and Finance discuss CIP.
July	(2nd week)	ACM recommendations sent to City Manager (CM).
August	(lst week)	CM/ ACM/ Finance final review of CIP.
August	(2nd week)	CM presents tentatively approved CIP to City Council for adoption.
January-February	(lst week)	Bond issued when required.

POLICIES

CAPITAL IMPROVEMENT PROGRAM POLICY

I. PURPOSE

The purpose of the Capital Improvement Program (CIP) is to implement and facilitate the City's Master Plan. Also, new items and replacements may be considered for major public improvements. Due to the limited amount of available funds, the CIP serves to establish a priority for the many necessary projects. Therefore, the CIP will be updated annually in order to incorporate the changing priorities, needs, and funding sources.

The CIP is a necessary tool in the capital planning process, insuring that:

A. City funds will be spent for improvements compatible with the City's long term goals and needs.

B. City funds will be spent on high priority projects first.

C. Improvements will not cause a financial burden on the City.

Generally, capital projects consist of purchasing, building, or renovating land and/or structures. Common CIP projects include but are not limited to roads, water & sewer line extensions, park developments and new city facilities such as: recreation centers, fire stations, airports, or water treatment facilities.

Major maintenance projects, such as street resurfacing or placing a new roof on a building, are not included in the CIP. Although these projects may meet the cost and useful life criteria for a CIP project they generally do not result in a new structure or a structure altered in design or use. Instead, these projects are periodically necessary to keep structures or facilities operating properly. These items will be included in the City's operating budget.

II. DEFINITIONS

A. CITY OF MIDLAND MASTER PLAN:

A long range project plan to facilitate the development of the City.

B. CAPITAL IMPROVEMENT PROGRAM (CIP):

A schedule of capital expenditures to be incurred over a five year period to carry out the City's program of public service.

C. CAPITAL IMPROVEMENT:

An expenditure in excess of $15,000 for the planning, design and construction of a physical improvement and/or associated fixed equipment and having a useful life of five years or more. An initial project cost shall include all factors of the project (ie. land, buildings, machinery, equipment). This definition is intended to include, but not limited to, the following:

II. DEFINITIONS (continued)

C. CAPITAL IMPROVEMENT: (continued)

1. Land: All related expenditures for land whether or not they meet the dollar limitation previously mentioned. This includes right-of-way acquisitions.

2. Structures: All related expenditures for structures regardless of cost (ie., architectural, renovation, addition to, engineering).

3. Machinery and Equipment: All related expenditures for machinery, furnishings, and equipment that are a part of the structure at the time of initial acquisition or construction. Such items that are not related at initial acquisition or construction must have a useful life of seven (7) years or more and cost $25,000 or more to be included in the capital improvement program.

III. POTENTIAL FUNDING SOURCES

The City raises funds to finance capital improvements primarily by using reserves, through user fees, by grants in aids from other governmental units, and by issuing bonds.

A. EXPENDABLE/AVAILABLE RESERVES:

They are the "reserves" of the City. They can be used for any purpose approved by the City Council, unless constrained by ordinance.

B. ENTERPRISE FUNDS:

The City of Midland operates four Enterprise Funds - Solid Waste, Utilities, Airport and the Golf Course. Each entity operates solely on the revenue it generates. This revenue comes in the form of service fees, assessment fees and participation fees (user fees).

C. ASSISTANCE FROM OTHER GOVERNMENTS:

1. Federal Assistance: The Federal Government provides monetary assistance in the form of grants for various programs and projects. Certain restrictions may be attached.

2. State Assistance: The State Government provides local governments with loans and other assistance to ensure the delivery of services. Certain restrictions may be attached.

D. BONDS:

The City of Midland has the ability to issue bonds and incur debt based on its ability to pay and its credit rating.

1. General Obligation (G.O.) Bonds: General Obligation Bonds pledge full faith and credit of the City; repaid by ad valorem taxes; require voter approval; and can be used to finance items approved by voters.

CAPITAL IMPROVEMENT PROGRAM POLICY (continued)

III. POTENTIAL FUNDING SOURCES (continued)

D. BONDS: (continued)

2. Certificate of Obligation (C.O.) Bonds: Certificate of Obligation Bonds pledge full faith and credit of the City; can be issued without voter approval - except upon notice of the city's intent to issue certificates, five percent of the qualified voters can force an election on the issue by submission of a petition. Can be issued to finance construction work, equipment, machinery, material, supplies, land etc.

3. Revenue Bonds: Revenue Bonds are repaid from a specific non-ad valorem (pledged) source; no voter approval (but subject to referendum); and can be used to finance either general government projects or enterprise projects.

CAPITAL IMPROVEMENT PROGRAM AND DEBT LIMITS

Debt Limits and Debt Levels – October 1, 2003

The City of Midland carefully plans debt acquisition to fund only capital replacement and construction. This process includes matching the maturity of the debt to the useful lives of the assets to be funded, as closely as possible. This allows for the use of debt to compliment operations by allowing for matching the cash flows of asset cost to the period deriving the benefit from the asset. Additionally, this allows the City to plan for and structure debt payments in such a manner that debt service tends to be fairly level across the years creating a known, even demand upon resources for debt service and limiting the demand upon resources to a managed level. As a result of the development and refinement of this process, the impact of current debt upon present and future operations is minimized and annual operations can be based upon a known level of expendable, available resources to respond to the immediate needs of the city.

The Constitution and Statutes of the State of Texas and the Charter of the City of Midland do not provide for a legal debt limit. The 8% debt limit rate used herein is that recommended by the Finance Advisory Board of the City of Midland and adopted by the City Council as a safe debt limit.

FINANCIAL POLICIES

A calendar will be designed each year to provide a framework within which the interactions necessary to formulate a sound budget could occur. At the same time, it will ensure that the City will comply with all applicable State and Federal legal mandates.

The City's employees are the most important resource used in implementing the vision statement. Recognition of this policy was achieved through a market adjustment to the broadband pay plan for all City employees who are not firefighters or police officers, market adjustments to base salaries and maintenance of the pay progression plan for firefighters and police officers and maintenance of the City's benefit programs.

The City will provide quality services with a competitive cost. This was achieved through the use of technology, more efficient service delivery and close scrutiny of requests for expanded or enhanced services. The City's Managed Competition Committee has evaluated several areas of City services in an effort to assure that operations are cost effective. A business plan is being prepared for Water and Sewer.

The budget must be balanced for the General Fund. In other words, total anticipated revenues must equal total estimated expenditures.

All revenue sources will be reviewed to achieve the best possible forecast of revenues. This policy was implemented through seeking the input of the individuals most closely associated with the subject revenues. Close scrutiny of estimates for reasonableness was inherent in the process to provide the best possible estimate of the resources available to be used in providing services during the 2005 - 2006 budget year.

The City has a policy of maintaining a General Fund Unappropriated Fund Balance equal to at least twenty five percent (25%) of each fiscal year's operating expenditures. This level is an important factor in maintaining the City's general purpose bond ratings because of the cyclical nature of the energy industry, which is a major factor in the City's economy. It also provides a source of additional investment income to help maintain a level property tax rate.

The enterprise operations of the City are to be self-supporting; i.e., current revenues will cover current expenditures, including debt service. Due to the inclusion of both capital outlays and depreciation, however, some enterprise funds appear to have more expenditures than revenue. An exception to this policy is the Scharbauer Sports Complex, which is currently not self-supporting due to the heavy investment in capital assets which must be recouped.

The City will coordinate development of the capital improvement budget with the development of the annual operating budget. Each capital improvement project is reviewed for its impact on the operating budget in terms of revenue generation, additional personnel required and additional operating expenses.

Charges for services rendered will be assessed by the General Fund against all enterprise and internal service funds of the City. This assessment will be based on either an OMB A-87 cost allocation plan or a full cost allocation plan generated by an independent organization and will be used to reimburse the General Fund for services provided to these funds.

FUND STRUCTURE

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The following fund types and account groups are maintained by the City:

I. GOVERNMENTAL FUND TYPES

General Fund - This fund accounts for the financial resources of the City which are not accounted for in any other fund. Principal sources of revenue are property taxes, sales taxes, gross receipts taxes, fines and forfeitures, licenses and permits, and billings for interfund services. Primary expenditures are for police protection, fire protection, public works, maintenance of parks and general administration.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Special Revenue Fund budgeted by the City is the Hotel/Motel Fund.

Interest and Sinking Fund - Tax Supported Debt - This Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

Capital Project Funds - Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

II. PROPRIETARY FUND TYPES

Enterprise Funds - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where the governing body has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The five Enterprise Funds presented in the annual budget are the Water and Sewer Fund, Sanitation Fund, Golf Course Fund, and the Airport Fund, and the Scharbauer Sports Complex Fund.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. There are two Internal Service Funds presented, the Garage Fund and the Warehouse Fund.

Certain nonmajor funds included in the audited financial statements are not presented in the annual budget document. These include the City's self-insurance funds, which are internal service funds, and an agency fund.

ACCOUNTING POLICIES

I. THE FINANCIAL REPORTING ENTITY

The financial reporting entity presented in the financial statements of the City of Midland includes the primary government, the City of Midland, and its component units. Component units are legally separate organizations for which the City is financially accountable and organizations which, if excluded, would cause the City's financial statements to be misleading or incomplete. GASB Statement 14, as amended by GASB Statement No. 39, establishes the criteria to be considered in determining component units of a primary government.

These criteria are financial accountability, appointment of board members, imposition of will, financial burden on or benefit to the primary government, dependency, and accuracy and completeness of the reporting entity's financial statements. In the absence of financial accountability, if the organization is a legally separate, tax-exempt entity meeting the following criteria, it should also be discretely presented as a component unit:

A. The resources of the organization are entirely or almost entirely for the direct benefit of the City, its component units, or its constituents.

B. The City, or its component units, is entitled to, or has access to a majority of the resources of the organization.

C. The resources of the organization are significant to the City.

The Midland Football/Soccer and Baseball Complex Development Corporation (SCDC) and the Midland Development Corporation (MDC) are the only component units of the City and are discretely presented. The SCDC is discretely presented because it is a legally separate entity with a majority of its board appointed by the City and the City can impose its will upon the SCDC. Additionally, the City Council and the SCDC boards are not substantively the same and the SCDC does not provide services entirely or almost entirely to the City. The SCDC is a legally separate non-profit corporation organized under the Texas Development Corporation Act of 1979, Article 5190.6 Vernon's Texas Revised Civil Statutes Annotated as amended and governed by Section 4B of the Act. The purpose of the SCDC is to improve the quality of life and the public welfare of, for, and on behalf of the City by developing, implementing, providing, and financing the construction of a football-soccer stadium and baseball stadium and related infrastructure, streets, water and sewer facilities, landscaping, land acquisition, automobile parking facilities and other related infrastructure and improvements. Complete audited financial statements of the SCDC may be examined at City of Midland City Hall, 300 North Loraine, Room 320, Midland, Texas.

The MDC is discretely presented because it is a legally separate entity with a majority of its board appointed by the City and the City can impose its will upon the MDC. Additionally, the City Council and the MDC boards are not substantively the same and the MDC does not provide services entirely or almost entirely to the City.

The MDC is a legally separate non-profit corporation organized under the Texas Development Corporation Act of 1979, Article 5190.6 Vernon's Texas Revised Civil Statutes Annotated as amended and governed by Section 4A of the Act. The purposes of the MDC include, but are not limited to, keeping existing jobs and businesses in the City,

I. THE FINANCIAL REPORTING ENTITY (continued)

expansion of current and attraction of new business to the City, providing long term employment opportunities, and other such purposes as delineated in Article 4 of the Articles of Incorporation of the MDC.

Complete audited financial statements of the SCDC and MDC may be examined at City of Midland City Hall, 300 North Loraine, Room 320, Midland, Texas.

II. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The basic financial statements of the City are presented at two basic levels, the government-wide level and the fund level. These statements focus on the City as a whole at the government-wide level and on major funds at the fund level whereas financial statements prior to GASB No. 34 focused on reporting by fund type. The government-wide financial statements (i.e. the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities for the financial reporting entity of the City. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business type activities, which rely to a significant extent on fees and charges for services.

Likewise, the City is reported separately from certain legally separate component units which meet the criteria for discrete presentation as set forth in GASB Statements No. 14 and 39.

The government-wide statement of net assets reports all financial and capital resources of the City and is presented in an “assets minus liabilities equal net assets” format with net assets reported in the order of relative liquidity. Also, assets and liabilities are presented in relative order of liquidity with liabilities which have an average maturity of more than one year separated into the amount due within one year and the amount due in more than one year.

The government-wide statement of activities identifies the relative financial burden of each of the City’s functions (Development Services, Community Service, Fire, Police, etc.) or segments (Water and Sewer, Sanitation, Golf Course, Airport, etc.) on the taxpayers by identifying direct expenses and the extent of self support through program revenues. Direct expenses are clearly identifiable expenses that can be specifically associated with a function or segment. Program revenues are revenues derived directly from the function or segment or from other sources which reduce the net cost of the function to be financed from general government revenues. Program revenues are 1) charges to customers who purchase, use, or directly benefit from services provided by a function or segment and which are generated by that function, 2) grants and contributions restricted to operating requirements of a function or segment and, 3) grants and contributions restricted to capital requirements of a function or segment. Items such as taxes, investment earnings and non-specific grants are not included as program revenues but are instead reported as general revenues which normally cover the net cost of a function or segment. The effect of internal service fund activities in the government-wide statements is eliminated to the extent possible to avoid the effect of “doubling up” internal service fund activity. Internal

II. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (continued)

service funds report activities which provide goods or services to the financial reporting entity on a cost reimbursement basis. Any net profit or loss from these activities is allocated back to the function or segment that benefited from the goods or services provided based upon their proportionate benefit to the extent possible. Any residual assets of internal service funds, except the Warehouse Fund, are reported with governmental activities at the entity-wide level. Any residual assets of the Warehouse Fund are reported with business-type activities because this fund provides support predominantly to enterprise funds.

Fund level financial statements are presented for governmental funds, with a focus on major funds, proprietary funds, with a focus on major funds, and fiduciary funds, which are excluded from the government-wide financial statements because they do not represent assets which can be used to support the City's programs. A major fund is defined by GASB Statement No. 34, paragraph 76, as amended by GASB Statement No. 37, paragraph 15, as a fund meeting certain specific asset, liability, revenue, or expenditure / expense criteria relative to all funds of that type and relative to the total for all governmental and enterprise funds combined. Additionally, any fund deemed particularly important by the City may be reported as a major fund. The financial information for each major fund is presented in a separate column, with nonmajor funds aggregated and displayed in a single column, on either the governmental or proprietary fund financial statements. The fund level statements for proprietary funds also contain combined totals for all internal service funds. This information is presented in a separate column immediately to the right of the total column for all enterprise fund activity.

The focus of fiduciary funds is on net assets and changes in net assets. These funds report assets held in a trustee or agency capacity by the City for the benefit of others and cannot be used to support City activities. The City has no Trust Funds and only one Agency Fund, the Cafeteria Plan Fund. These assets are held in a custodial capacity only for the employees of the City.

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The government-wide statements and proprietary and fiduciary fund statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Exchange and exchange-like transactions, transactions in which the City gives or receives value and receives or gives equal value, that create revenues, expenses, gains, losses, assets or liabilities are recognized when the exchange occurs. Nonexchange transactions, transactions in which the City gives or receives value without receiving or giving equal value in exchange, that result in revenues, expenses, gains, losses, assets or liabilities are recognized in accordance with GASB No. 33, as amended by GASB Statement Nos. 34 and 36. The treatment of Nonexchange transactions is grouped in four classes based upon the principal characteristics of the transaction and reported according to those characteristics. Property taxes are recognized in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Capital assets are reported at historical cost and depreciated, except for inexhaustible assets such as land, in accordance with the City's depreciation policy.

ACCOUNTING POLICIES (continued)

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (continued)

Governmental fund financial statements are reported using a current financial resources measurement focus and modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. In the case of property and sales taxes, available means due within the current period and collected within the current period or soon enough thereafter to be used to pay liabilities of the current period. Such time thereafter shall not exceed 60 days. Grant revenues are considered to be available if they are to be received within one year. Expenditures are generally recorded when a liability is incurred. However, expenditures related to general long term debt, compensated absences, and claims and judgments are recorded only when payment is due.

Governmental fund level revenues which have been accrued based upon the susceptible to accrual concept are:

General Fund -- ad valorem taxes, sales taxes, interest and federal and state grant proceeds, except where such grants are expenditure driven and other requirements related to the grant have not been met.

Special Revenue Funds -- federal and state grant proceeds and interest, except where such grants are expenditure driven and other requirements related to the grant have not been met.

Debt Service Fund -- ad valorem taxes and interest.

Capital Projects Fund -- interest. A deferred revenue is recorded for assessments which are not available to meet liabilities of the current period. This deferred revenue is offset against assessments receivable to present a net amount which is both measurable and available to meet the liabilities of the current period.

Proprietary fund activities are accounted for using the economic resources measurement focus and the accrual basis of accounting. This measurement focus includes all assets and liabilities on the balance sheet. Operating statements using this focus present a net total assets view of increases (revenues) and decreases (expenses) in the fund. These funds apply all applicable GASB pronouncements as well as all FASB Statements and Interpretations, APB Opinions and Accounting Research Bulletins issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

Proprietary fund operating statements distinguish between operating and non-operating revenues and expenses. Operating revenues and expenses generally are the result of providing or delivering goods or services in association with the fund's principal outgoing operations. The principal operating revenues of the City's water and sewer, sanitation, golf course, airport and sports complex fund are charges of this type. Operating expenses include the costs of administration, sales, services and depreciation. Transactions resulting in operations. The principal operating revenues of the City's water and sewer,

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (continued)

sanitation, golf course, airport and sports complex fund are charges of this type. Operating expenses include the costs of administration, sales, services and depreciation. Transactions resulting in non-operating revenues and expenses are normally created by such items as cash flows from capital and related financing activities, noncapital financing activities, investing activities, and include most nonexchange and exchange-like revenues such as the Passenger Facility Charges (PFC) reported in the airport fund. It is the City's general policy to first use restricted assets, such as the PFC revenues, for costs which meet the resource restrictions and then unrestricted assets as needed.

The following major funds are used by the City:

A. Governmental Fund Types

1. General Fund - The principal operating unit of the City, this fund accounts for the primary activities of the City, such as police protection, fire protection, public works, maintenance of parks and general administration, which are not accounted for in any other fund.

2. Debt Service Fund - This fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

3. Other Governmental Funds - This is a summarization of all of the non-major governmental funds. Included are the following funds:

   a. Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for a specific purpose.

   b. Capital Projects Funds - These funds account for financial resources to be used for the acquisition or construction of major capital assets other than those financed by business-type activities.

B. Proprietary Fund Types

1. Water and Sewer Fund - This fund is used to account for the operation of the City's water and sewer utility. Activities of the fund include administration, operation and maintenance of the water and sewer system, billing and collection for water and sewer services. The fund is also used to accumulate resources for certain capital projects and to meet - the requirements of bond indentures, obligations for capital leases and other long-term obligations of the system. Charges to customers, based upon rates which are reviewed on a regular basis, and investment income provide the revenue stream to finance these costs.

2. Sanitation Fund - This fund is used to account for the collection of refuse, delivery of refuse to the landfill and landfill operations. The fund is also used accumulate resources for certain capital projects and to meet the requirements of bond indentures, obligations for capital leases and other long-

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (continued)

B. Proprietary Fund Types (continued)

2. Sanitation Fund (continued)- term obligations of the system. Charges to customers based upon rates which are reviewed on a regular basis, and investment income provide the revenue stream to finance these costs.

3. Airport Fund - This fund is used to account for the operation and maintenance of the airfield, terminal building, parking facilities, general aviation airport, and industrial park. The fund is also used to accumulate resources for certain capital projects and to meet the requirements of bond indentures, and other long-term obligations of the airport. Charges to customers provide the revenue stream to finance operating costs, some capital projects costs, and other long-term obligations of the airport. The Passenger Facility Charge revenue, a nonoperating revenue, is used to supplement charges to customers in supporting the requirements of bond indentures and certain capital projects.

4. Scharbauer Sports Complex Fund - This fund is used to account for the operation and maintenance of the sports complex, accumulate resources for capital projects, and meet the requirements of bond indentures, obligations for capital leases and other long-term obligations of the system. Operations, maintenance costs and obligations for capital leases are financed through user charges. Revenues to provide for the retirement of long-term debt associated with the construction of the complex are provided from a contract with the Midland Football / Soccer and Baseball Development Corporation.

5. Golf Course Fund - This fund does not meet the criteria for inclusion as a major fund. However, this is the only remaining proprietary fund of the City and as such is presented in a separate column in the financial statements. This fund is used to account for the operation and maintenance of the golf course, accumulate resources for capital projects, and meet the requirements of bond indentures, and other long-term obligations of the system. All costs are financed through user charges.

C. Other Fund Types

1. Internal Service Funds - are use to report activities which provide goods or services to the financial reporting entity on a cost reimbursement basis.

2. An Agency Fund - is used to report assets which cannot be used to support City activities and are held in a trustee or agency capacity by the City for the benefit of others.

D. Non-Current Governmental Assets and Liabilities:

Account Groups, which represent the long-term assets and liabilities of the Governmental funds of the City, were eliminated from presentation by GASB Statement No. 34. These records are maintained by the City and are incorporated to the Governmental Activities column in the government-wide Statement of Net Assets.

ACCOUNTING POLICIES (continued)

IV. CASH, CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include any cash on hand, demand deposits, and any highly liquid investments that have an original maturity of three months or less from date of purchase. Investments in TEXPOOL and LOGIC, 2a-7 like pools, are considered cash equivalents as the amounts are available on demand.

Investments, other than investments in 2a7-like pools, are recorded at fair value based upon verifiable market prices.

V. INVENTORIES AND PREPAID ITEMS

Inventories are valued at average cost. Inventories for all funds consist of expendable supplies and are recorded as expenditures or expenses, as appropriate, when consumed.

The City makes certain payments to vendors in the current year for expenses/ expenditures applicable to future accounting periods. A reserve for inventories and prepayments in governmental funds is recognized at the fund level to indicate that a portion of the fund balance is not appropriable for expenditure.

VI. RECEIVABLES, PAYABLES AND INTERFUND TRANSACTIONS

Short-term loans between funds are reported as interfund receivables in the fund making the loan and as interfund payables in the fund receiving the loan. Arms length transactions between funds for goods and services are reported as revenues in the selling fund and as expenses / expenditures in the acquiring fund. Any unpaid amounts are appropriately recorded as interfund receivables / payables. Flows of assets from one fund to another with no requirement for repayment or without an equivalent flow of assets in return are accounted for as transfers.

VII. CAPITAL ASSETS

Capital Assets are defined as a purchase or other acquisition of any equipment, facilities or other similar assets or the cost of construction of such asset the cost of which is in excess of $5,000 and has a useful life of more than one year. These assets include property, plant, equipment, infrastructure, and all other tangible and intangible assets purchased or acquired. Purchased or constructed assets are carried at historical cost or estimated historical cost. Infrastructure assets, which include streets and associated drainage, sidewalks, bridges, drainage systems, water and sewer systems, runways and taxiways, lighting systems and other similar type assets, have been recorded at historical cost for all assets acquired after April 1986. Infrastructure assets prior to April 1986 and after June 1980, were capitalized based upon estimated historical cost obtained from bond documents used to obtain financing for construction of infrastructure assets. Contributed assets are recorded at estimated fair market value at the time of acquisition.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets for business-type activities is capitalized as part of the value of the asset.

ACCOUNTING POLICIES (continued)

VII. CAPITAL ASSETS (continued)

Depreciable capital assets are depreciated using the straight-line method over the following estimated useful lives:

Asset Classification	Years
Buildings	10-40
Infrastructure	20-50
Improvements other than buildings	2-50
Machinery and equipment	4-30
Other	3-15

VIII. COMPENSATED ABSENCES

The City's employees earn vacation which may either be taken or accumulated, subject to a specified maximum, until paid upon retirement or termination. For employees whose service date is prior to January 1, 1985, unused sick leave is accumulated up to certain limits which are subject to specific reductions if paid in cash upon retirement or death. The City's employees are allowed to accumulate compensatory time up to a specified maximum.

The City has accrued vacation, sick leave, compensatory time and related salary payments based on the criteria set forth in GASB Statement Number 16. This liability has been accrued in the government-wide and proprietary fund statements. Governmental funds report liabilities only for the matured portion of these liabilities.

IX. FEDERAL AND STATE GRANTS

Community Development Block Grants, Texas Department of Housing and Community Affairs Home Program Grants, Federal and State of Texas Equitable Property Sharing proceeds and certain other public safety grants are accounted for within special revenue funds. Other grants and entitlements received for purposes normally financed through the general government are accounted for within the General Fund. Grant revenues are recognized when the expenditures are made and other related requirements are met.

X. LONG-TERM DEBT

General Obligation Bonds and Certificates of Obligation which have been issued to fund capital projects of the general government that are to be repaid from tax revenues of the City are reported in the government-wide statement of net assets. Certificates of Obligation, which are secured by tax revenues, and Revenue Bonds which have been issued to fund capital projects of proprietary funds that are to be repaid with funds from proprietary fund assets are reported in the proprietary funds. Bonds payable are reported net of the associated premium or discount at the government-wide level and in the fund level proprietary fund statements.

The government-wide and proprietary fund level statements defer bond premiums, discounts and issuance costs and amortize these items over the life of the issue using the effective interest rate method. In the fund level statements, governmental fund types recognize these items in the current period.

XI. RETIREMENT PLANS

The City has two separate defined benefit retirement plans which cover substantially all employees. The Texas Municipal Retirement System provides benefits for all full-time employees who are not firefighters. The Midland Firemen's Relief and Retirement Fund provides benefits for all full-time firefighters. The City's costs for both funds are recorded on an accrual basis.

XII. INDIRECT AND CENTRALIZED EXPENSES

The City does not allocate indirect expenses among functions. The City charges proprietary type funds for "centralized" expenses, which include an administrative overhead component, provided by the General Fund. These costs are determined on an annual basis through a full cost allocation study, except in the case of the Airport Fund. Airport Fund costs are determined in accordance with Office of Management and Budget Circular A-87. However the City does not charge the full cost determined through the A-87 study to the Airport. All charges for these "centralized" expenses are included in the direct expenses of the proprietary funds.

INVESTMENT POLICY

I. SCOPE

This policy is developed in accordance with the Public Funds Investment Act of 1987 as amended (the Act). This investment policy applies to all investment activities of the City of Midland. This policy serves to satisfy the statutory requirements to define and adopt a formal investment policy. This policy is to be used in conjunction with the Act to prescribe the investment activities of the City of Midland.

FUNDS INCLUDED:

All financial assets of all funds of the City of Midland, Texas at the present time and any funds to be created in the future shall be administered in accordance with the provisions of the Act and this policy. For investment purposes, all funds of the City shall be combined in a common pool, placed in a segregated fund, or placed with external manager(s), except as provided by applicable federal or state statute, City ordinance, or other law. In the common pool(s), investment earnings (losses) shall be proportionately allocated according to the source of funds.

FUNDS EXCLUDED:

None

II. STRATEGY AND OBJECTIVES

The following objectives apply to both the common pool or discrete funds. The primary investment strategy for segregation of funds from the common pool is to further insure liquidity, i.e. bond funds for capital projects. Other funds with reduced liquidity needs may be segregated for longer term investments, i.e. for bond reserve funds. Separate fund segregation may be done to satisfy other ordinance or statute provisions.

The basic strategy, to be reviewed not less than quarterly, is to concentrate the portfolio(s) with shorter average maturity in periods of rising rates and consider longer maturities as the market cycle "tops" and begins to decline.

The strategy to maintain most of the total portfolio in the common fund is to provide greater investment flexibility and enhance liquidity compared to small individual funds.

SUITABILITY and the PUBLIC TRUST:

All participants in the investment process shall act responsibly as custodians of the public trust, and they shall avoid any transactions that might impair public confidence. Investments shall be made not for speculation but for safety of capital, liquidity, as well as the probable income to be derived, taking not only the individual transaction but the portfolio as a whole into consideration.

SAFETY:

The primary objective of the City's investment policy is the preservation of capital. Each investment transaction shall seek to avoid capital losses from securities defaults and/or

II. STRATEGY AND OBJECTIVES (continued)

SAFETY: (continued)

erosion of market value. The market value of each investment shall be determined monthly based upon the last market day of the month from the Wall Street Journal or Bloomberg service where required. These valuations will be a part of the quarterly reports submitted annually to an independent auditor.

LIQUIDITY AND MARKETABILITY:

The City's investment portfolio(s) will remain sufficiently liquid to enable the City to meet operating requirements that might be reasonably anticipated. Liquidity shall be achieved by matching investment maturities with forecasted cash flow requirements. Liquidity and marketability will be ensured by investing in securities with active secondary markets.

DIVERSIFICATION:

The City's investment portfolio(s) shall be diversified by type of investment and maturities to reduce risks resulting from undue investment concentration. No more than 15% of the portfolio may be invested in any one, nor more than 20% in the aggregate, of investments listed in following paragraph IV.1.G. through IV. 1.H.

Funds held for future capital projects shall be invested in securities that can be reasonably expected to produce sufficient income to offset inflationary construction cost increases. However, such funds shall never be exposed to market price risks or default risks that would jeopardize the assets available to accomplish their stated objective, or be invested in a manner inconsistent with applicable federal and state regulations.

YIELD:

The City's investment portfolio shall be structured with the objective of equaling or exceeding the rate of return on three month U.S. Treasury Bills. The investment program shall seek to augment returns above this threshold consistent with the Strategy and Objectives and Eligible Investments identified herein.

ACTIVE PORTFOLIO MANAGEMENT:

The City intends to pursue a moderately active versus a passive portfolio management philosophy. Securities may be sold before they mature if market conditions present an opportunity for the City to benefit from the transaction.

III. RESPONSIBILITY AND CONTROL

DELEGATION:

Management responsibility for the investment program is hereby delegated to the Treasurer of the City of Midland, or in his absence, Assistant Treasurer, or such other person specifically designated by the Treasurer. Day-to-day securities transactions will be done by the Investments Manager with coordination of the Treasurer. To insure internal

III. RESPONSIBILITY AND CONTROL (continued)

DELEGATION: (continued)

control and integrity of each investment made under this policy, the City Manager, Deputy City Manager, or the City Attorney, shall review investment transactions within seven days.

The Finance and Audit Committee, composed of at least two City Council Members, the Treasurer, and the City Manager, shall meet, as a minimum, quarterly to review general investment strategies and investment results. The Finance and Audit Committee shall provide and keep minutes of its meetings relating to this investment policy. The Finance and Audit Committee shall include in its deliberations such topics as: economic outlook, portfolio diversification, maturity structure, potential risk to the City's funds, authorized brokers and dealers, and the target rate of return on the investment portfolio.

QUARTERLY REPORTS:

The Treasurer shall submit quarterly an investment report on the investment portfolio to the City Manager and Council in accordance with the Act. The report shall present the portfolio's investments including rate of return, beginning market value, additions and changes, and ending market value, and include an appendix that discloses all transactions during the past quarter.

ANNUAL REPORTS:

The Treasurer shall present an annual report of the investment program and investment activity to Council. The annual report shall include a detail of the portfolio, transactions for the year, and recommendations regarding the policy.

CONFLICTS OF INTEREST:

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the City Manager any material financial interest in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City's portfolio. Officers and employees shall subordinate their personal investment transactions to those of this jurisdiction, particularly with regard to the timing of purchases and sales.

IV. INVESTMENTS

Assets of funds of the government of the City of Midland may be invested with final stated maturities not to exceed ten years with no more than 30% exceeding seven years and dollar weighted average portfolio maturity not to exceed five years in:

IV. INVESTMENTS (continued)

1. Obligations of the United States or its agencies and instrumentalities:

   A. United States of America Treasury Securities;

   B. Government National Mortgage Association ("Ginnie Mae" or "GNMA") fully modified pass through mortgage-backed obligations;

   C. Farmers Home Administration ("FmHA") obligations backed by the full faith and credit of the United States;

   D. Small Business Administration ("SBA") obligations backed by the full faith and credit of the United States;

   E. Federal Home Loan Bank ("FHLBs") obligations;

   F. Federal National Mortgage Association ("Fannie Mae" or "FNMA") obligations;

   G. Farm Credit System Obligations;

   H. Student Loan Marketing Association ("Sallie Mae") obligations;

   I. Federal Home Loan Mortgage Corporation ("Freddie Mac" or "FHLMC") obligations, ie. discount notes or debentures;

2. Direct obligations of the State of Texas or its agencies:

   Texas State, City, County, or School District General Obligation Bonds with a remaining maturity of ten years or less having been rated as to investment quality by Moody's or Standard and Poor's (nationally recognized investment rating firms) and having received a rating of no less than "A" or its equivalent;

3. Certificates of Deposit issued by state and national banks domiciled in this state:

   Certificates of Deposit issued by state and national banks domiciled in this state that are:

   (1) guaranteed or insured by the Federal Deposit Insurance Corporation, or its successor; or

   (2) secured by obligations that are described in V.T.C.A., Local Government Code Sections 105.001 et seq;

4. Fully collateralized repurchase agreements having a defined termination date:

   Fully collateralized direct repurchase agreements and reverse repurchase agreements having a defined termination date of no more than ninety (90) days from the date such investment is purchased, and secured by obligations of the United States or its agencies and instrumentalities which have a market value of not less

IV. INVESTMENTS (continued)

4. Fully collateralized repurchase agreements having a defined termination date: (continued)

   than the amount of the funds disbursed and held by a custodian for the City. Repurchase agreements must be purchased through a primary government securities dealer, as defined by the Federal Reserve, or a bank domiciled in Texas;

   Any investments made with funds resulting from a reverse repurchase agreement must mature within the period of the reverse repurchase agreement.

5. Investment Pools and Money Market Mutual Funds:

   A. Investment Pools of public or private sponsorship as provided in the Act and approved by Council;

   B. Money Market Mutual Funds as authorized by the Act of both public and private sponsorship and approved by Council;

6. Other securities or obligations: Other such securities or obligations as authorized by State statute and approved by the City Council.

V. SELECTION OF BANKS AND DEALERS

SELECTION PROCESS:

The City depository shall be selected through the City's banking services procurement process and in compliance with state law.

INSURABILITY:

Banks seeking to establish eligibility for the City's competitive certificate of deposit purchase program shall submit audited financial statements, evidence of Federal Insurance and other information as required by the Treasurer.

PRIMARY DEALERS AND APPROVED LIST:

For brokers and dealers, the Treasurer shall select only those dealers reporting to the Market Reports Division of the Federal Reserve Bank of New York ("Primary Government Security Dealers") and certain "secondary" dealers possessing adequate financial condition to conduct public business.

All brokers and dealers must have the ability to consummate each transaction on a delivery vs. payment or equivalent basis. All brokers and dealers must be authorized by the Finance and Audit Committee, and the complete list will be reviewed and approved annually by the Committee. All brokers and dealers must comply with provisions of the Act prior to any transaction with the City.

VI. SAFEKEEPING AND CUSTODY

INSURANCE OR COLLATERAL:

All deposits and investments of City funds in bank accounts, certificates of deposit, and repurchase agreements shall be secured by pledged collateral with a market value equal to no less than 100% of the deposits or investments less amounts insured by the FDIC.

Evidence of the pledged collateral shall be maintained by the Treasurer or a third party financial institution. Repurchase or reverse repurchase agreements shall be limited to those brokers or dealers that have executed an agreement with the Treasurer. All repurchase or reverse repurchase agreements shall be executed on a delivery vs. payment basis, or held by a custodian for the City.

SAFEKEEPING AGREEMENT:

All safekeeping arrangements shall be in accordance with a safekeeping agreement approved by the City of Midland. The agreement shall include and clearly define the procedural steps for gaining access to the collateral should the City of Midland determine that the City's funds are in jeopardy. The safekeeping institution, or Trustee, shall be the Federal Reserve Bank or an entity not affiliated with the firm pledging the collateral. The safekeeping agreement shall include the signature of the City of Midland, the firm pledging the collateral, and the Trustee.

COLLATERAL DEFINED:

The City of Midland shall accept only the following securities as collateral:

A. FDIC insurance coverage.

B. Securities allowed under V.T.C.A., Local Government Code Sections 105.001 et seq., shall be eligible to be pledged as collateral.

DELIVERY VERSUS PAYMENT:

Obligations of the United States or its agencies and instrumentalities or other securities of Section IV shall be purchased using the delivery vs. payment method. Pursuant to such method, funds shall not be wired or paid until verification has been obtained that the correct security has been received by the City of Midland or its designated Trustee. The security shall be held in the name of the City. The Trustee's records shall reflect that the City owns such securities. In the event that the security is held by Trustee, the safekeeping receipts shall be delivered to the City Treasurer.

SWAPS:

Security "swaps" may be considered as an investment option for the City. Swaps may be transacted through broker/dealers who have been approved to do business with the City. Consistent with City policy, proposed swaps will be competitively bid on the open market. The swap will be awarded with the broker/dealer offering the best yield and quality to the City.

VII. MANAGEMENT AND INTERNAL CONTROLS

The Treasurer shall establish a system of internal controls which shall be periodically reviewed by an independent auditor. Such controls shall be designed to safeguard the City's funds from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees.

The Finance and Audit Committee will review this policy at least annually and recommend changes as needed to the Council. Council will review and approve the policy annually.

Resolution No. 2005-342

CASH HANDLING POLICY

I. PURPOSE

To assist all City departments by defining and communicating what is an acceptable level of control for cash-handling operations, this policy provides rules and guidance. Due to the decentralized nature of revenue collection within the City, procedures vary from location to location. Although the customer service impact of this structure is positive, the various control environments sometimes fall below what is acceptable to City management.

The objectives of this policy are to set forth minimum standards to ensure clear and consistent practice within the City for the handling of cash and for limiting not only the City's losses, but also the City's involvement in investigations of losses of funds. This policy will serve to standardize a sound system of cash controls within the City as well as to provide guidance to departments on improving cash handler skill and accountability. Overall compliance with this policy will allow the City to prevent or detect losses related to cash handling and to assign responsibility to an individual in a timely manner in order to minimize losses.

Further, the ability to ascertain individual accountability for each loss will reduce the impact of failing to protect honest employees from unnecessary suspicion. A sound system of cash controls should protect and support employees who do their job with integrity. Employees not involved in cash errors and/or irregularities deserve to work in an organization that insists on a control system that can show their innocence when errors and/or irregularities do occur.

Specifically, this policy is designed to avoid the following types of circumstances:

- A loss or losses of funds,
- An inability to detect missing funds,
- Detection of missing funds when recovery is no longer possible,
- An inability to determine who is responsible for a loss or losses, or
- An inability to investigate losses.

II. RESPONSIBILITIES

Cash received by the City should be guarded carefully. Each employee, from a front-line cash handler to a Department Manager, is expected to demonstrate a positive attitude in protecting the assets of the City. A clear responsibility lies with management to install and maintain a cash-handling control system that will prevent, detect, or deter fraud.

A. DEPARTMENT MANAGERS HAVE THE RESPONSIBILITY TO:

1. Ensure the safeguarding of City funds.
2. Require clearly written and approved procedures for all areas of their department's cash-handling operation.

II. RESPONSIBILITIES (continued)

A. DEPARTMENT MANAGERS HAVE THE RESPONSIBILITY TO: (continued)

3. Ensure that procedures in place in their departments comply with this policy and to assume accountability for exceptions to and deviations from this policy.

4. In the event of a loss, assure compliance with the procedures detailed in the City's administrative bulletin on reporting fraud.

B. CASH HANDLERS HAVE THE RESPONSIBILITY TO:

1. Use due diligence in handling City assets so that reasonable protection is provided to those assets at all times.

2. Report to their departmental management, or to the City Manager's Office, any instance which is deemed to be a serious failure to give proper care to cash, securities, or other valuables whether or not such failure has resulted in a loss.

3. Report to their departmental management, or to the City Manager's Office, any instance where a City employee has knowledge or suspicion of a defalcation or dishonest act by another City employee.

C. OFFICE OF THE CITY AUDITOR HAS THE RESPONSIBILITY TO:

1. Conduct whatever investigations or cash control reviews that are necessary.

2. Coordinate and collaborate with Midland Police Department where appropriate.

3. Review the policies and procedures of departments documenting exceptions to and deviations from this policy.

4. Upon request, assist departments with developing controls to mitigate the potential effects of exceptions or deviations from this policy.

III. DEFINITIONS

A. Cash handling - As used in this policy statement, describes the receiving, transmitting, safeguarding, and depositing of all funds of any type received by the City.

B. Cash handler - As used in this policy statement, denotes any employee whose job description includes responsibility for receiving, transmitting, safeguarding, and/or depositing of City funds of any type.

C. Cash Over/Short - A cash handler is short when an unintentional collection error is made, ie., does not obtain physical custody of money or a change-making error. A cash handler is over when too much money is collected and the excess cannot immediately be returned to the customer.

III. DEFINITIONS (continued)

D. Loss of City money results when a cash handler obtains physical custody of money and then, due to negligence, an act of God (such as fire or flood), or a theft cannot deposit that money with the City. Leaving City money unattended and not property safeguarded is an example of cash handler's negligence that could result in a loss.

E. Dual control describes processing where two individuals have responsibility for funds. The underlying theory is that the two individuals can vouch for each other's action. Theft is less likely in operations with dual control since it would require the complicity of two individuals.

One type of dual control is demonstrated when a safe requires two combinations or a combination and a key to open. When the combinations or combination and a key are assigned to two individuals, access requires dual control. In this circumstance, a vault or safe could not be opened without two people being present.

F. Single control occurs when an individual is solely responsible for funds. Since only one person has access to the funds, that one individual can be held accountable in the event of a loss.

If funds are under single control, they must not be accessible to others. Therefore, if a safe accessed by multiple cash handlers is used for overnight storage of funds under single control, those funds must be secured separately within the safe. This ensures that individuals with access to the safe do not also have access to the single-controlled funds.

G. Segregation of duties ensures that no single person handles a transaction from beginning to end. If possible, the following four basic functional categories should be performed by different people within a cash-handling operation:

1. Authorization or approval of transactions,

2. Recording of transactions,

3. Custody of funds, and Segregation of duties ensures that no single person handles a transaction from beginning to end. If possible, the following four basic functional categories should be performed by different people within a cash-handling operation

4. Monitoring to ensure compliance with control procedures.

If one person does perform two or more of these functions, there is no independent check for mistakes, and errors and /or irregularities are very likely to go undiscovered for long periods. If it's not practical to maintain strict segregation of duties due to a limited staff size, then add other control measures. Additional control measures include rotation of duties among personnel and stricter supervision to include special spot checking of a cash handler's work.

IV. CONTROL STANDARDS FOR CASH-HANDLING

A. Procedures should be in place which will ensure that all payments received are processed and that any payment may be traced from initial receipt to final disposition. Each cash-handling operation shall include the following controls, as appropriate;

1. Maintain strict control over all receipts.

2. Use receipts, either manual or cash register generated, for all intakes of money.

3. At a minimum, when issuing manual receipts, use triplicate receipts to allow for a customer copy, cash-handler copy, and a copy that remains in the manual receipt book.

4. Have a space indicating mode of payment of manual receipt forms.

5. Be sure that receipts are signed or initialed by the person issuing. Receipts generated by a cash register should also indicate the person issuing.

6. Encourage all customers to obtain receipts for their payments.

7. Have a separate cash box/drawer/register for each person taking in money. Funds accepted by cashiers should be under single control of the cashier. Shared drawers or cash registers accessed by more than one individual are not acceptable. Tellers should have sole access to their funds.

8. Maintain strict control over the access to funds. Never leave cash or checks unsecured.

9. Place a restrictive endorsement on checks at the time of receipt.

10. Use change funds for making change only No checks of any type may be substituted for cash. Except when appropriately authorized based on City policy **SUBSTITUTING or CASHING OF CHECKS USING CITY CASH IS STRICTLY PROHIBITED**. There are currently two authorizations for the substitution of checks for cash:

    a. City of Midland Credit Union checks for $50.00 or less may be cashed at the Central Cashiers' Office based upon the availability of funds in the Central Cashiers' Office.

    b. City of Midland checks issued to replenish petty cash funds may be substituted for cash in a deposit to replenish the petty cash fund.

11. Departmental policy should set the amount of cash which any one cash handler may hold (may be based on a percent of normal daily transactions). When funds at a cash handler's work station exceed this amount, an additional deposit or transfer of funds to a safe should be made.

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

12. In an environment where a cash register is used, the cash handling supervisor should understand register capabilities and limitations. Cash registers should be in good repair with all mechanical controls fully functional.

13. Mail Processing Controls

    Proper management of mail collection is particularly important because the person making the payment is not present, and no receipt is issued at the time of collection. Until control over the receipt of mail payments is established, mail processing shall be performed under dual control. At a minimum:

    a. Mail should be opened daily to expedite processing of payments received.

    b. Mail should be worked independently of over-the-counter receipts

    c. Checks should be restrictively endorsed as soon as possible after being opened.

    d. Procedures should be established to describe how payments which can not be accounted for upon receipt should be handled, ie., utility payment received without an accompanying utility bill or a parking fine paid without an accompanying ticket.

B. SAFEGUARDING FUNDS

Strict control must be maintained over the access to funds at all times. Dual control over the processing and storage of all cash funds should be used, where practical. It is the City's policy that access to vaults and safes shall be limited and the following controls over the processing and storage of all cash funds should be used, where practical.

1. Individuals handling cash should be provided separate and secure work areas. When single control over cash is expected, each individual should be provided space to achieve single control.

2. Private areas should be provided for cash reconciliation and deposit preparation. Only authorized individuals should be allowed in cash-handling areas.

3. Physical facilities for any cash handling operation should be inspected by the Midland Policy Department and reasonable efforts made to comply with suggestions for improved safety.

4. Each cash handler is responsible to see that their cash drawer, cash bag, or cash box is locked when they leave their station. No funds are to be left unattended and unsecured.

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

B. SAFEGUARDING FUNDS (continued)

5. During non-business hours and during business periods where access to cash is not required, all funds are required to be stored in a locked vault, safe or approved cash storage drawer.

6. Safes, vaults, or storage drawers should be positioned so that they are not visible to the general public. Partitions, rugs, or barriers should be positioned to hide cash storage receptacles.

7. Vault combinations should be limited to the smallest number of individuals practicable, given the business needs of the work unit.

8. Vault or safe combinations should never be written down in the cash-handling area. Safe combinations held by individuals who serve as back up to the everyday users of the safe, who may need to write down this combination, should keep the combination offsite of on their person.

9. When an individual who knows the vault or safe combination leaves the City employment, the safe combination should be changed promptly.

10. Cash handlers are to be in sole possession of their cash drawer, cash bag, or cash box key.

11. Duplicate keys will be placed in a locked key box under dual control.

12. It is the cash handler's responsibility to immediately notify their supervisor in the event a key is lost. No replacement key will be made, but the lock on the cash receptacle in question is to be promptly replaced.

C. TRANSFERRING AND/OR TRANSPORTING FUNDS

It is the City's policy to require witnessed cash counts and reconciliation’s whenever City funds change hands. Whether transferring funds between cash handlers within a work unit or transporting funds between locations, individual accountability can only be maintained by protecting the chain of custody.

1. A cash count and reconciliation will occur whenever City funds change hands

2. Whether transferring funds between cash handlers within a work unit or transporting funds between locations, never allow the relinquishing custodian of the cash to leave before the receiving custodian has completed a cash count and reconciliation.

3. Both the relinquishing and receiving custodian of the cash will sign off on the cash count and reconciliation to complete the transfer of funds.

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

C. TRANSFERRING AND/OR TRANSPORTING FUNDS (continued)

4. Transfer of funds between locations or units should be performed under appropriate security. Regular cash deposits in excess of $1,000 will be transported between departments to the City cashiers or between departments and the bank by armored car if possible.

5. All transports of cash between locations will be made in locked transport bags or sealed bank security bags. Couriers will not have keys to the transport bags; only the sending and receiving units will have keys.

D. RECONCILING AND DEPOSITING FUNDS AND RECORDING TRANSACTIONS

1. Any daily funds or accumulation of funds in excess of $500 must be deposited daily. At a minimum, weekly deposits must be made even when the weekly accumulation of funds does not exceed $500.

2. In an environment where a cash register is used, the cash handler's supervisor should maintain in his/her possession, and be responsible for, the key used to produce a cash register "Z" tape required to close out the register.

3. The cash handler’s supervisor should ensure that the full "Z" tape sequence is accounted for in cash-handling environments where cash registers are used. Cash register "Z" tapes are sequentially numbered and maintain a running total of all transactions on the cash register. An unaccounted for "Z" tape may indicate a missing deposit.

4. Each cash handler should reconcile on a daily basis. A formal reconciliation should be prepared by the cashier and then approved by a supervisor. A supervisor's review should confirm that the amount of cash indicated on the reconciliation is accurate. Furthermore, the supervisor should ensure that the total receipts equal the cash totals. Finally, the supervisor should review and approve voids.

5. The cash-handling and accounts receivable functions should be separate.

6. Independent of the cash-handling operation, periodic reconciliation of bank accounts should be performed and reconciling items should be identified. Management information reports should be prepared and submitted to department management to ensure that all reconciling items are appropriately resolved.

7. Cash receipts documents should be prepared promptly and should be dated the same day as the funds are deposited in the bank. Additionally, the documents should be forwarded to the Finance Department or Central Cashiers’ Office for prompt recording to the general ledger.

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

E. HIRING, TRAINING, AND EVALUATING CASH-HANDLING POSITION.

1. Minimum Hiring Qualifications:

   An individual may not serve in a City cash-handling capacity with criminal history record information that reveals a recent (within last five years) and relevant (theft conviction of any kind) conviction.

2. Cash-Handling Training -All individuals required to handle City funds should be properly trained to do so.

F. WRITTEN ROBBERY PROCEDURES

1. Each area handling cash should have written procedures for use should a robbery take place. Cash handlers should be instructed in how to act during and after a robbery to ensure their safety and that of co-workers.

2. Each department should consult with Midland Police Department on the development of robbery procedures for their cash-handling environment.

G. RECORD RETENTION REQUIREMENT

1. According to the Local Records Retention Schedule of the Texas Local Government Code, cash collection sites are required to retain records pertaining to cash handling for three years after the close of each fiscal year.

PURCHASING POLICY

I. OBJECTIVE

To Govern goods and services expenditures incurred by the City of Midland for authorized City business.

II. ORGANIZATION OF PURCHASING DIVISION

There is hereby established in the Department of Facilities and Fleet Management, the Division of Purchasing, the head of which shall be the City Purchasing Agent. The City Purchasing Agent shall be appointed by the Director of Facilities and Fleet Management subject to approval of the City Manager, and shall receive such salary as is duly appropriated therefore.

III. DEFINITIONS

A. EMERGENCY

A case of public calamity caused by fire, flood, storm or other natural disasters or acts of God, or other emergency cases created by unforeseen damage to public property or equipment.

B. DELEGATION OF AUTHORITY

A written document granting limited authority to an individual to carry out certain purchasing activities on behalf of the City following the procedures, policies, statutes and/or guidelines set forth herein. The delegation is generally limited to the use of Departmental Purchase Orders and petty cash. Persons exceeding their authority can be held personally liable for commitments made which are beyond their scope of authority, or that are non-compliant with policies.

C. FORMAL SEALED BID

Formal sealed bids are those that are advertised, posted and sent out to solicit bids that will be returned in a sealed envelope and opened at a specified time and place. In addition, bids may be received by electronic means (Facsimile or e-mail) as long as systems are in place that prevent viewing before the specified bid opening date and time or as otherwise allowed by Chapters 252 and 271 of the Local Government Code.

D. INFORMAL SEALED BID

Informal sealed bids are those that are sent out to solicit bids that will be returned in a sealed envelope and opened at a specified time and place. They may or may not be posted and advertised at the Purchasing Agent's discretion. In addition bids may be received by electronic means (Facsimile or e-mail) as long as systems are in place that prevent viewing before the specified bid opening date and time.

III. DEFINITIONS (continued)

E. POST & ADVERTISEMENT

Posting of bids is the placement of a copy of the bid in a noticeable place where prospective bidders may view the bid requirements. Advertising is placement of a legal notice in the local newspaper and on the City's web page. Web page posting is not mandatory.

IV. SCOPE OF AUTHORITY AND DUTIES OF THE PURCHASING AGENT

A. SCOPE OF AUTHORITY

Whereas the Midland City Code at Title I, Chapter 5, Section 5(J) bestows upon the City Manager certain duties and authorities for the purchase of goods and services for the City, and permits the City Manager to delegate those duties and authorities, the City Manager hereby delegates to the Director of Facilities and Fleet Management the authority and it shall be his duty to purchase, or contract for all supplies, materials, equipment and contractual services needed by any and all departments of the City. The Director of Facilities and Fleet Management in turn delegates these duties and responsibilities to the City Purchasing Agent. Departments have no authority to order directly from, or in the absence of permission from the City Purchasing Agent, to negotiate with salesmen. Sales people who solicit business from Department Managers are to be referred to the purchasing office.

B. DUTIES OF THE PURCHASING AGENT

Under the general supervision of the Director of Facilities and Fleet Management and the City Manager, it shall be the duty of the Purchasing Agent:

1. Policy Enforcement: To observe and enforce the policies herein outlined and all related regulations.

2. Encourage Competitive Bidding: To discourage, so far as practical, any procedure other than purchasing by competitive bid, either formal or informal.

3. Buy Goods Made In USA: Purchase goods made in the United States when it is possible to obtain suitable and satisfactory materials, supplies, and equipment at fair and reasonable prices.

4. Maintain Ethical Behavior: To conduct the purchasing office in such a frank and open manner that bidders may be confident of the fairness of all awards and thus be encouraged to continue to furnish competitive bids so that the City shall secure the best service or articles of the highest quality at the best price at all times, meeting the intent of the Principles and Standards of Purchasing Practices published by the Institute of Supply Management (ISM), formerly know as the National Association of Purchasing Management) (NAPM). All individuals performing any portion of the Purchasing Function shall adhere to these standards. (See Attachment B)

IV. SCOPE OF AUTHORITY AND DUTIES OF THE PURCHASING AGENT (continued)

B. DUTIES OF THE PURCHASING AGENT (continued)

5. Investigate Possible Criminal Acts By Vendors: To investigate the possibility of collusion in cases of repeated bids or repeated awards to the same vendors. To investigate any instance where a conflict of interest may exist.

6. Maintain Records: To maintain a record of all bids, quotations, contracts, vendor and commodity lists, requisitions, policy documentation, policies and purchases for periods as prescribed by the official Records Retention schedule as published by the City Secretary's office and summarized as follows:

   Purchase Orders, Requisitions, Bid Requests …… End of FY + 3 years
   Contracts for services, Purchase Agreements,
   Vendor 1099 information …… 4 years
   Policy Documentation files, Policy statements,
   Total Cost Bids: ……... 5 years
   Vendor and Commodity Lists, State Contracts …… Until Superseded

7. Maintain Commodity Classifications: To prepare a classification of commodities and commodities by vendor for use in selecting vendors and preparing bid requests.

8. Specification Preparation: To prepare specifications where practical, governing purchases of various items, and to submit such specifications to the City Manager for his approval or the approval of the City Council, as the case may be. However, when it is proposed to purchase articles of a technical or scientific nature, or for special use, the head of the requisitioning department shall submit specifications to the Purchasing Agent for review and enhancement where necessary, or detailed information for specification preparation; and in the event of disagreement between the Department Manager and the Purchasing Agent regarding those enhancements, the matter shall be determined by the Director of Facilities and Fleet Management or City Manager.

9. Inspection & Testing: To provide for and/or require inspection and appropriate testing for goods delivered on purchase orders and make sure that inferior or unsatisfactory articles are rejected.

10. Warehousing: To anticipate the needs of departments and to work with the Warehouse Division so as to maintain an adequate supply of articles or commodities in general use in the City Warehouse or contract for same.

11. Optimize Procurements: Upon submittal of the annual budget by the City Manager, to ascertain what and when special purchases are contemplated; to be prepared to buy the same, or order for deferred delivery and payment, so as to take advantage of the best price and terms.

IV. SCOPE OF AUTHORITY AND DUTIES OF THE PURCHASING AGENT (continued)

B. DUTIES OF THE PURCHASING AGENT (continued)

12. Delegation Of Responsibility: If, under any circumstances, the Purchasing Agent delegates in writing to another employee of the City to carry out any purchase transaction, it will be understood that such delegation of authority carries with it the responsibility to carry out those transactions fully in accordance with this policy and the understanding that the Purchasing Agent has full authority to revoke those privileges for non-compliance with the Policy.

V. ESTIMATES

All departments of the City shall file with the Purchasing Agent detailed estimates of their requirements of supplies, materials, equipment and contractual services in such manner, at such time, and for such future periods as the City Purchasing Agent shall prescribe. This shall, in no way, prevent any department from filing with the City Purchasing Agent at any time, a requisition for supplies, materials, equipment or contractual services, the need for which was not foreseen when the detailed estimates were filed

VI. APPROVAL OF PLANS & SPECIFICATIONS/AUTHORIZATION TO ADVERTISE FOR BIDS

A. ALL PURCHASES & CONTRACTS - EXCLUDING PUBLIC WORKS

1. Budgeted: $0 to $25,000 - By Director of Facilities & Fleet Management
   $25,000 or more - By City Manager

2. Non-budgeted: Under $50,000 - By City Manager
   $50,000 or more - By City Council

B. PUBLIC WORKS CONTRACTS

1. Budgeted: Under $50,000 - By City Manager
   $50,000 or more- By City Council

2. Non-budgeted: Under $25,000 by City Manager
   $25,000 or more by Council

VII. REQUISITIONS

A. SOURCE OF FORMS:

Each Department shall request purchases on requisition forms issued by the Purchasing Agent's office.

B. REQUISITION APPROVAL:

Each requisition shall be signed by the operating executive or Department Manager in charge of the department issuing the requisition.

VII. REQUISITIONS (continued)

C. DESCRIPTION/SPECIFICATION:

Each Department submitting a requisition shall specify in full upon the requisition, the article or service desired in such terms as to make all specifications as open to competition and as least restrictive as possible. Every effort must be made such that the stated specifications provide adequate competition among as many bidders as possible.

D. REQUIREMENT FOR REQUISITIONS OR DEPARTMENTAL PO's PURCHASING CARD TRANSACTION LOGS:

Requisitions or Departmental Purchase Order's or Purchasing Card Transaction logs for purchases up to, and including $1,000, are required for the purpose of control records, and payment advice even though the Purchasing Division may not have made the purchase.

E. ROUTING OF REQUISITIONS:

All requisitions should be forwarded to the Finance Department for certification of funds and then to the Purchasing Agent in sufficient time to permit careful purchasing of the consolidated requirements of all departments of the City.

F. CAPITAL OUTLAY REQUESTS:

When required by the Capital Asset Acquisition & Management Policy, the Capital Outlay Request shall be completed and attached to the requisition. In addition, a Request for Asset Disposition Authorization, shall be attached for items being replaced.

G. REQUISITION SCHEDULING:

The Purchasing Agent may announce a schedule of dates or periods during which routine requisitions will be accepted.

H. SPLITTING OF ORDERS:

No splitting of orders is permitted as an evasion of the policy prescribed by Statute, Charter, Ordinance, or Administrative order. Penalties for violation are stated in paragraph XXIV, Employee Responsibilities.

I. BUDGET TRANSFERS:

When funds are not specifically provided for in the appropriate expense classification, but are available in another expense classification in the current budget, the appropriate budget transfers shall be made through the use of the forms and procedures as provided by the Finance Department prior to submitting the requisition to the Purchasing Division.

VII. REQUISITIONS (continued)

J. REQUISITIONS ARE SUBJECT TO BUDGETARY CONTROL:

Therefore requisitions shall have been certified by the Finance Department as to the availability of funds prior to receipt by purchasing; and no purchase order involving an amount in excess of $1000 shall be issued unless and until the requisitions have been so certified, or in case of an emergency as stated herein.

K. NEED FOR CORRECT DOLLAR AMOUNTS:

Where possible, requisitions and departmental purchase orders shall state the correct amount involved, to enable the City to know exactly where it stands in the matter of encumbrance of funds.

L. DOCUMENT REVIEW:

The Purchasing Agent is required to review all requisitions for completeness of description and other essential information. He will have the authority to:

1. Inventory Items: Remove any item from the requisition which can be supplied from the central storeroom or municipal warehouse.

2. Request Explanations: Question an item and require an explanation in writing from the head of the requesting department. If resolution of the question can't be accomplished with such Department Manager, the matter shall be referred to the Director of Facilities and Fleet Management who will resolve the conflict or refer it to the City Manager for resolution.

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS

To provide control and safeguards proportionate to the value involved, purchase transactions are divided into seven classes as follows:

A. FUELS:

Fuels shall be purchased on an as needed basis. Verbal, or fax bids shall be taken from as many bidders as practical each time. Award shall be made on a low total truckload bid. In addition to bidding the qualified major distributors and or producers, bids shall be sought from vendors listed on the Texas General Services Commission list of Historically Underutilized Businesses (HUB's) (see paragraph VIII.E for further discussion of HUB's) for Midland County as they become registered, in accordance with statutory requirements. This list is available from the Purchasing Division

B. SERVICES, REPAIRS OTHER THAN THOSE MADE TO VEHICLES AND OR EQUIPMENT:

In order to verify that all contract, insurance and/or applicable statutory requirements are met, all requisitions and specifications or description of work or any procurement

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

B. SERVICES, REPAIRS OTHER THAN THOSE MADE TO VEHICLES AND OR EQUIPMENT: (continued)

of services, repairs or other labor intensive work of amounts over $2,000 shall be forwarded to the office of the Purchasing Agent for bidding and processing. There shall be no exception. For amounts of $2,000 and less, a Departmental Contract may be used. All contract requirements shall be complied with.

C. COMMODITY PURCHASES OF $1,000.00 OR LESS

Commodity purchases of $1,000.00 or less may be made by the Department Manager, Division Manager, or authorized representative with written delegation from the Purchasing Agent by using the City of Midland Purchasing Card (See the Purchasing Card Policy for complete information) or Departmental Purchase Order form provided:

1. Inventoried Items: Items that are needed and are not available from Central Stock Room or Municipal Warehouse.

2. Compliance with Parole Evidence and Statute of Frauds: Departmental Purchase Order document must be given to each vendor at time of purchase. The exception to this provision is the use of the Purchasing Card which precludes the issuance of a written order. (Ref: Business & Commerce Code; Title 1: Uniform Commercial Code; Chapter 2: Sales; §2.201 statute of Frauds; and §2.202: Parole or Extrinsic Evidence)

3. Competitive Bids Under $200: The need for securing competitive bids under $200 shall be at the discretion of the user.

4. Record Of Books Issued: The Purchasing Office shall maintain a record of issued Departmental Purchase Order and Contract books and to whom issued.

5. User Records: User department shall retain the department copy of all Departmental Purchase Order forms for a period of at least two years or as required by the records retention schedule.

6. Capital Outlay/Asset Disposition: When required by the Capital Asset Acquisition & Management Policy, the Capital Outlay Request shall be completed and forwarded to Accounting with the Accounting copy of the Purchase Order. In addition, a Request for Asset Disposition Authorization, shall be attached to the Purchasing copy for items being replaced.

D. PURCHASES IN EXCESS OF $1,000.00 AND UP TO AND INCLUDING $3,000.00

1. Determination of the Most Advantageous Bid: The City Purchasing Agent or User shall secure verbally, by telephone, telegraph, fax or letter, as he may determine, three or more proposals/bids. The City Purchasing Agent shall determine the most advantageous bid or reject any and all bids.

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

D. PURCHASES IN EXCESS OF $1,000.00 AND UP TO AND INCLUDING $3,000.00 (continued)

2. Less Than Three Bids: In situations where it is impossible to obtain three bids, the Director of Facilities and Fleet Management may approve recommendation of the most advantageous bid for the City from the bids that were obtained, or reject any or all bids received.

3. Suspension Of Bidding: The City Purchasing Agent, with the approval of the Director of Facilities and Fleet Management, may dispense with bidding if it is not to the advantage of the City to secure bids.

4. Purchase Approval: The final approval for purchase (Signature/ initials on requisition: "Authorized Purchase") for this range is made by the Purchasing Agent.

5. Emergency Purchases: In case of an emergency as defined in Section III.A, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions shall be documented on a standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be approved by the Director of Facilities and Fleet Management.

E. PURCHASES IN EXCESS OF $3,000 AND UP TO THE CURRENT STATUTORY LIMIT REQUIRING ADVERTISEMENT FOR SEALED BIDS.

Effective September 2001, legislative change in the bidding statues require that any solicitation under $25,000, but over $3,000 shall include at least two (2) inquiries to Historically Under-utilized Businesses or HUB's within the jurisdiction's County. These companies are certified through the State General Services Commission (GSC) and subsequently listed on the Texas General Services Website Furthermore, if there are no certified vendors listed, the requirement is subsequently nullified. In order to assure compliance, the following requirements have been implemented.

1. Purchasing Takes Bids: Bids shall be invited upon such specifications as have been previously approved in accordance with paragraph VI, above. A requisition, specifications and/or complete descriptions by the initiating department will be processed through the Purchasing Office. All bids for purchases in this range shall be obtained by the Purchasing Office, except as otherwise specifically approved by the Purchasing Agent.

2. Bid Format: Bids shall be requested by fax or letter. Sealed bids may be issued a t the discretion of the Purchasing Agent. Irrespective of the method used to solicit bids, all bids received shall be held in strictest confidence until the bids are opened in accordance with the request for bids.

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

E. PURCHASES IN EXCESS OF $3,000 AND UP TO THE CURRENT STATUTORY LIMIT REQUIRING ADVERTISEMENT FOR SEALED BIDS. (continued)

3. Bid Receiving Address: The bids shall be received in the office of the Purchasing Agent and opened (as applicable) at the time and place designated by him. The Purchasing Agent along and in cooperation with the requisitioning Department Manager(s) shall determine the most advantageous bid or he may reject any and all bids.

4. Single Bid: In the case where only one bid can be obtained, acceptance or rejection of the single bid shall be at the discretion of the Director of Facilities and Fleet Management.

5. Purchase Approval: The final approval for purchase (Signature/ initials on requisition: "Authorized Purchase") for this range is made by the Director of Facilities and Fleet Management.

6. Emergency Purchases: In case of emergency, as defined in Section III.A, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions will be documented on standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be approved by the Director of Facilities and Fleet Management and City Manager.

F. PURCHASES IN EXCESS OF STATUTORY LIMITS (CURRENTLY $25,000) AND UP TO $50,000.

1. Sealed bids shall be invited upon such specifications as have been approved in accordance with paragraph VI, above. A requisition by the initiating department will be processed through the Purchasing Office.

2. Advertisement Of Bids: After approval of specifications, notice of the time, and place, when and where such bids shall be opened shall be published in the official newspaper and or alternative source as prescribed by statute once a week for two consecutive weeks prior to the time set for opening the bids, the date of the first publication is to be at least 14 days prior to the date set for opening said bids (in the case of a public works contract, the second advertisement for bids will be published no later than the 10th day before the first day on which bids may be submitted), and said contract shall be let to the lowest and/or most advantageous responsible bidder after approval by the City Manager or by the City Council as required. Any and all bids may be rejected.

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

F. PURCHASES IN EXCESS OF STATUTORY LIMITS (CURRENTLY $25,000) AND UP TO $50,000 (continued)

3. Place Of Bid Receipt: The sealed bids shall be received in the office of the Purchasing Agent and opened in a place designated in the notice. The Purchasing Agent along and in cooperation with the Department Manager(s) shall determine the most advantageous bid or he may reject any and all bids.

4. Single Bid: In the case where only one bid is received, it shall be opened in the City Secretary's Office. The results of the opened bid shall be recorded. Bids in the amount of $25, 000 to $50,000 will be sent to the City Manager with a recommendation to accept or reject the bid. Authorization to re-advertise for bids in this range will be by the City Manager. Any Single bid so opened over $50,000, will be sent to the City Council with a recommendation to accept or reject the bid and any subsequent authorization for re-advertisement.(See par. VIII.G.4)

5. Purchase Approval: The final approval for purchase (Signature/ initials on requisition: "Authorized Purchase") for this range is made by the City Manager.

6. Emergency Purchases: In case of emergency as defined in Section III.A, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions will be documented on standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be approved by the Director of Facilities and Fleet Management and City Manager.

G. PURCHASES OF $50,000 AND OVER

1. Document Review: Completed requisitions, specifications, contracts, etc. shall be forwarded to Purchasing for specification and/or review and subsequent processing. This shall include any public works contract.

2. Requisition Processing: Sealed bids shall be invited upon such specifications as have been previously approved in accordance with paragraph VI, above. A requisition by the initiating department will be processed through the Purchasing Office.

3. Advertisement For Bids: After approval of specifications, notice of the time, and place, when and where such bids shall be opened shall be published in the official newspaper once a week for two consecutive weeks prior to the time set for opening the bids, the date of the first publication to be at least 14 days prior to the date set for opening said bids (in the case of a public works contract, the second advertisement for bids will be published no later than the 10th day before the first day on which bids may be submitted), and said

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

G. PURCHASES OF $50,000 AND OVER (continued)

3. Advertisement For Bids (continued)
contract shall be awarded to the lowest and/or most advantageous responsible bidder after approval by the City Council.

4. Bid Delivery Point:

   a. All bids shall be sealed and delivered to the City Secretary's office. At the time announced, there will be a public opening of all bids received by him/her at such place as designated in the advertisement. The City Secretary or his/her designee will witness said bid openings and record bid amounts, which will be retained by the City Secretary's office. After the bid opening, custody of all documents will be given to the Purchasing Division for further action.

   b. In the event of a SINGLE bid, the bid will be opened in the City Secretary's Office. The results will be recorded as in paragraph 4.a. above. A recommendation will then be made to the City Council for acceptance or rejection and any subsequent authorization for re-advertisement for bid if required.

5. Bid Tabulation: The City Purchasing Agent and/or Department Manager involved shall tabulate and evaluate the bids and said bids shall remain on file in the office of the Purchasing Agent as stated in the official notice. A recommendation by the user department or division shall be made to the Purchasing Agent, who will then review the recommendation with the bids and make a final recommendation to the City Manager.

6. Council Approval: The City Council, upon recommendations from the Purchasing Office and City Manager, shall determine the most advantageous bid for the City and shall award the contract or proposal to such bidder, but the Council shall have the right to reject any and all bids, and, in the event all bids are rejected, may call for new bids which shall be advertised in like manner as the original bids.

7. Specifications Available For Review: proposed contracts and/or purchases, the specifications shall be on file in the office of the City Purchasing Agent subject to the inspection of all persons and companies desiring to bid.

8. Contract Execution: Execution of any contract documents and verification of bonding and insurance compliance by the successful bidder shall take place in the Facilities & Fleet Management Offices. Subsequently, the signed original of the contract shall be placed in the care and keeping of the City Secretary's office.

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued

G. PURCHASES OF $50,000 AND OVER (continued)

9. Emergency Purchases: In case of emergency as defined in III.A. above, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions will be documented on standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be submitted to the City Council for ratification.

IX. REQUESTS FOR PROPOSALS

RFP's should be used sparingly, for complicated bids that require the vendor/contractor to provide a great deal of feedback on what is being procured.

The procedure for an RFP shall be the same as any request with a couple of exceptions.

1. The time frame can be very long from the time it is issued until the opening. Several months would not be unusual.

2. No information is revealed to any proposers at the opening or until the award is made.

   For complete details and model information, RFP construction, evaluation, etc., see the RFP Manual.

X. RELEASE OF INFORMATION TO BIDDERS OR OTHERS

To reduce confusion and prevent misleading information from being divulged to participating bidders, ALL bidder requests for bid results (over $1,000) prior to award shall be referred to the Purchasing Division.

XI. PURCHASING AGENT'S SIGNATURE REQUIRED ON PURCHASE ORDER

Before any purchase up to and including $25,000 is released to the vendor, it shall bear the signature of the Purchasing Agent. Purchase Orders over that amount shall bear the Director of Facilities and Fleet Management's signature, except in instances where the Director has authorized the Purchasing Agent to sign the Purchase Order.

XII. DEPOSIT OF GOOD FAITH MONEY - BID BONDS

When so stated in the specifications or request for bids, each bid shall be accompanied by a certified check or surety bond in the amount of 5% of the bid, which shall be forfeited to the City in case the bidder to whom the business is awarded shall fail or refuse to comply with the terms of the bid.

XIII. PERFORMANCE AND PAYMENT BONDS

When required by statute or so stated in the specifications or the request for bids, the successful bidder shall give to the City a good and sufficient bond in such amount as is required by the transaction as a guarantee of compliance. Forfeiture of such bond for noncompliance shall not preclude the action by the City stipulated in the following section.

XIV. LOCAL PREFERENCE

A local preference may be given as long as statutorily permitted by Section 271.905 of the Local Government Code, in the amount of 3% : "to a bidder whose principle place of business is in the local government if the governing body of the local government determines in writing, that the local bidder offers the local government the best combination of contract price and additional economic development opportunities for the local government and increased tax revenues to the local government".

XV. IRRESPONSIBLE VENDOR

Upon recommendation of the City Purchasing Agent and approval by the Director of Facilities and Fleet Management or City Manager, any vendor who fails to comply with the terms of the award may be declared an irresponsible vendor. Bids submitted by said vendor shall not be considered again for a minimum period of six months as determined by the City Manager, or Director of Facilities and Fleet Management.

XVI. FOLLOW-UP, INSPECTION AND ACCEPTANCE

The City Purchasing Agent shall be responsible for seeing that an inspection of all deliveries of supplies, materials, equipment or contractual services be made by the using department. He shall approve and/or enumerate and require chemical and physical tests to be conducted by the head of the using department on all supplies and services to determine compliance with the specifications. The Purchasing Agent shall have access to, and shall coordinate the use of, City laboratory facilities and, with the approval of the Director of Facilities and Fleet Management, use of any necessary outside laboratory in connection with chemical or physical tests of samples submitted with bids and samples of deliveries which are necessary to determine their quality and conformance with the specifications. Any related charges for such tests shall be borne by using and benefiting department. The Purchasing Agent may reject non-conforming articles and supplies and any such rejected materials shall not be used by any department.

XVII. AUTOMOTIVE PARTS AND SUPPLIES FOR SPECIAL PURPOSES

The Director of Facilities and Fleet Management may, at his discretion, delegate in writing to other appropriate individuals, authority to solicit bids or purchase automotive parts, repairs and supplies for special purposes such as electric supplies, laboratory supplies and the like, subject to the provisions of this Purchasing Policy.

XVIII. ACCEPTING EQUIPMENT "ON TRIAL"

No equipment or accessory may be put to use by any department for the purpose of testing its suitability or fitness in advance of purchase without the express approval of the City Purchasing Agent. He shall require an understanding from the vendor that such trial and use and any possible purchase liability be presented in writing prior to commencement of such demonstration or test. Provided that in the event the purchase of equipment proposed to be demonstrated is not contemplated in the current budget, the matter shall be submitted to the Director of Facilities and Fleet Management.

XIX. RENTAL OF EQUIPMENT

APPROVAL REQUIRED: No equipment or accessory shall be rented or leased without an approved requisition and purchase order, except as provided in Section III.A for an emergency.

GARAGE ACTION: ALL vehicular equipment rentals shall be made through the Garage Division ONLY.

XX. ONLY "PUBLIC PURCHASES PERMITTED:

Neither the Director of Facilities and Fleet Management or the City Purchasing Agent, any employee of his office, nor any Department Manager to whom authority to purchase may be delegated, shall, acting in his official capacity on behalf of the City, purchase automobile supplies or accessories for the personal or private account or use of any employee including those whose privately owned automobiles are rented for use in City business; or supplies or materials of any kind for personal or private use of any employee or other person(s), at a discount not consistent with that business' normal pricing policy. The work and concern of all persons in any way associated with the business of the Purchasing Office shall be confined strictly to purchases of a public nature and for which funds are provided in the budget.

XXI. TRANSFER OR SALE OF CITY OWNED PERSONAL PROPERTY

A. AUCTIONS:

Annually, an auction will be held by the Purchasing Agent to dispose of surplus, obsolete or otherwise unusable supplies and equipment, including materials from various "Lost and Found" depositories, Police confiscations and recovered// unclaimed evidence that have been cleared for sale.

1. This may include the use of online auctions where deemed appropriate and in the best interest of the City.

2. The Purchasing Agent may also hold other auctions during the year where special conditions dictate the auction as being necessary. (When fair market value of City owned personal property can be reasonably ascertained, City owned personal property may be disposed of by direct sale. See paragraph XXI.B)

XXI. TRANSFER OR SALE OF CITY OWNED PERSONAL PROPERTY (continued)

A. AUCTIONS: (continued)

3. All departments shall submit to the Director of Facilities and Fleet Management or Purchasing Agent, at such times and in such form as he shall prescribe, reports showing stocks of all supplies, materials, and equipment which are no longer used or which have become obsolete, worn out or scrapped.

B. The director of facilities and fleet management or purchasing agent may transfer such stock to another department that has need for and can use it, or hold such item in storage for future use as he may determine most advantageous for the city.

1. The Director of Facilities and Fleet Management or Purchasing Agent shall also have the authority to sell all such supplies, materials and equipment which have become unsuitable for public use, or to exchange for or trade in the same on new supplies, materials and equipment.

2. Department Managers may initiate the sale of obsolete, worn out, or scrap property of the City under their supervision by written memorandum to the Director of Facilities and Fleet Management or Purchasing Agent, describing the property and stating the reasons for proposed sale.

C. SINGLE ITEMS OR SPECIAL LOTS:

The Director of Facilities and Fleet Management or Purchasing Agent shall solicit bids; where required by statute, by public advertisement and posting on the bulletin board and shall review all proposed property sales and make written recommendation to the City Manager. The City Manager shall approve all sales of City Owned Personal Property that is not sold at auction or through the solicitation of bids. Approval may be delegated to certain levels to the Director of Facilities and Fleet Management.

XXII. BOARD OF STANDARDIZATION

A Board of Standardization may be established at the direction of the City Council and/or City Manager, to be made up of the Mayor, City Manager, Director of Facilities and Fleet Management and Purchasing Agent personally or by deputy and who shall constitute the Board of Standardization.

Members of this board shall serve without additional compensation. It shall be the duty of this Board to classify all supplies, materials and equipment used by the various departments of the City Government; to adopt as standards the minimum number of qualities, sizes and varieties of commodities consistent with the efficient operation of the City Government, and to prepare, adopt and promulgate written specifications describing such standards subject to the approval of the City Council. The Board of Standardization shall have power to make use of the laboratory and engineering facilities of the City and the technical staffs thereof in connection with its work of preparing and revising standards and written specifications.

XXII. BOARD OF STANDARDIZATION (continued)

The Board shall also consult with the Department Managers and other officials of the City Government to determine requirements, and shall endeavor to prescribe those standards which meet the needs of the majority. All specifications must be definite and certain and permit competition. After its adoption each standard specification shall, until revised or rescinded, apply alike in terms and effect to every future purchase and contract for the commodity described in such specifications.

XXIII. PETTY CASH FUNDS

Petty cash funds not to exceed three hundred dollars ($300.00) are established, upon approval by the Purchasing Agent, for the purpose of making purchases of thirty dollars ($30.00) or less. Petty cash purchases shall be of the nature that they will benefit the operation of the City by saving time and money. Petty cash purchases shall not be made for the purpose of evading the Purchasing Policy, such as splitting purchases to evade the thirty dollar ($30.00) limit. Petty cash purchases shall be documented with adequate receipts and all receipts shall be submitted to the Finance Department at least monthly for reimbursement.

XXIV. EMPLOYEE RESPONSIBILITIES

Employees not conforming to the current Purchasing Policy may be subject to the Adverse Action Policy covered under Chapter VIII of the City of Midland Personnel Policy.

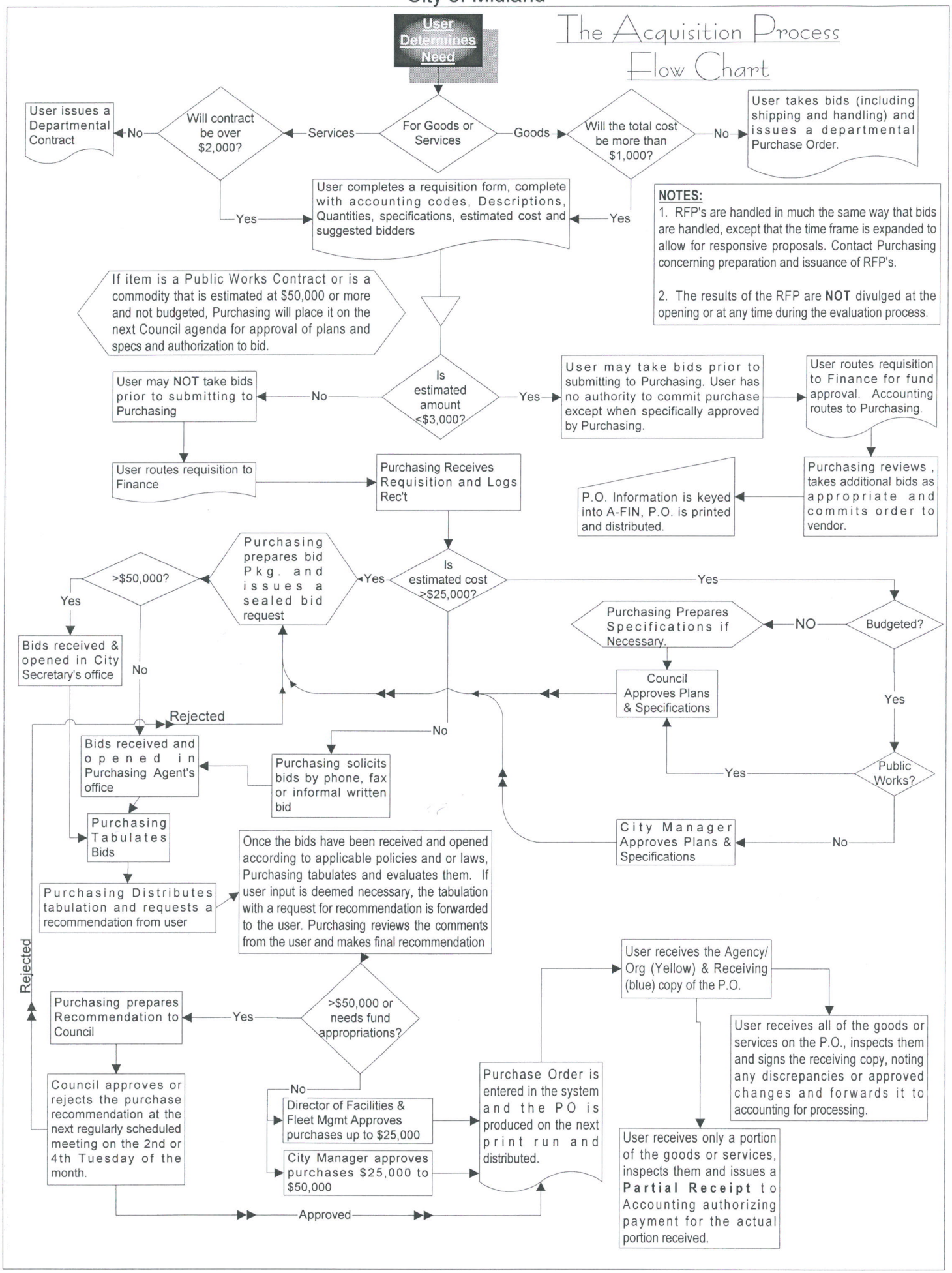
XXV. Flow Chart

A flow chart, “Acquisition Flow Chart”, has been provided to act as a quick reference of how to procure goods and services for your department/division.

Resolution No. 2001-328

City of Midland

The Acquisition Process Flow Chart



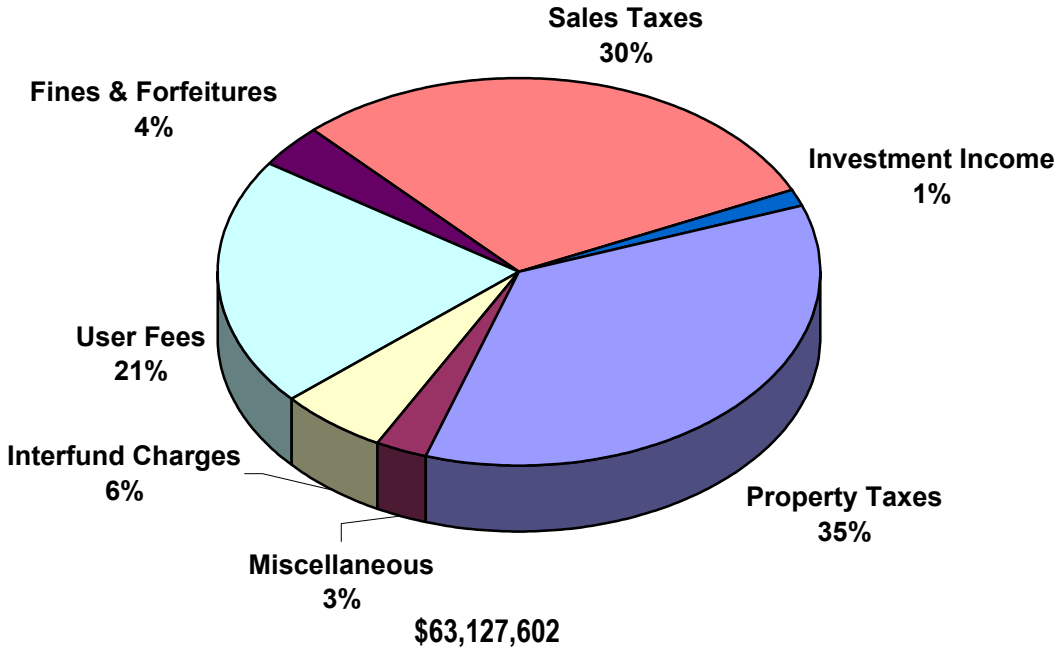
MIDLAND

CITY OF MIDLAND

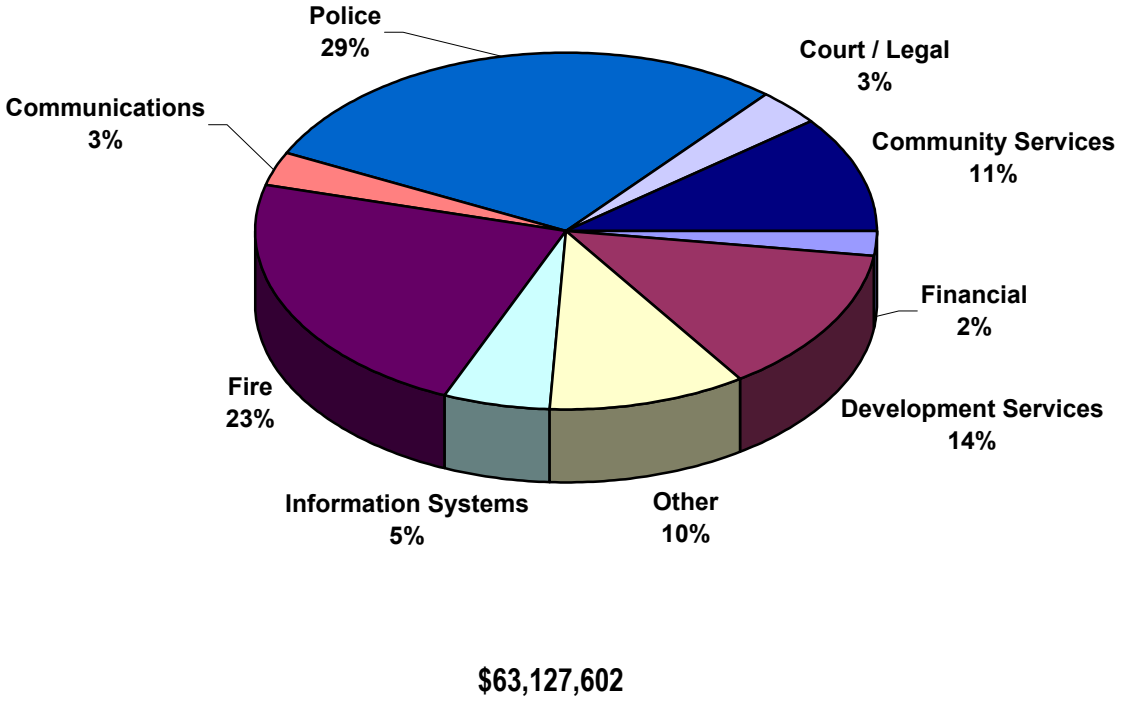
SECTION III

GENERAL FUND

General Fund Revenues
As Budgeted For Fiscal Year 2007



General Fund Expenditures / Expenses
As Budgeted For Fiscal Year 2007



GENERAL FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
AD VALOREM TAXES			
Current Levy	$ 19,704,628	$ 21,237,774	$ 21,673,084
Delinquent Levies	896,161	505,496	533,423
Total Ad Valorem Taxes	20,600,789	21,743,270	22,206,507
INTEREST AND PENALTIES			
Interest and Penalties	291,773	280,000	280,000
Miscellaneous Tax Office Revenues	11,853	18,000	19,000
Tax Certificates	444	200	500
Total Interest and Penalties	304,070	298,200	299,500
SALES TAX			
City Sales Tax	16,113,027	15,824,508	18,967,000
Total Sales Taxes	16,113,027	15,824,508	18,967,000
GROSS RECEIPTS TAXES			
Telephone Utility	1,678,934	1,750,000	1,750,000
Electric Utility	3,418,811	3,523,000	3,875,000
Gas Utility	890,091	850,000	1,150,000
Water	1,780,967	1,974,000	2,043,000
Sanitation	263,078	273,250	287,350
Taxicab	6,006	6,500	6,500
Cable Television	904,752	900,000	990,000
Total Gross Receipts Taxes	8,942,639	9,276,750	10,101,850
MIXED BEVERAGE TAX			
Mixed Beverage Tax	199,725	200,000	220,000
Total Mixed Beverage Tax	199,725	200,000	220,000
MISCELLANEOUS TAX			
Bingo Tax	57,280	52,000	57,000
Total Miscellaneous Tax	57,280	52,000	57,000
BUILDING PERMITS			
Building Permits	151,601	125,000	140,000
Alterations and Repairs	82,233	80,000	84,000
Fences, Signs, etc.	15,580	14,000	14,000
Electrical Permits	6,345	5,500	5,000
Mechanical Permits	6,856	4,000	5,000
Plumbing Permits	27,660	25,000	27,000
Demolition Permits	1,236	750	750
Work on Public Property	8,980	4,500	7,000

GENERAL FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
BUILDING PERMITS (continued)			
Temporary Plumbing and Electrical	$ 14,505	$ 7,500	$ 12,000
Temporary Sign Permits	7,785	1,200	4,500
Public Right of Way Use	93,741	10,000	10,000
Sale of Reports	2,480	3,800	2,000
Total Building Permits	419,002	281,250	311,250
HEALTH PERMITS			
Food Service Establishments	71,719	71,525	72,000
Daycare Permits	1,540	1,860	2,000
Mobile Vendors	4,020	3,070	4,000
Temporary Health Permits	2,952	2,900	3,000
Swimming Pool Permits	9,994	10,500	10,500
Miscellaneous Health Permits	8,550	9,000	9,000
Total Health Permits	98,775	98,855	100,500
OCCUPATIONAL PERMITS			
Drilling	0	0	0
Mobile Home Park Licenses	1,552	2,000	1,500
Electricians Licenses	480	750	0
Beer License	31,493	31,000	31,500
Taxi and Peddler Permits	2,780	2,000	2,000
Certificate of Occupancy	3,870	3,500	5,000
Total Occupational Permits	40,175	39,250	40,000
ZONING FEES			
Zoning Fees	13,750	14,000	16,000
Subdivision Plat Fees	16,372	9,200	10,000
Board of Adjustment Fees	2,600	2,500	2,000
Review Fees	2,905	1,800	2,000
Total Zoning Fees	35,627	27,500	30,000
OTHER			
Lot Deposits	600	0	1,200
Vacation Fee	14,785	1,500	2,500
Sketch Plan Fee	3,600	2,700	3,500
Alarm Permit Fees	67,710	68,000	65,000
Certified Copies of Ordinances	91	100	100
Miscellaneous	2,376	0	1,000
Total Other	89,162	72,300	73,300

GENERAL FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
ANIMAL CONTROL			
Pet Licenses	$ 78,381	$ 80,000	$ 80,000
Impoundment Fees	16,171	20,000	17,000
Adoption Fees	18,871	19,000	20,000
Microchipping	1,470	1,500	1,500
Pick up Fees	2,325	2,100	2,100
Euthanasia Fees	2,570	2,000	1,500
Boarding Fees	570	500	800
Quarantine Fees	6,066	5,200	6,200
Permit - Wild Animals	425	400	700
Dip	220	200	75
Spay/Neuter Deposits	73,538	80,000	80,000
Pets Program	0	0	0
Cremations	7,571	14,000	8,050
Miscellaneous	4,206	4,100	1,200
Total Animal Control	212,384	229,000	219,125
FINES AND FORFEITURES			
Municipal Court Receipts	2,237,947	2,300,000	2,300,000
Muni Court-Child Safety	14,316	21,000	21,000
Report Copies	17,728	22,000	20,000
Total Fines and Forfeitures	2,269,991	2,343,000	2,341,000
RECREATION FEES			
Showmobile	7,383	4,000	4,000
Facilities Rental	24,754	22,000	24,000
Recreation Fees	1,305	2,000	2,000
Concessions	0	100	300
Total Recreation Fees	33,442	28,100	30,300
INTEREST INCOME			
Interest	590,125	550,000	825,000
Interest - Non pooled	5,022	5,400	3,000
Total Interest Income	595,147	555,400	828,000
HEALTH DEPARTMENT SERVICES			
Water Sample Tests	52,992	47,000	53,000
Pregancy Test	0	1,900	2,000
STD Services	0	3,800	4,000
Medicare Flu Shots	11,792	15,000	22,000
Hepatitus B Vaccine	0	9,235	10,000
Miscellaneous Health Tests	1,422	3,200	1,500
TB Testing	5,798	4,200	5,000
EPSDT - Women and Children	9,402	7,900	8,000
Pap Smear	10	100	100
Clinical Visit	0	100	100
Total Health Department Services	81,416	92,435	105,700

GENERAL FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
AMBULANCE			
Ambulance Revenue	$ 1,811,737	$ 1,925,000	$ 1,950,000
Affadavit Preparation Fee	1,650	1,300	2,000
Uncollectible	0	0	(936,000)
Total Ambulance	1,813,387	1,926,300	1,016,000
INTERGOVERNMENTAL CHARGES			
Arrest Fees	4,997	5,100	5,000
Midland Emergency Communication Dist.	65,447	66,000	66,000
Midland County Dispatch	352,134	350,000	350,000
Midland Economic Development Corp.	130,456	142,062	150,365
Midland College	0	0	0
Total Intergovernmental Charges	553,034	563,162	571,365
OTHER			
Paving Cuts	43,100	37,000	37,000
Airport Security Service	25,332	25,000	25,900
Storage of Impounded Vehicles	30,000	30,000	0
Gas Contract Administration Fees	170,000	0	0
Lot Clearing	21,153	12,000	20,000
TDH Program Income	5,892	5,500	8,000
TDH Immunization Program Income	66,036	65,000	70,000
Total Other	361,513	174,500	160,900
INTERFUND TRANSFERS			
Unclaimed Property Fund	0	300	300
General Construction Fund	99,820	0	0
Water and Sewer Fund	750,000	750,000	750,000
Total Interfund Tranfers	849,820	750,300	750,300
INTERFUND CHARGES			
Hotel/Motel Fund	11,754	9,309	12,965
Water and Sewer Fund	1,290,013	1,345,031	1,219,528
Sanitation Fund	192,819	313,021	375,460
Golf Course Fund	91,287	76,028	88,725
Airport Operation Fund	1,278,752	1,404,537	1,461,319
Scharbauer Sports Complex Fund	33,521	46,219	73,178
Garage Fund	268,108	270,614	273,510
Warehouse Fund	23,562	22,824	18,244
Community Dev Fund Direct Charges	283,521	245,000	227,431
Total Interfund Charges	3,473,337	3,732,583	3,750,360
PARKING FEES			
Parking Permits	3,934	5,400	5,400
Parking Lots	7,200	7,200	7,200
Total Parking Fees	11,134	12,600	12,600

GENERAL FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
RENTALS			
Stadium Rental	$ 4,200	$ 4,000	$ 4,000
Commercial	5,592	5,592	5,592
Miscellaneous Rentals	4,052	3,600	4,000
Total Rentals	13,844	13,192	13,592
GOVERNMENTAL CONTRIBUTIONS			
Government Contributions	128,551	15,360	184,780
FHLB Affordable Housing	3,800	8,000	4,000
Emergency Management	53,105	44,879	44,864
Auto Theft Prevention Auth	35,523	40,773	44,370
Unified Work Program	6,849	0	3,000
State Dept of Highways - STEP	17,062	72,000	65,940
VCLG Program	37,609	37,446	38,954
State Department of Health	280,184	274,000	283,445
Juvenile Accountability Grant	22,901	20,000	0
Combating Underage Drinking	58,715	85,000	0
Homeland Security Grant	70,721	616,362	0
Total Governmental Contributions	715,020	1,213,820	669,353
MISCELLANEOUS			
Civic Contributions	180,343	100,000	140,000
Discounts Earned	42	100	100
Unclassified	85,678	18,000	15,000
Sale of Assets	10,681	1,500	1,500
Sale of Impounded Cars	0	0	0
Sale of Confiscated Equipment	24,218	5,000	10,000
Sale of Scrap	377	500	0
Inc/Dec in Fair Value of Investments	(102,528)	0	0
Recovery of Damages to City Property	4,600	2,000	4,000
Legal Restitution	4,632	1,500	1,500
Miscellaneous	165,463	31,463	80,000
Total Miscellaneous	373,506	160,063	252,100
TOTAL REVENUE	$ 58,257,246	$ 59,708,338	$ 63,127,602

GENERAL FUND
SUMMARY OF EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0000	Legislative	$ 58,676	$ 42,406	$ 46,906
0005	City Manager's Office	648,990	643,662	697,026
0010	Municipal Court	1,175,047	1,278,892	1,340,360
0015	Legal	637,501	761,517	769,557
0020	City Secretary	191,480	214,274	219,751
0021	Records Management	1,865	5,000	5,000
0025	Administrative Services	560,768	567,792	623,257
0030	Communication & Information Systems Administration	596,363	648,304	680,088
0031	Communication	1,471,662	1,413,486	1,547,822
0032	Information Systems	1,700,185	1,831,733	2,704,194
0033	Communication Maintenance	593,266	543,332	495,974
0035	Accounting	933,082	998,080	1,052,621
0037	Investments	102,379	108,238	113,932
0040	Purchasing	238,736	237,438	243,057
0041	Facilities Services	1,260,022	960,058	1,131,534
0045	Administration - Internal Audit	110,792	96,020	105,129
0050	Finance - Tax	289,634	295,000	298,775
0055	Planning & Development	362,631	332,365	353,505
0056	Community Development	239,217	264,835	235,579
0060	Code Administration	994,941	1,171,625	1,270,422
0075	GIS Administration	1,461,939	356,650	369,707
0080	Engineering Services	1,040,956	1,031,287	1,069,513
0085	Transportation	2,984,718	4,928,856	5,110,621
0090	Parks & Recreation	3,912,437	3,878,450	4,059,787
0091	Animal Services	737,844	758,025	805,750
0093	Martin Luther King Jr Community Center	163,958	220,297	271,240
0100	Health & Senior Services	1,333,949	1,404,870	1,450,991
0105	VCLG Program	40,773	43,162	52,244
0106	D.A.R.E.	0	0	0
0107	Airport Police	1,121,934	1,169,872	1,215,972
0108	Multi-Jurisdiction Task Force	83,784	91,180	98,287
0109	Special Operations - Step	8,069	73,291	0
0111	Police Administration	1,015,998	1,035,016	1,111,830
0112	Support Services Bureau	2,190,384	2,419,246	2,669,540
0113	Field Operations Bureau	8,132,855	8,140,163	9,712,212
0114	Investigative Services Bureau	2,916,669	3,750,980	3,380,990
0115	Fire	10,395,769	10,712,948	11,325,460
0116	Fire Training	256,326	299,759	323,650
0119	Fire Prevention	493,772	516,550	537,441
0120	Emergency Medical Service	1,873,017	1,974,554	1,127,489
0122	Airport Fire Division	936,604	1,070,004	1,049,265
0125	Emergency Management	10,333	41,001	47,937
0150	Nondepartmental	2,013,957	1,849,582	2,157,854
0199	Interfund Transfer	1,573,673	2,533,288	1,245,333
	Total	$ 56,866,955	$ 60,713,088	$ 63,127,602

GENERAL FUND
SUMMARY OF EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 43,860,024	69.478%
2000. COMMODITIES	1,449,313	2.296%
3000. CONTRACTUAL SERVICES	13,602,639	21.548%
4000. MAINTENANCE - STRUCTURES	992,422	1.572%
5000. MAINTENANCE - EQUIPMENT	619,050	0.981%
6000. MISCELLANEOUS	1,627,095	2.577%
TOTAL OPERATING EXPENDITURES	62,150,543	98.452%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	65,000	0.103%
8000. EQUIPMENT	912,059	1.445%
TOTAL CAPITAL OUTLAY	977,059	1.548%
GRAND TOTAL	$ 63,127,602	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	LEGISLATIVE 000	LEGISLATIVE 0000

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 2,906	$ 2,906
2000. COMMODITIES	1,500	1,500
3000. CONTRACTUAL SERVICES	29,000	33,500
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	9,000	9,000
SUBTOTAL	42,406	46,906
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 42,406	$ 46,906

FUNCTION: The powers of government, as outlined by the City Charter and other laws, are maintained by the Mayor and Council. This body is responsible for policy leadership, the general direction of the City's government, and the appointment of various boards as the occasion arises.

BUDGET COMMENTS: Contractual type services are expected to increase this year.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	LEGISLATIVE 000	LEGISLATIVE 0000

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 2,700	$ 2,700
Other Benefits	206	206
TOTAL 1000	2,906	2,906
2000. COMMODITIES		
2010. Office Supplies	1,500	1,500
TOTAL 2000	1,500	1,500
3000. CONTRACTUAL SERVICES		
3450 Consulting Fees	9,000	11,000
3510. Travel & Entertainment	12,000	14,000
3520. Dues & Subscriptions	5,000	5,000
3530. Training, Registration Fees, Etc.	3,000	3,500
TOTAL 3000	29,000	33,500
6000. MISCELLANEOUS		
6990 Miscellaneous	9,000	9,000
TOTAL 6000	9,000	9,000
GRAND TOTAL	$ 42,406	$ 46,906

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	LEGISLATIVE 000	LEGISLATIVE 0000

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
SUPERVISION				
Mayor	1	1	1	
Council Members	6	6	6	
TOTAL	7	7	7	
BASE SALARIES				$ 2,700
FRINGE BENEFITS				206
GRAND TOTAL	7	7	7	$ 2,906

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATION 005	CITY MANAGER'S OFFICE 0005

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 605,512	$ 655,376
2000. COMMODITIES	8,500	8,500
3000. CONTRACTUAL SERVICES	28,650	31,650
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	1,000	1,500
SUBTOTAL	643,662	697,026
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 643,662	$ 697,026

FUNCTION: The City Manager is the chief administrative officer of the City. He and his office are responsible directly to the Council for the execution of policies of the Council. This office is responsible for the enforcement of all laws, the appointment of all department managers with the approval of the Council, except the City Attorney, City Secretary, and the Municipal Court Judge and performs duties prescribed by the City Charter and the City Council.

BUDGET COMMENTS: The increase to this budget is due to market adjustments to salaries and related benefits. A nominal increase in the cost of travel is attributable for the increase in non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Return all citizen calls for service the same day and follow up each call for service within 48 hours from the day of the call.	100%	100%	100%
Address a minimum of 25 citizen and employee groups per year to communicate the objectives of the City.	25	25	25
Facilitate at least 12 annual open discussions between individual department managers and the Mayor and City Council.	12 of 12	12 of 12	12 of 12

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATION 005	CITY MANAGER'S OFFICE 0005

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 430,731	$ 465,241
Other Benefits	174,781	190,135
TOTAL 1000	605,512	655,376
2000. COMMODITIES		
2010. Office Supplies	8,000	8,000
2115. Minor Furniture & Fixtures	500	500
TOTAL 2000	8,500	8,500
3000. CONTRACTUAL SERVICES		
3212. Equipment Rental - External	2,200	2,200
3240. Binding, Printing & Reproduction	3,000	3,000
3360. Special Postage/Express Shipping	50	50
3390. Other Special Services	1,000	1,000
3510. Travel & Entertainment	17,000	19,000
3520. Dues & Subscriptions	2,500	2,500
3530. Training, Registration Fees, Etc.	2,500	3,500
3540. Educational Assistance	400	400
TOTAL 3000	28,650	31,650
6000. MISCELLANEOUS		
6990. Miscellaneous	1,000	1,500
TOTAL 6000	1,000	1,500
GRAND TOTAL	$ 643,662	$ 697,026

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATION 005	CITY MANAGER'S OFFICE 0005

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
City Manager	1	1	1	
Assistant City Manager	2	2	2	
TOTAL	3	3	3	
CLERICAL				
Executive Assistant	2	2	2	
TOTAL	2	2	2	
BASE SALARIES				$ 465,241
LONGEVITY				3,456
VACATION BUYBACK				2,944
CAR ALLOWANCE				23,400
SPECIAL PAY				4,500
FRINGE BENEFITS				155,835
GRAND TOTAL	5	5	5	$ 655,376

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	MUNICIPAL COURT 010	MUNICIPAL COURT 0010

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,144,088	$ 1,199,919
2000. COMMODITIES	28,380	28,380
3000. CONTRACTUAL SERVICES	86,524	92,161
4000. MAINTENANCE - STRUCTURES	100	100
5000. MAINTENANCE - EQUIPMENT	2,000	2,000
6000. MISCELLANEOUS	4,500	4,500
SUBTOTAL	1,265,592	1,327,060
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	13,300	13,300
SUBTOTAL	13,300	13,300
TOTAL	$ 1,278,892	$ 1,340,360

FUNCTION: The Municipal Court Judge is appointed by the City Council and holds court five days a week. The office personnel are under the general direction of the Municipal Court Judge. The office prepares and maintains records and files which pertain to court procedure. The department also serves warrants and in general makes collections for all fines assessed by the Judge.

BUDGET COMMENTS: The broadband pay increase, market adjustments to positions and related benefits are the primary reasons for the increase to the personnel section of the budget. The non-personnel section of the budget does include an increase for fuel costs and is budgeted in Hire of Equipment.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	MUNICIPAL COURT 010	MUNICIPAL COURT 0010

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 787,422	$ 817,890
Overtime	15,608	15,608
Other Benefits	341,058	366,421
TOTAL 1000	1,144,088	1,199,919
2000. COMMODITIES		
2010. Office Supplies	12,150	12,150
2115. Minor Furniture & Fixtures	1,800	1,800
2120. Minor Equipment, Instruments, Tools	2,400	2,400
2155. Minor Computer Hardware & Peripherals	500	500
2160. Computer Software & Supplies	1,500	1,500
2200. Food	130	130
2320. Medical Supplies	100	100
2540. Ammunition	400	400
2570. Clothing, Dry Goods, Etc.	2,700	2,700
2620. Postage	6,500	6,500
2630. Security Badges/Decal Supplies	200	200
TOTAL 2000	28,380	28,380
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	28,104	33,741
3212. Equipment Rental - External	2,100	2,100
3230. Laundry & Cleaning	2,000	2,000
3240. Binding, Printing & Reproduction	10,825	10,825
3270. Notary Bonds	220	220
3280. Temporary Help	2,325	2,325
3350. Bank Services	3,000	3,000
3360. Special Postage/Express Shipping	100	100
3390. Other Special Services	4,500	4,500
3490. Associate Judge Fees	10,000	10,000
3510. Travel & Entertainment	10,000	10,000
3520. Dues & Subscriptions	2,000	2,000
3525. Legal/Technical Reference Materials	6,000	6,000
3530. Training, Registration Fees, Etc.	4,250	4,250
3900. Mileage	600	600
3920. Rent	500	500
TOTAL 3000	86,524	92,161
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	100	100
TOTAL 4000	100	100

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	MUNICIPAL COURT 010	MUNICIPAL COURT 0010

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5020. Furniture, Fixtures, & Furnishings	$ 2,000	$ 2,000
TOTAL 5000	2,000	2,000
6000. MISCELLANEOUS		
6830. Court Cost, Jury/Filing Fees	4,500	4,500
TOTAL 6000	4,500	4,500
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures, & Office Machines	6,000	6,000
8481. Communication/Video Equipment	3,000	3,000
8490. Data Processing Equipment	3,000	3,000
8530. Other Equipment	1,300	1,300
TOTAL 8000	13,300	13,300
GRAND TOTAL	$ 1,278,892	$ 1,340,360

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	MUNICIPAL COURT 010	MUNICIPAL COURT 0010

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Municipal Court Judge	2	2	2	
Court Administrator	1	1	1	
TOTAL	3	3	3	
TECHNICAL				
Accounting Assistant	0	1	1	
Chief Warrant Officer	1	1	1	
Warrant Officer	2	2	2	
Bailiff	2	2	2	
TOTAL	5	6	6	
CLERICAL				
Account Clerk	3	3	3	
Administrative Assistant	2	1	1	
Executive Assistant	2	2	2	
Indigent Coordinator	1	1	1	
Juvenile Service Coordinator	1	1	1	
Records Specialist	5	4	4	
Records Supervisor	0	1	1	
TOTAL	14	13	13	
BASE SALARIES				$ 817,890
LONGEVITY				11,772
CERTIFICATION PAY				5,760
EDUCATION PAY				1,476
VACATION BUYBACK				4,166
CAR ALLOWANCE				15,840
OVERTIME				15,608
FRINGE BENEFITS				327,407
GRAND TOTAL	22	22	22	$ 1,199,919

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	LEGAL 015	LEGAL 0015

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 714,979	$ 715,404
2000. COMMODITIES	5,860	5,860
3000. CONTRACTUAL SERVICES	39,028	46,643
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	1,150	1,150
6000. MISCELLANEOUS	500	500
SUBTOTAL	761,517	769,557
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 761,517	$ 769,557

FUNCTION: The City Attorney and his staff are responsible to the City Council. The department represents the city in all law suits and hearings; provides legal advice to all departments; and prepares necessary documents in relation to contracts, ordinances, resolutions, and other legal instruments as needed.

BUDGET COMMENTS: Market adjustments and broadband pay increases were nearly offset by the reduction of salaries due to employee turnover. Contractual services are anticipated to increase in this year's non-personnel section of the budget.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	LEGAL 015	LEGAL 0015

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 512,926	$ 506,633
Other Benefits	202,053	208,771
TOTAL 1000	714,979	715,404
2000. COMMODITIES		
2010. Office Supplies	5,040	5,040
2115. Minor Furniture & Fixtures	720	720
2120. Minor Equipment, Instruments, Tools	80	80
2620. Postage	20	20
TOTAL 2000	5,860	5,860
3000. CONTRACTUAL SERVICES		
3212. Equipment Rental - External	1,530	1,530
3263. Employee Relocation Costs	1,400	1,400
3270. Notary Bonds	150	150
3280. Temporary Help	175	175
3360. Special Postage/Express Shipping	100	100
3390. Other Special Services	3,000	8,000
3510. Travel & Entertainment	6,395	6,395
3520. Dues & Subscriptions	4,983	4,983
3525. Legal/Technical Reference Materials	15,385	18,000
3530. Training, Registration Fees, Etc.	4,990	4,990
3540. Educational Assistance	920	920
TOTAL 3000	39,028	46,643
5000. MAINTENANCE OF EQUIPMENT		
5020. Furniture, Fixtures, & Furnishings	150	150
5110. Machinery, Tools & Implements	1,000	1,000
TOTAL 5000	1,150	1,150
6000. MISCELLANEOUS		
6830. Court Costs, Jury/Filing Fees	500	500
TOTAL 6000	500	500
GRAND TOTAL	$ 761,517	$ 769,557

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	LEGAL 015	LEGAL 0015

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
City Attorney	1	1	1	
TOTAL	1	1	1	
PROFESSIONAL				
First Assistant City Attorney	1	1	1	
Assistant City Attorney	3	3	3	
TOTAL	4	4	4	
TECHNICAL				
Legal Assistant	1	1	1	
TOTAL	1	1	1	
CLERICAL				
Legal Secretary	2	2	2	
TOTAL	2	2	2	
BASE SALARIES				$ 501,633
PART TIME/TEMPORARY				5,000
LONGEVITY				3,537
CERTIFICATION PAY				1,500
VACATION BUYBACK				5,188
CAR ALLOWANCE				17,700
SPECIAL PAY				4,500
OVERTIME				3,100
FRINGE BENEFITS				173,246
GRAND TOTAL	8	8	8	$ 715,404

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	CITY SECRETARY 020	CITY SECRETARY 0020

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 176,954	$ 182,431
2000. COMMODITIES	3,000	3,000
3000. CONTRACTUAL SERVICES	34,320	34,320
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	214,274	219,751
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 214,274	$ 219,751

FUNCTION: This office carries out the duties outlined in the City Charter. The secretary is required to attend all Council meetings and keep accurate minutes of the proceedings; she maintains and files all documents, books, papers, and contracts of a legal nature; she countersigns all commissions and licenses. She is the keeper of the City Seal and affixes it to documents and papers as needed when legally authorized to do so; she maintains records of all appointments to various boards and commissions. The City Secretary attends bid openings which exceed $25,000.

BUDGET COMMENTS: A market adjustment and the broadband pay adjustment resulted in an overall increase for this division.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	CITY SECRETARY 020	CITY SECRETARY 0020

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 121,059	$ 123,549
Overtime	853	853
Other Benefits	55,042	58,029
TOTAL 1000	176,954	182,431
2000. COMMODITIES		
2010. Office Supplies	2,500	2,500
2115. Minor Furniture & Fixtures	500	500
TOTAL 2000	3,000	3,000
3000. CONTRACTUAL SERVICES		
3212. Equipment Rental - External	1,850	1,750
3220. Advertising	11,000	11,800
3240. Binding, Printing & Reproduction	5,500	4,500
3270. Notary Bonds	100	100
3280. Temporary Help	350	350
3360. Special Postage/Express Shipping	100	100
3420. Legal Filing Fees	850	1,100
3510. Travel & Entertainment	2,080	2,080
3520. Dues & Subscriptions	390	390
3525. Legal/Technical Reference Materials	100	150
3530. Training, Registration Fees, Etc.	1,000	1,000
3910. Elections	11,000	11,000
TOTAL 3000	34,320	34,320
GRAND TOTAL	$ 214,274	$ 219,751

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	CITY SECRETARY 020	CITY SECRETARY 0020

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
City Secretary	1	1	1	
TOTAL	1	1	1	
CLERICAL				
Administrative Assistant	1	1	1	
Secretary	1	1	1	
TOTAL	2	2	2	
BASE SALARIES				$ 123,549
LONGEVITY				3,753
VACATION BUYBACK				643
CAR ALLOWANCE				6,600
OVERTIME				853
FRINGE BENEFITS				47,033
GRAND TOTAL	3	3	3	$ 182,431

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	CITY SECRETARY 020	RECORDS MANAGEMENT 0021

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	1,500	1,300
3000. CONTRACTUAL SERVICES	3,500	3,700
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	5,000	5,000
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 5,000	$ 5,000

FUNCTION: This City Secretary has been appointed the records management officer for the city and as such is to oversee and manage the storing of all permanent records of the city.

BUDGET COMMENTS: There were no significant changes in operations in this division.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	CITY SECRETARY 020	RECORDS MANAGEMENT 0021

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
2000. COMMODITIES		
2010. Office Supplies	$ 1,500	$ 1,300
TOTAL 2000	1,500	1,300
3000. CONTRACTUAL SERVICES		
3240. Binding, Printing & Reproduction	1,000	1,000
3280. Temporary Help	600	300
3510. Travel & Entertainment	950	1,500
3520. Dues & Subscriptions	170	170
3525. Legal/Technical Reference Materials	70	30
3530. Training, Registration Fees, Etc.	710	700
TOTAL 3000	3,500	3,700
GRAND TOTAL	$ 5,000	$ 5,000

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATIVE SERVICES 025	ADMINISTRATIVE SERVICES 0025

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 447,862	$ 486,863
2000. COMMODITIES	15,850	15,025
3000. CONTRACTUAL SERVICES	103,680	116,369
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	400	400
SUBTOTAL	567,792	618,657
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	4,600
SUBTOTAL	0	4,600
TOTAL	$ 567,792	$ 623,257

FUNCTION: The objectives of this department are to serve all departments and divisions by recruiting permanent, part time, and seasonal employees. The department also maintains classification schedules; keeps personnel records on all employees; directs the City's employee insurance program; serves as a central agency for accident prevention; directs the City's retirement program; and conducts other activities compatible with a sound personnel program.

BUDGET COMMENTS: Certain positions in this department were revaluated and warranted market adjustments. The broadband pay adjustment and related benefits are also included in the personnel section of the budget. Due to increased competition with the private sector, labor intensive positions are turning over quite rapidly. Consequently, costs such as advertising for open positions and pre-employment screenings of applicants are increasing as well. Minor equipment needs also contributed to the increase in non-personnel costs.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
An initial, documented response to all inquiries and requests for information within 48 hours.	95%	95%	98%
Jobs posted within 48 hours of receipt of authorized request.	96%	95%	100%
Recruiting departments receive list of qualified applicants for open positions within 3 working days of closing date excluding positions with lengthy testing requirements.	90%	95%	100%
Notices for training programs or other events will be issued at least 2 weeks in advance of scheduled date.	100%	100%	100%
No errors on data entry performed by department resulting in a check or financial obligation.	98%	99%	100%
Non-litigated general liability claims settled or an offer made within 30 days of receipt of complete claim.	70%	75%	85%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATIVE SERVICES 025	ADMINISTRATIVE SERVICES 0025

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 321,365	$ 347,407
Other Benefits	126,497	139,456
TOTAL 1000	447,862	486,863
2000. COMMODITIES		
2010. Office Supplies	5,500	3,925
2020. Educational/Training Supplies	2,000	2,100
2120. Minor Equipment, Instruments, Tools	500	1,000
2160. Computer Software & Supplies	3,000	3,750
2200. Food	2,050	2,450
2320. Medical Supplies	2,800	1,800
TOTAL 2000	15,850	15,025
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	1,350	2,336
3212. Equipment Rental - External	2,000	2,500
3220. Advertising	5,000	9,000
3240. Binding, Printing & Reproduction	2,500	2,500
3280. Temporary Help	18,500	17,500
3360. Special Postage/Express Shipping	200	0
3390. Other Special Services	4,400	5,000
3470. Lab Fees	17,500	12,500
3480. Medical Examinations	20,000	24,000
3510. Travel & Entertainment	4,300	4,550
3520. Dues & Subscriptions	4,000	4,558
3530. Training, Registration Fees, Etc.	3,080	2,875
3545. Mid-Management Training	3,200	3,200
3550. Employee Awards	17,500	25,650
3900. Mileage	150	200
TOTAL 3000	103,680	116,369
6000. MISCELLANEOUS		
6810. Contributions, Gratuities, & Rewards	400	400
TOTAL 6000	400	400

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATIVE SERVICES 025	ADMINISTRATIVE SERVICES 0025

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures, & Office Machines	$ 0	$ 4,600
TOTAL 8000	0	4,600
GRAND TOTAL	$ 567,792	$ 623,257

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATIVE SERVICES 025	ADMINISTRATIVE SERVICES 0025

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Administrative Services Director	1	1	1	
HR Manager	1	1	1	
Safety/Risk Management Manager	1	1	1	
TOTAL	3	3	3	
TECHNICAL				
Employee Health Nurse *	1	1	1	
HR Specialist	2	2	3	
TOTAL	3	3	4	
CLERICAL				
Records Specialist	2	2	1	
TOTAL	2	2	1	
BASE SALARIES				$ 347,407
LONGEVITY				7,506
VACATION BUYBACK				3,030
CAR ALLOWANCE				6,600
FRINGE BENEFITS				122,320
GRAND TOTAL	8	8	8	$ 486,863

* Employee Health Nurse - Half is funded out of Worker's Compensation Fund

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	CIS - ADMINISTRATION 0030

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 213,880	$ 218,039
2000. COMMODITIES	2,485	2,485
3000. CONTRACTUAL SERVICES	395,859	424,564
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	20,000	20,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	632,224	665,088
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	16,080	15,000
SUBTOTAL	16,080	15,000
TOTAL	$ 648,304	$ 680,088

FUNCTION: The Administrative Division of Communications and Information Systems consists of the Department Director and Administrative Secretary. The Director is responsible for the management of the Communications and Information Systems Department. The Administrative Secretary, in addition to providing secretarial services for the Department Director, is responsible for all voice and data telecommunications orders and changes as well as review of all telecommmunications invoices for payment.

BUDGET COMMENTS: The broadband pay plan increase and related benefits are reflected in the personnel section of the budget. Communication Equipment needs for various divisions are addressed and included in the non-personnel portion of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Respond to inter-Departmental inquiries for assistance within 1 working day.	98%	98%	99%
Process and implement new voice/data telecommunications orders within 5-7 working days.	97%	98%	99%
Respond to normal problem/change orders for voice/ data telecommunications within 8 working hours; within 1-2 hours for critical areas.	97%	98%	99%
Evaluate computer/voice/data telecommunications contracts annually and recommend changes as needed to better meet the needs of the City and its Departments.	98%	98%	99%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	CIS - ADMINISTRATION 0030

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 153,172	$ 155,411
Overtime	1,218	1,218
Other Benefits	59,490	61,410
TOTAL 1000	213,880	218,039
2000. COMMODITIES		
2010. Office Supplies	2,135	2,135
2140. Electrical Parts & Supplies	200	200
2160. Computer Software & Supplies	125	125
2620. Postage	25	25
TOTAL 2000	2,485	2,485
3000. CONTRACTUAL SERVICES		
3010. Communication	338,645	367,350
3211. Hire of Equipment - Other	11,432	11,432
3212. Equipment Rental - External	2,928	2,928
3280. Temporary Help	19,000	19,000
3360. Special Postage/Express Shipping	250	250
3510. Travel & Entertainment	2,000	2,000
3520. Dues & Subscriptions	350	350
3525. Legal/Technical Reference Materials	100	100
3530. Training, Registration Fees, Etc.	3,000	3,000
3920. Rent	18,154	18,154
TOTAL 3000	395,859	424,564
5000. MAINTENANCE OF EQUIPMENT		
5105. Communications Equipment	20,000	20,000
TOTAL 5000	20,000	20,000
CAPITAL OUTLAY		
8000. EQUIPMENT		
8481. Communication/Video Equipment	1,080	0
8490. Data Procesing Equipment	0	15,000
8900. EDP Software	15,000	0
TOTAL 8000	16,080	15,000
GRAND TOTAL	$ 648,304	680,088

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM & INFO SYSTEMS 030	CIS - ADMINISTRATION 0030

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Communication/Information Systems Director	1	1	1	
TOTAL	1	1	1	
PROFESSIONAL				
Project Analyst	1	1	1	
TOTAL	1	1	1	
CLERICAL				
Administrative Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 155,411
LONGEVITY				1,746
VACATION BUYBACK				1,787
CAR ALLOWANCE				6,600
OVERTIME				1,218
FRINGE BENEFITS				51,277
GRAND TOTAL	3	3	3	$ 218,039

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	COMMUNICATIONS 0031

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,357,739	$ 1,446,194
2000. COMMODITIES	9,150	9,150
3000. CONTRACTUAL SERVICES	42,097	76,438
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	1,000	1,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,409,986	1,532,782
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	3,500	15,040
SUBTOTAL	3,500	15,040
TOTAL	$ 1,413,486	$ 1,547,822

FUNCTION: The Communications Division is responsible for Midland's Public Safety telecommunications endeavor. This responsibility ranges from taking emergency 911 calls to communicating via a nationwide law enforcement computer network; from dispatching via two-way radio, to researching and installing state-of-the-art radio communications equipment. Since the 1991-92 fiscal year, the centralized dispatch center has provided dispatching services for the county sheriff's office, as well.

BUDGET COMMENTS: In addition to the broadband pay plan, certain positions received market adjustments. resulting in an increase to the personnel section of the budget. The non-personnel section is increased due to purchase of office furniture to replace outdated, non-functional furniture and to increase temporary help to supplement the dispatch staff.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Answer 9-1-1 calls within 5 seconds from the inception of the call.	3.7 seconds	5 seconds	5 seconds
Dispatch ambulance calls within 20 seconds from the receipt of the call	19.6 seconds	20 seconds	20 seconds
Dispatch Fire calls within 30 seconds from the receipt of the call.	33.6 seconds	30 seconds	30 seconds
Dispatch Law Enforcement call with:			
1 minute for Emergency calls	62.0 seconds	60 seconds	60 seconds
2 minutes for Priority One calls	1.18	2 minutes	2 minutes
5 minutes for Priority Two calls	2.50 minutes	5 minutes	5 minutes

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	COMMUNICATIONS 0031

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 974,896	$ 1,026,031
Overtime	8,712	8,712
Other Benefits	374,131	411,451
TOTAL 1000	1,357,739	1,446,194
2000. COMMODITIES		
2010. Office Supplies	3,100	3,100
2020. Educational/Training Supplies	1,500	1,500
2120. Minor Equipment, Instruments, Tools	1,000	1,000
2160. Computer Software & Supplies	2,000	2,000
2200. Food	500	500
2570. Clothing, Dry Goods, Etc.	800	800
2620. Postage	250	250
TOTAL 2000	9,150	9,150
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage- Vehicles	0	15,504
3212. Equipment Rental - External	3,384	1,680
3240. Binding, Printing & Reproduction	500	500
3260. Credit Bureau Fees	350	350
3280. Temporary Help	21,000	42,500
3320. Wrecker Services	100	100
3390. Other Special Services	450	450
3510. Travel & Entertainment	5,900	6,000
3520. Dues & Subscriptions	700	700
3525. Legal/Technical Reference Materials	198	198
3530. Training, Registration Fees, Etc.	8,455	7,396
3540. Educational Assistance	400	400
3990. Other	660	660
TOTAL 3000	42,097	76,438
5000. MAINTENANCE OF EQUIPMENT		
5101. Noncontractual Hardware Repair	1,000	1,000
TOTAL 5000	1,000	1,000

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	COMMUNICATIONS 0031

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures, & Office Machines	$ 3,500	$ 15,040
TOTAL 8000	3,500	15,040
GRAND TOTAL	$ 1,413,486	$ 1,547,822

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM & INFO SYSTEMS 030	COMMUNICATIONS 0031

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Communications Manager	1	1	1	
TOTAL	1	1	1	
TECHNICAL				
Communications Supervisor	5	5	5	
Duty Supervisor	4	4	4	
Public Safety Dispatcher	17	17	17	
TOTAL	26	26	26	
OPERATIONS				
Public Safety Call Taker	3	3	3	
TOTAL	3	3	3	
CLERICAL				
Administrative Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 1,026,031
LONGEVITY				20,808
VACATION BUYBACK				11,248
OVERTIME				8,712
FRINGE BENEFITS				439,395
VACANCIES				(60,000)
GRAND TOTAL	31	31	31	$ 1,446,194

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM & INFO SYSTEMS 030	INFORMATION SYSTEMS 0032

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 931,806	$ 1,031,850
2000. COMMODITIES	78,382	81,182
3000. CONTRACTUAL SERVICES	503,321	1,027,613
4000. MAINTENANCE - STRUCTURES	1,500	1,500
5000. MAINTENANCE - EQUIPMENT	174,168	181,620
6000. MISCELLANEOUS	1,500	1,500
SUBTOTAL	1,690,677	2,325,265
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	141,056	378,929
SUBTOTAL	141,056	378,929
TOTAL	$ 1,831,733	$ 2,704,194

FUNCTION: Information Systems is responsible for the computer processing of the financial, payroll/personnel, purchasing, inventory, equipment and vehicle preventative maintenance and utility billing information's systems for the City of Midland. The division's programming group is responsible for application software development, maintenance and enhancement of these computer systems. In addition, the programming group supports all personal computer installations in the City and provides programming support for the Engineering Geographical Data Base System.

BUDGET COMMENTS: Increases in the personnel budget are due to the broadband pay adjustment. Computer hardware needs throughout the city are addressed and included in the non-personnel section of this budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Respond to user problem phone calls within 1 hour or sooner.	75%	80%	85%
Respond to 100% of production/network problems within 1 hour or sooner; clear 95% within 24 hours or sooner.	80% / 90%	90% / 95%	95% / 100%
95% of PC repairs made within 72 hours or sooner.	75%	80%	85%
100% of application programming completed on schedule.	98%	99%	100%
100% of production runs completed on schedule.	99%	99%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	INFORMATION SYSTEMS 0032

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 662,632	$ 742,445
Overtime	3,548	3,548
Other Benefits	265,626	285,857
TOTAL 1000	931,806	1,031,850
2000. COMMODITIES		
2010. Office Supplies	4,000	4,000
2020. Educational/Training Supplies	600	600
2115. Minor Furniture & Fixtures	8,510	8,510
2120. Minor Equipment, Instruments, Tools	2,276	2,276
2140. Electrical Parts & Supplies	3,750	3,750
2155 Minor Computer Hardware & Peripherals	6,000	6,725
2160. Computer Software & Supplies	53,146	55,221
2620. Postage	100	100
TOTAL 2000	78,382	81,182
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	1,255	5,149
3211. Hire of Equipment - Garage - Other	4,348	457,537
3280. Temporary Help	30,000	25,000
3360. Special Postage/Express Shipping	500	500
3405. Software Maintenance	434,654	506,863
3510. Travel & Entertainment	9,000	9,000
3520. Dues & Subscriptions	1,500	1,500
3525. Legal/Technical Reference Materials	1,500	1,500
3530. Training, Registration Fees, Etc.	15,000	15,000
3540. Educational Assistance	1,500	1,500
3900. Mileage	2,000	2,000
3920. Rent	2,064	2,064
TOTAL 3000	503,321	1,027,613
4000. MAINTENANCE OF STRUCTURES		
4010. Building & Grounds	1,500	1,500
TOTAL 4000	1,500	1,500
5000. MAINTENANCE OF EQUIPMENT		
5100. Data Processing Equipment	149,168	156,620
5101. Noncontractual Hardware Repair	25,000	25,000
TOTAL 5000	174,168	181,620

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	INFORMATION SYSTEMS 0032

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6990. Miscellaneous	$ 1,500	$ 1,500
TOTAL 6000	1,500	1,500
CAPITAL OUTLAY		
8000. EQUIPMENT		
8490. Data Processing Equipment	116,056	300,496
8900. EDP Software	25,000	78,433
TOTAL 8000	141,056	378,929
GRAND TOTAL	$ 1,831,733	$ 2,704,194

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM & INFO SYSTEMS 030	INFORMATION SYSTEMS 0032

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
PROFESSIONAL				
Network/PC Specialist	2	2	2	
Programmer/Analyst	5	5	5	
Systems Administrator	3	3	3	
Web Master	0	1	1	
TOTAL	10	11	11	
TECHNICAL				
Computer Operator	2	2	2	
PC Specialist	3	3	3	
TOTAL	5	5	5	
SUPERVISORY				
Supervisor Computer Operations	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 742,445
LONGEVITY				10,167
VACATION BUYBACK				1,939
SPECIAL PAY				180
OVERTIME				3,548
FRINGE BENEFITS				273,571
GRAND TOTAL	16	17	17	$ 1,031,850

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	COMMUNICATIONS MAINT 0033

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 66,669	$ 69,902
2000. COMMODITIES	1,210	53,460
3000. CONTRACTUAL SERVICES	145,970	40,071
4000. MAINTENANCE - STRUCTURES	525	2,500
5000. MAINTENANCE - EQUIPMENT	206,486	228,680
6000. MISCELLANEOUS	0	0
SUBTOTAL	420,860	394,613
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	122,472	101,361
SUBTOTAL	122,472	101,361
TOTAL	$ 543,332	$ 495,974

FUNCTION: This division is responsible for all radio maintenance for the entire City.

BUDGET COMMENTS: This division reflects an overall decrease from the previous year, mainly due to a reduction in contractual services. Temporary Help is increased, in anticipation of assisting the radio technician manage federally controlled radio frequency changes in the near future. This decrease totally offsets the broadband pay increase and other related benefits in the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Respond to radio system problems within 1 hour.	99%	99%	100%
Clear dispatch problems within 1 hour.	98%	98%	100%
Clear individual radio user problems within 2 hours.	95%	95%	98%
Clear minor system wide problems within 1 hour.	96%	95%	98%
Clear major system wide problems within 48 hours.	99%	99%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	COMMUNICATIONS MAINT. 0033

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 42,052	$ 44,180
Overtime	3,000	3,000
Other Benefits	21,617	22,722
TOTAL 1000	66,669	69,902
2000. COMMODITIES		
2010. Office Supplies	50	0
2115. Minor Furniture & Fixtures	0	500
2120. Minor Equipment, Instruments, Tools	1,160	8,360
2140. Electrical Parts & Supplies	0	44,000
2155. Minor Computer Hardware & Peripherals	0	200
2310. Janitorial Supplies	0	200
2570. Clothing, Dry Goods, Etc.	0	200
TOTAL 2000	1,210	53,460
3000. CONTRACTUAL SERVICES		
3030. Light & Power	3,960	5,098
3210. Hire of Equipment - Garage - Vehicles	5,899	6,198
3211. Hire of Equipment - Garage - Other	132,356	0
3280. Temporary Help	0	25,000
3510. Travel & Entertainment	2,000	2,000
3520. Dues & Subscriptions	80	100
3525. Legal/Technical Reference Materials	200	200
3530. Training, Registration Fees, Etc.	1,475	1,475
TOTAL 3000	145,970	40,071
4000. MAINTENANCE OF STRUCTURES		
4010. Building & Grounds	525	2,500
TOTAL 4000	525	2,500
5000. MAINTENANCE OF EQUIPMENT		
5101. Noncontractual Hardware Repair	55,000	60,000
5105. Communications Equipment	151,486	168,680
TOTAL 5000	206,486	228,680

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM. & INFO SYSTEMS 030	COMMUNICATIONS MAINT. 0033

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
8000. EQUIPMENT		
8481. Communication/Video Equipment	$ 122,472	$ 101,361
TOTAL 8000	122,472	101,361
GRAND TOTAL	$ 543,332	$ 495,974

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMM & INFO SYSTEMS 030	COMMUNICATIONS MAINT 0033

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
TECHNICAL				
Radio Technician	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 44,180
LONGEVITY				486
OVERTIME				3,000
FRINGE BENEFITS				22,236
GRAND TOTAL	1	1	1	$ 69,902

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	ACCOUNTING 0035

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 880,915	$ 935,456
2000. COMMODITIES	15,215	14,115
3000. CONTRACTUAL SERVICES	101,750	100,500
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	200	200
6000. MISCELLANEOUS	0	0
SUBTOTAL	998,080	1,050,271
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	2,350
SUBTOTAL	0	2,350
TOTAL	$ 998,080	$ 1,052,621

FUNCTION: The Finance Department is supervised by the Director of Finance. The department is made up of the Accounting, Tax, Investments, Customer Service, and Water Meter Repair Shop Divisions.

Accounting maintains budgetary controls on all expenditures and revenues of the City; maintains central accounting records; distributes and maintains controls on payroll records; prepares financial statements; disburses on all City obligations; maintains City bank accounts; and has a general responsibility for financial forecasting and planning.

BUDGET COMMENTS: This division has consistently managed to hold costs level in the non-personnel area of the budget. However, the broadband pay plan and health insurance costs will create an overall increase for this division.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Distribute monthly budget/activity status reports to users within seven (7) working days of month end.	11 of 12	12 of 12 mos.	12 of 12
Deliver Monthly Financial Summary to City Manager within twenty (20) working days following end of month.	10 of 12	12 of 12 mos.	12 of 12
Receive Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award from GFOA.	2 received	2 submitted	2 submitted
Average annual collected balance in bank less than .6% (.006) of portfolio.	.55%	.64% (.0064)	.60% (.0060)

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	ACCOUNTING 0035

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 615,537	$ 654,139
Overtime	8,000	8,000
Other Benefits	257,378	273,317
TOTAL 1000	880,915	935,456
2000. COMMODITIES		
2010. Office Supplies	12,700	12,000
2115. Minor Furniture & Fixtures	500	500
2120. Minor Equipment, Instruments, Tools	200	200
2160. Computer Software & Supplies	1,800	1,400
2620. Postage	15	15
TOTAL 2000	15,215	14,115
3000. CONTRACTUAL SERVICES		
3220. Advertising	150	150
3240. Binding, Printing & Reproduction	1,700	2,000
3350. Bank Service	35,000	37,000
3360. Special Postage/Express Shipping	250	250
3390. Other Special Services	1,050	1,050
3440. External Audit Fees	44,000	40,000
3510. Travel & Entertainment	3,745	4,585
3520. Dues & Subscriptions	4,900	5,200
3530. Training - Registration Fees	9,655	8,815
3540. Educational Assistance	1,150	1,300
3900. Mileage	150	150
TOTAL 3000	101,750	100,500
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	200	200
TOTAL 5000	200	200
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures, Office Equipment	0	2,350
TOTAL 8000	0	2,350
GRAND TOTAL	$ 998,080	$ 1,052,621

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	ACCOUNTING 0035

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Finance Director	1	1	1	
Comptroller	1	1	1	
Accounting Manager	1	1	1	
TOTAL	3	3	3	
PROFESSIONAL				
Accountant	4	4	4	
TOTAL	4	4	4	
TECHNICAL				
Accounting Assistant	2	2	2	
TOTAL	2	2	2	
CLERICAL				
Account Clerk	5	5	5	
Administrative Assistant	1	1	1	
TOTAL	6	6	6	
BASE SALARIES				$ 654,139
LONGEVITY				16,287
CERTIFICATION PAY				2,400
VACATION BUYBACK				8,500
OVERTIME				8,000
FRINGE BENEFITS				246,130
GRAND TOTAL	15	15	15	$ 935,456

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	INVESTMENTS 0037

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 95,788	$ 100,257
2000. COMMODITIES	50	50
3000. CONTRACTUAL SERVICES	12,400	13,625
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	108,238	113,932
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 108,238	$ 113,932

FUNCTION: Investments determines cash flow needs for payrolls, commodities, special services, and projects and insures that funds will be available when required. Funds in excess of present requirements are carefully and professionally managed to preserve capital and optimize safe and secure return.

BUDGET COMMENTS: A slight increase overall is anticipated for this division's budget, due to the broadband pay increase and contractual services.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Equal or exceed rate of return on 3-month T-Bills.	Failed to meet benchmark due to inverted curve, rising rates.	Exceed 3-mo bill rate by at least 20 basis points.	Exceed 3-mo bill rate by at least 100 basis points
Meet guidelines and restrictions on portfolio as outlined in Investment Policy.	4 of 4 Quarters	4 of 4 Quarters	4 of 4 Quarters
Provide timely and accurate information and reports to management and Council.	4 of 4 Quarters	4 of 4 Quarters	4 of 4 Quarters

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	INVESTMENTS 0037

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 73,285	$ 76,675
Other Benefits	22,503	23,582
TOTAL 1000	95,788	100,257
2000. COMMODITIES		
2010. Office Supplies	50	50
TOTAL 2000	50	50
3000. CONTRACTUAL SERVICES		
3446. Fund Management Subscriptions	10,700	11,900
3510. Travel & Entertainment	1,100	1,100
3520. Dues & Subscriptions	350	350
3530. Training, Registration Fees, Etc.	250	275
TOTAL 3000	12,400	13,625
GRAND TOTAL	$ 108,238	$ 113,932

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	INVESTMENTS 0037

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Investment Manager	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 76,675
LONGEVITY				924
FRINGE BENEFITS				22,658
GRAND TOTAL	1	1	1	$ 100,257

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FACILITIES & FLEET MGMT 040	PURCHASING 0040

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 222,483	$ 228,102
2000. COMMODITIES	4,007	4,007
3000. CONTRACTUAL SERVICES	10,948	10,948
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	237,438	243,057
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 237,438	$ 243,057

FUNCTION: The Purchasing Division is responsible either directly or through delegation of authority, for the purchase or contracting of all materials, supplies, equipment and contractual services needed by any and all departments of the City. The Purchasing Agent reports to the Director of Facilities and Fleet Management. The duty of the Purchasing Agent is to assure that the Division's responsibilities are carried out in compliance with policies and statutes.

BUDGET COMMENTS: This division is anticipated to have non-personnel costs remaining flat this year. Increases in personnel costs are due to the broadband pay adjustments, health insurance costs and other benefits for employees.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Requisitions of less than $25,000 will be bid and PO issued within 7 to 14 calendar days, with no anomalies.	98.2%	>99%	100%
Re-bids will be held to 15 or less per year.	5	<5	<15
Number of sole source purchases shall be limited to 1% of total.	1.4%	<1.5%	<1%
Information requests shall be completed within one work day.	100%	100%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FACILITIES & FLEET MGMT 040	PURCHASING 0040

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 150,862	$ 158,427
Overtime	2,060	2,060
Other Benefits	69,561	67,615
TOTAL 1000	222,483	228,102
2000. COMMODITIES		
2010. Office Supplies	3,534	3,534
2020. Educational/Training Supplies	150	150
2120. Minor Equipment, Instruments, Tools	135	135
2160. Computer Software & Supplies	188	188
TOTAL 2000	4,007	4,007
3000. CONTRACTUAL SERVICES		
3212. Equipment Rental - External	1,116	1,116
3220. Advertising	3,500	3,500
3510. Travel & Entertainment	3,000	3,000
3520. Dues & Subscriptions	1,282	1,282
3530. Training, Registration Fees, Etc.	2,000	2,000
3900. Mileage	50	50
TOTAL 3000	10,948	10,948
GRAND TOTAL	$ 237,438	$ 243,057

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FACILITIES & FLEET MGMT 040	PURCHASING 0040

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Facilities/Fleet Management Director	0.05	0.05	0.05	
Purchasing Agent	1	1	1	
TOTAL	1.05	1.05	1.05	
TECHNICAL				
Purchasing Technician	2	2	2	
TOTAL	2	2	2	
CLERICAL				
Administrative Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 158,427
LONGEVITY				5,070
VACATION BUYBACK				2,402
OVERTIME				2,060
FRINGE BENEFITS				60,143
GRAND TOTAL	4.05	4.05	4.05	$ 228,102

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FACILITIES & FLEET MGMT 040	FACILITIES SERVICES 0041

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 248,900	$ 273,309
2000. COMMODITIES	11,250	9,700
3000. CONTRACTUAL SERVICES	634,008	772,525
4000. MAINTENANCE - STRUCTURES	38,900	50,000
5000. MAINTENANCE - EQUIPMENT	11,000	11,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	944,058	1,116,534
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	16,000	15,000
8000. EQUIPMENT	0	0
SUBTOTAL	16,000	15,000
TOTAL	$ 960,058	$ 1,131,534

FUNCTION: This division maintains City Hall, Loraine Center, nine Fire Stations, Municipal Court, Animal Control, two Senior Centers, Health Department and several Operations Buildings, and does much of the maintenance of other City buildings. This division budget provides funds to pay for maintenance of heating and cooling equipment, janitorial services, general maintenance and remodeling services, and payment of electrical and natural gas bills for most of the above mentioned facilities.

BUDGET COMMENTS: Increases in the personnel section of the budget are due to the increase broadband pay increase and health insurance costs. The cost of electricity and natural gas are the major sources of increase in the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Insure that all occupied buildings are structurally sound and only minor maintenance work is required (Building Condition 2	Meet	Meet	Meet
Response time for general building maintenance requests will be within 8 working hours.	4.5 hours	4 hours	4 hours
Response time for emergency requests will be within 20 minutes.	Meet	Meet	Meet

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FACILITIES & FLEET MGMT 040	FACILITIES SERVICES 0041

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 159,873	$ 182,003
Overtime	8,700	8,700
Other Benefits	80,327	82,606
TOTAL 1000	248,900	273,309
2000. COMMODITIES		
2010. Office Supplies	500	500
2020. Educational/Training Supplies	700	700
2115. Minor Furniture & Fixtures	500	500
2120. Minor Equipment, Instruments, Tools	1,000	1,000
2130. Plant Lubrication & Supplies	50	0
2140. Electrical Parts & Supplies	5,500	4,000
2160. Computer Software & Supplies	400	400
2170. Welding Supplies	500	500
2310. Janitorial Supplies	1,000	1,000
2320. Medical Supplies	100	100
2330. Chemicals & Insecticides	500	500
2570. Clothing, Dry Goods, Etc.	500	500
TOTAL 2000	11,250	9,700
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	60,500	103,363
3030. Light & Power	330,000	391,852
3040. Water	18,000	18,000
3113. General Liability Insurance Penalty	0	-11,658
3210. Hire of Equipment - Garage - Vehicle	27,506	35,801
3211. Hire of Equipment - Garage - Other	0	49,148
3220. Advertising	300	0
3230. Laundry and Cleaning	0	200
3235. Janitorial Services	100,450	100,450
3280. Temporary Help	1,000	1,000
3310. Exterminator	2,000	2,000
3375. HVAC Services	59,500	43,855
3390. Other Special Services	31,952	35,714
3430. Appraisal Fees	1,000	1,000
3510. Travel & Entertainment	1,000	1,000
3530. Training, Registration Fees, Etc.	800	800
TOTAL 3000	634,008	772,525
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	38,900	50,000
TOTAL 4000	38,900	50,000

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FACILITIES & FLEET MGMT 040	FACILITIES SERVICES 0041

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	$ 10,000	$ 11,000
5110. Machinery, Tools & Implements	1,000	0
TOTAL 5000	11,000	11,000
CAPITAL OUTLAY		
7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS		
7020. Buildings	16,000	15,000
TOTAL 7000	16,000	15,000
GRAND TOTAL	$ 960,058	$ 1,131,534

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FACILITIES & FLEET MGMT 040	FACILITIES SERVICES 0041

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Facilities/Fleet Management Director	0.15	0.15	0.15	
TOTAL	0.15	0.15	0.15	
SUPERVISORY				
Building Maintenance Superintendent	1	1	1	
TOTAL	1	1	1	
SKILLED CRAFT				
Building Maintenance Specialist	4	4	4	
TOTAL	4	4	4	
BASE SALARIES				$ 182,003
LONGEVITY				2,112
VACATION BUYBACK				1,652
OVERTIME				8,700
FRINGE BENEFITS				78,842
GRAND TOTAL	5.15	5.15	5.15	$ 273,309

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATION 005	INTERNAL AUDIT 0045

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 86,620	$ 95,729
2000. COMMODITIES	2,200	2,200
3000. CONTRACTUAL SERVICES	6,800	6,800
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	400	400
6000. MISCELLANEOUS	0	0
SUBTOTAL	96,020	105,129
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 96,020	$ 105,129

FUNCTION: Internal Audit performs a wide range of operational audit activities of various organizations within the City, as well as external entities under contract with the City.

BUDGET COMMENTS: A market adjustment to salaries, health care costs and other related benefits have resulted in an overall increase to this budget, and other costs are expected to remain the same from the previous year.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Percent of actual direct audit hours to total available hours.	96%	70%	80%
Percent of planned audit hours to actual audit hours for completed audits.	87%	70%	80%
Percent of audit recommendations accepted to total audit recommendations reported.	60%	70%	85%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATION 005	INTERNAL AUDIT 0045

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 58,968	$ 64,865
Other Benefits	27,652	30,864
TOTAL 1000	86,620	95,729
2000. COMMODITIES		
2010. Office Supplies	650	650
2020. Educational/Training Supplies	700	700
2160. Computer Software & Supplies	850	850
TOTAL 2000	2,200	2,200
3000. CONTRACTUAL SERVICES		
3510. Travel & Entertainment	2,800	2,800
3520. Dues & Subscriptions	1,000	1,000
3530. Training, Registration Fees, Etc.	3,000	3,000
TOTAL 3000	6,800	6,800
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	400	400
TOTAL 5000	400	400
GRAND TOTAL	$ 96,020	$ 105,129

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	ADMINISTRATION 005	INTERNAL AUDIT 0045

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Internal Audit Manager	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 64,865
LONGEVITY				1,314
CERTIFICATION PAY				1,200
CAR ALLOWANCE				6,600
FRINGE BENEFITS				21,750
GRAND TOTAL	1	1	1	$ 95,729

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	TAX 0050

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	295,000	298,775
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	295,000	298,775
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 295,000	$ 298,775

FUNCTION: This division accounts for the City of Midland's portion of the Midland Central Appraisal District budget.

BUDGET COMMENTS: This division reflects a minor increase, based on information received from the Midland Central Appraisal District.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FINANCE 035	TAX 0050

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3390. Other Special Services	$ 295,000	$ 298,775
TOTAL 3000	295,000	298,775
GRAND TOTAL	$ 295,000	$ 298,775

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	PLANNING & DEVELOPMENT 0055

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 311,227	$ 331,215
2000. COMMODITIES	11,400	6,064
3000. CONTRACTUAL SERVICES	15,778	16,126
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	60	0
6000. MISCELLANEOUS	100	100
SUBTOTAL	338,565	353,505
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 338,565	$ 353,505

FUNCTION: This division has the responsibility of providing technical assistance to the Planning and Zoning Commission and to the City Council on matters relating to land use, zoning, and the processing of subdivisions. This division conducts planning studies, maintains graphs and charts, land use maps, and zoning maps pertinent to planning the logical development of the City.

BUDGET COMMENTS: A reduction in spending for computer software will partially offset the increase to the personnel section of the budget. Market adjustments for certain employees, as well as the broadband pay increase and related benefits were the reason for the increase to the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Staff to return phone calls for information within the same working day.	95%	95%	96%
Route sketch plans within 48 hours.	90%	90%	95%
Complete sketch comments within 12 calendar days.	90%	90%	95%
Staff to update zoning maps and records within 5 working days of each request.	100%	100%	100%
Staff to respond to special Council and Commission requests within a two-week time frame.	100%	100%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	PLANNING & DEVELOPMENT 0055

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 226,933	$ 241,914
Other Benefits	84,294	89,301
TOTAL 1000	311,227	331,215
2000. COMMODITIES		
2010. Office Supplies	6,200	5,743
2120. Minor Equipment, Instruments, Tools	50	0
2160. Computer Software & Supplies	5,100	321
2620. Postage	50	0
TOTAL 2000	11,400	6,064
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	5,848	5,729
3220. Advertising	400	400
3240. Binding, Printing & Reproduction	300	300
3280. Temporary Help	200	0
3360. Special Postage/Express Shipping	30	0
3420. Legal Filing Fees	500	192
3510. Travel & Entertainment	5,400	6,300
3520. Dues & Subscriptions	1,205	1,105
3530. Training, Registration Fees, Etc.	1,895	2,100
TOTAL 3000	15,778	16,126
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	60	0
TOTAL 5000	60	0
6000. MISCELLANEOUS		
6990. Miscellaneous	100	100
TOTAL 6000	100	100
GRAND TOTAL	$ 338,565	$ 353,505

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	PLANNING & DEVELOPMENT 0055

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Planning Division Manager	1	1	1	
TOTAL	1	1	1	
PROFESSIONAL				
Planner	3	3	3	
TOTAL	3	3	3	
TECHNICAL				
Associate Planner	1	1	1	
GIS Specialist	1	0	0	
TOTAL	2	1	1	
CLERICAL				
Administrative Assistant	2	2	2	
TOTAL	2	2	2	
BASE SALARIES				$ 241,914
LONGEVITY				4,977
VACATION BUYBACK				3,893
FRINGE BENEFITS				80,431
GRAND TOTAL	8	7	7	$ 331,215

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	COMMUNITY DEVELOPMENT 0056

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 241,669	$ 215,532
2000. COMMODITIES	4,300	3,500
3000. CONTRACTUAL SERVICES	16,866	16,547
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	262,835	235,579
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	2,000	0
SUBTOTAL	2,000	0
TOTAL	$ 264,835	$ 235,579

FUNCTION: This division is responsible for daily program management, oversight and coordination of the Community Development Block Grant (CDBG) program. The division prepares the annual application for funds, maintains the Consolidated Plan for Community Development and Housing Funds, contracts with subrecipient agencies, conducts fair housing programming and environmental reviews, monitors all CDBG projects, and addresses a variety of federal requirements on a general basis and for project specific situations. Additionally, the division administers the City housing programs - housing rehabilitation loans, emergency repair grants and home purchase assistance loans.

BUDGET COMMENTS: A reassignment of duties with this division has resulted in a reduction of personnel costs overall, despite the broadband pay increase and other related benefits. A slight reduction is budgeted for various expenditures within the non-personnel area of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Complete housing cases within the time established for each program.	93%	90%	90%
Perform necessary tasks so that funded projects or programs can have their administrative, contracting or procurement processes completed by the third City Council meeting after the request for assistance was made.	90%	96%	96%
Complete the processing of all payment requests within two days of receipt.	97%	99%	99%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	COMMUNITY DEVELOPMENT 0056

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 165,951	$ 153,652
Other Benefits	75,718	61,880
TOTAL 1000	241,669	215,532
2000. COMMODITIES		
2010. Office Supplies	3,000	2,700
2120. Minor Equipment, Instruments, Tools	200	200
2155. Minor Computer Hardware & Peripherals	200	200
2160. Computer Software & Supplies	500	200
2570. Clothing, Dry Goods, Etc.	200	100
2620. Postage	200	100
TOTAL 2000	4,300	3,500
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	3,566	4,847
3220. Advertising	3,500	3,000
3240. Binding, Printing & Reproduction	500	200
3360. Special Postage/Express Shipping	200	200
3390. Other Special Services	1,000	1,000
3510. Travel & Entertainment	4,500	4,200
3520. Dues & Subscriptions	1,800	1,800
3530. Training, Registration Fees, Etc.	1,800	1,300
TOTAL 3000	16,866	16,547
CAPITAL OUTLAY		
8000. EQUIPMENT		
8490. Data Processing Equipment	2,000	0
TOTAL 8000	2,000	0
GRAND TOTAL	$ 264,835	$ 235,579

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	COMMUNITY DEVELOPMENT 0056

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Community Development Admin.	1	1	1	
TOTAL	1	1	1	
PROFESSIONAL				
Program Coordinator	1	1	1	
TOTAL	1	1	1	
TECHNICAL				
CDBG Program Specialist	1	1	1	
Housing Case Manager	1	1	0	
TOTAL	2	2	1	
BASE SALARIES				$ 153,652
LONGEVITY				3,411
VACATION BUYBACK				963
FRINGE BENEFITS				57,506
GRAND TOTAL	4	4	3	$ 215,532

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	CODE ADMINISTRATION 0060

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 953,895	$ 1,049,631
2000. COMMODITIES	13,700	14,700
3000. CONTRACTUAL SERVICES	204,030	206,091
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,171,625	1,270,422
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 1,171,625	$ 1,270,422

FUNCTION: This division makes detailed inspections of all new building, plumbing, electrical facilities, and other mechanical installation; issues various construction permits, collects water and sewer pro rata and tap fees; enforces building, electrical, plumbing, zoning, sign, swimming pool, water well and trailer park ordinances; and property maintenance codes pertaining to such matters as dilapidated structures, junk vehicles, weeds and debris, and nuisance water in streets. The division seeks out code violations and attempts to bring them into compliance. Contracts are prepared and supervised for removal of dilapidated structures and clearing of weedy lots. Complaints are filed in Municipal Court when other code violations are not corrected. The division also processes appeals to the Building Code Board of Appeals and Zoning Board of Adjustment, and reviews and proposes updating of the various codes on a continuing basis as needed.

BUDGET COMMENTS: Due to the growth of the city and this department's expanding responsibilities, three positions were added in 2006 and is included in this budget. This additional cost and the broadband pay increase reflects the increase in the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
To review residential plans within 48 hours of receiving completed application.	392 permits 294/ 75% *	450 permits 405/ 90% *	400 permits 384/ 96% *
To review commercial plans within 12 days of receiving completed application.	230 permits 202/ 88%	254 permits 229/ 90%	227 permits 200/ 88%
To respond to requests for building inspections within 24 hours.	18,430 inspect 16,587/ 90%	20,960 inspect 18,865/ 90%	18,500 inspect 16,650/ 90%

* vacant Plan Reviewer position since 03/05

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	CODE ADMINISTRATION 0060

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 656,815	$ 717,442
Other Benefits	297,080	332,189
TOTAL 1000	953,895	1,049,631
2000. COMMODITIES		
2010. Office Supplies	7,500	7,500
2020. Educational/Training Supplies	2,000	2,000
2115. Minor Furniture & Fixtures	600	1,200
2120. Minor Equipment, Instruments, Tools	1,000	1,000
2160. Computer Software & Supplies	1,000	1,000
2570. Clothing, Dry Goods, Etc.	1,600	2,000
TOTAL 2000	13,700	14,700
3000. CONTRACTUAL SERVICES		
3113. Leneral Liability Insurance Penalty	0	-4,915
3210. Hire of Equipment - Garage - Vehicles	45,715	62,173
3220. Advertising	1,000	1,500
3240. Binding, Printing & Reproduction	2,750	3,000
3320. Wrecker Services	2,000	2,000
3420. Legal Filing Fees	1,100	1,100
3450. Consulting Fees	750	750
3510. Travel & Entertainment	7,393	6,654
3520. Dues & Subscriptions	2,487	2,934
3530. Training, Registration Fees, Etc.	4,835	4,895
3950. Cleaning Lots	70,000	60,000
3955. Demolition of Dangerous Buildings	66,000	66,000
TOTAL 3000	204,030	206,091
GRAND TOTAL	$ 1,171,625	$ 1,270,422

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	CODE ADMINISTRATION 0060

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Building Official	1	1	1	
Assistant Building Official	1	1	1	
TOTAL	2	2	2	
TECHNICAL				
Code Enforcement Officer	4	4	4	
Community Liasion Officer	1	1	1	
Environmental Officer	0	1	1	
Inspector	6	6	6	
Plan Reviewer	1	1	1	
TOTAL	12	13	13	
OPERATIONS				
Maintenance Specialist	0	2	2	
TOTAL	0	2	2	
CLERICAL				
Account Clerk	1	1	1	
Administrative Assistant	1	1	1	
Secretary	1	1	1	
TOTAL	3	3	3	
BASE SALARIES				$ 717,442
LONGEVITY				16,335
VACATION BUYBACK				4,156
FRINGE BENEFITS				311,698
GRAND TOTAL	17	20	20	$ 1,049,631

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	GIS ADMINISTRATION 0075

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 321,885	$ 341,792
2000. COMMODITIES	4,700	4,700
3000. CONTRACTUAL SERVICES	21,715	23,215
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	348,300	369,707
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	8,350	0
SUBTOTAL	8,350	0
TOTAL	$ 356,650	$ 369,707

FUNCTION: This division is responsible for the City of Midland Geographic Information System (GIS) database. The division provides timely and accurate geographic data, maps and custom applications to city employees and the general public. The division also provides GIS training and support services to end users in multiple city departments and other outside agencies. Some examples of GIS data layers available include: property boundaries, infrastructure assets, administrative districts, etc.

BUDGET COMMENTS: A reduction in computer software needs partially offsets the increase for the broadband pay plan, health insurance and other related benefits.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Keep GIS data current for end users and the public.	90%	93%	96%
Develop requested GIS applications in a timely manner with the necessary functionality.	95%	97%	99%
Complete requested map products in 5 buinesss days. If required, internal map products can be turned around much faster.	99%	99%	99%
Complete requested data orders in 10 business days.	95%	99%	99%
Provide GIS end users (non-GIS staff) the necessary support so they can effectively use the GIS software.	90%	95%	99%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	GIS ADMINISTRATION 0075

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 236,348	$ 247,361
Other Benefits	85,537	94,431
TOTAL 1000	321,885	341,792
2000. COMMODITIES		
2010. Office Supplies	2,500	2,500
2115. Minor Furniture & Fixtures	250	250
2155. Minor Computer Hardware & Peripherals	1,750	1,750
2570. Clothing, Dry Goods, etc.	150	150
2620. Postage	50	50
TOTAL 2000	4,700	4,700
3000. CONTRACTUAL SERVICES		
3360. Special Postage/Express Shipping	50	50
3405. Software Maintenance	5,000	6,500
3510. Travel & Entertainment	5,500	5,500
3520. Dues & Subscriptions	500	500
3530. Training, Registration Fees, Etc.	8,165	8,165
3540. Educational Assistance	2,000	2,000
3900. Mileage	500	500
TOTAL 3000	21,715	23,215
CAPITAL OUTLAY		
8000. EQUIPMENT		
8900. EDP Software	8,350	0
TOTAL 8000	8,350	0
GRAND TOTAL	$ 356,650	$ 369,707

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL	DEVELOPMENT SERVICES	GIS ADMINISTRATION
001	075	0075

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
GIS Division Manager	0	1	1	
Traffic Coordinator	1	0	0	
Superintendent	1	0	0	
TOTAL	2	1	1	
PROFESSIONAL				
GIS Database Administrator	0	1	1	
GIS Lead Analyst	0	1	1	
TOTAL	0	2	2	
TECHNICAL				
Engineering Aide	2	0	0	
GIS Specialist	0	1	1	
GIS Technician	0	2	2	
Traffic Signal Technician	3	0	0	
TOTAL	5	3	3	
SUPERVISORY				
Labor Supervisor	2	0	0	
Senior Traffic Engineer Technician	1	0	0	
TOTAL	3	0	0	
SKILLED CRAFT				
Sign Technician	1	0	0	
TOTAL	1	0	0	
OPERATIONS				
Equipment Operator	3	0	0	
Maintenance Specialist	2	0	0	
TOTAL	5	0	0	
CLERICAL				
Records Specialist	2	0	0	
TOTAL	2	0	0	
BASE SALARIES				$ 247,361
LONGEVITY				3,624
FRINGE BENEFITS				90,807
GRAND TOTAL	18	6	6	$ 341,792

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	ENGINEERING SERVICES 0080

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 948,605	$ 973,331
2000. COMMODITIES	11,700	12,100
3000. CONTRACTUAL SERVICES	67,482	67,082
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	1,500	15,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,029,287	1,067,513
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	2,000	2,000
SUBTOTAL	2,000	2,000
TOTAL	$ 1,031,287	$ 1,069,513

FUNCTION: This division includes the office of the Engineering and Development Director who supervises and directs the activities of the Development Services Department. The divisions of the department include: Planning & Development, Community Development, Code Administration, Geographic Information System Administration, Engineering Services, and Transportation.

BUDGET COMMENTS: Employment vacancies are anticipated to exist this year, which partially offsets the broadband pay plan increase, health insurance costs and other related benefits. Surveying equipment needs are being addressed this year and included in the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Review plans for public works in 5 or less working days.	80% 43 of 54	80%	80%
Review site plans for building permits in 3 or fewer working days.	72% 31 of 43	55%	80%
Respond to requests for floodplain data within 1 working day.	Data not available	95%	95%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	ENGINEERING SERVICES 0080

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 662,647	$ 691,381
Overtime	10,716	10,716
Other Benefits	275,242	271,234
TOTAL 1000	948,605	973,331
2000. COMMODITIES		
2010. Office Supplies	4,000	4,425
2115. Minor Furniture & Fixtures	500	500
2120. Minor Equipment, Instruments, Tools	1,500	1,500
2155. Minor Computer Hardware & Peripherals	1,000	1,000
2160. Computer Software & Supplies	3,500	3,500
2310. Janitor Supplies	75	50
2320. Medical Supplies	50	50
2570. Clothing, Dry Goods, etc.	1,000	1,000
2620. Postage	75	75
TOTAL 2000	11,700	12,100
3000. CONTRACTUAL SERVICES		
3200. Lab Tests	1,000	1,000
3210. Hire of Equipment - Garage - Vehicles	36,957	34,990
3212. Equipment Rental - External	2,500	2,500
3220. Advertising	350	350
3270. Notary Bonds	75	100
3360. Special Postage/Express Shipping	100	100
3405. Software Maintenance	11,500	13,042
3510. Travel & Entertainment	5,000	6,000
3520. Dues & Subscriptions	5,000	5,000
3530. Training, Registration Fees, Etc.	3500	3500
3540. Educational Assistance	1,500	500
TOTAL 3000	67,482	67,082
5000. MAINTENANCE OF EQUIPMENT		
5120. Instruments & Apparatus - Major	1,500	15,000
TOTAL 5000	1,500	15,000

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	ENGINEERING SERVICES 0080

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
8000. EQUIPMENT		
8900. EDP Software	$ 2,000	$ 2,000
TOTAL 8000	2,000	2,000
GRAND TOTAL	$ 1,031,287	$ 1,069,513

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	ENGINEERING SERVICES 0080

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Engineering & Development Director	1	1	1	
City Engineer	1	1	1	
TOTAL	2	2	2	
PROFESSIONAL				
Assistant City Engineer	1	1	1	
Engineer	2	2	2	
GIS Administrator/Programmer	1	0	0	
GIS Analyst	1	0	0	
TOTAL	5	3	3	
TECHNICAL				
Engineering Technician	10	9	9	
TOTAL	10	9	9	
SUPERVISORY				
Chief City Surveyor	1	1	1	
TOTAL	1	1	1	
CLERICAL				
Administrative Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 687,668
PART TIME/TEMPORARY				3,713
LONGEVITY				12,279
VACATION BUYBACK				9,450
CAR ALLOWANCE				6,600
OVERTIME				10,716
FRINGE BENEFITS				262,905
VACANCIES				(20,000)
GRAND TOTAL	19	16	16	$ 973,331

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	TRANSPORTATION 0085

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 2,596,122	$ 2,586,056
2000. COMMODITIES	249,907	258,907
3000. CONTRACTUAL SERVICES	1,275,377	1,306,286
4000. MAINTENANCE - STRUCTURES	691,400	690,372
5000. MAINTENANCE - EQUIPMENT	85,000	84,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	4,897,806	4,925,621
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	31,050	185,000
SUBTOTAL	31,050	185,000
TOTAL	$ 4,928,856	$ 5,110,621

FUNCTION: The Transportation Division is one of six divisions within the Department of Development Services. The purpose of the division is to manage and maintain all public right-of-ways within the corporate limits of the City of Midland. This includes the operation, installation and maintenance of the city traffic signal system and traffic control devices as well as the maintenance and repair of all pavement surfaces with the municipal domain.

BUDGET COMMENTS: In order to better handle the challenges of anticipated growth and maintenance of the city's infrastructure, a new asset/work management system using GIS technology is approved for purchase. Other areas of the non-personnel section of the budget are expected to remain level from the previous year. This department is experiencing employee turnover due to a tight labor market, resulting in an anticipated decrease in the personnel section of the budget. This reduction offsets market adjustments for certain employees, as well as the broadband pay increases and healthcare cost increases.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Respond to citizen requests for Traffic Control Devices within 10 days.	98%	98%	100%
Respond to calls for malfunctioning traffic signals within 20 min. during normal working days /30 minutes after hours.	95%	98%	100%
Respond to citizen calls for information within same day.	98%	98%	100%
Pothole Repair			
a) complaint originated - within 3-5 days.	75%	80%	85%
b) emergency potholes within 24 hours.	100%	100%	100%
Pavement Cut Repair - within 10 days	90%	85%	85%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	TRANSPORTATION 0085

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 1,659,595	$ 1,663,903
Overtime	59,584	59,584
Other Benefits	876,943	862,569
TOTAL 1000	2,596,122	2,586,056
2000. COMMODITIES		
2010. Office Supplies	9,500	9,500
2020. Educational/Training Supplies	400	400
2110. Motor Vehicle Supplies	600	600
2115. Minor Furniture & Fixtures	2,000	2,000
2120. Minor Equipment, Instruments, Tools	17,500	17,500
2150. Fuel Supplies	1,100	1,100
2155. Minor Computer Hardware & Peripherals	2,000	2,000
2160. Computer Software & Supplies	2,200	2,200
2170. Welding Supplies	1,900	1,900
2220. Ice	3,700	3,700
2310. Janitor Supplies	2,700	2,700
2320. Medical Supplies	300	300
2330. Chemicals & Insecticides	3,200	3,200
2410. Traffic Supplies	189,357	189,357
2420. Barricades & Warning Signs	3,600	12,600
2570. Clothing, Dry Goods, etc.	9,800	9,800
2620. Postage	50	50
TOTAL 2000	249,907	258,907
3000. CONTRACTUAL SERVICES		
3030. Light & Power	232,000	232,000
3040. Water	6,200	6,200
3113. General Liability Insurance Penalty	0	-7,969
3202. Lab Tests	500	500
3210. Hire of Equipment - Garage - Vehicles	990,417	1,030,845
3212. Equipment Rental - External	7,000	5,000
3230. Laundry & Cleaning	1,150	1,150
3235. Janitorial Services	0	2,000
3320. Wrecker Services	2,500	1,500
3390. Other Special Services	8,250	7,000
3405. Software Maintenance	1,000	1,000
3510. Travel & Entertainment	10,650	11,550
3520. Dues & Subscriptions	1,700	1,800
3530. Training, Registration Fees, Etc.	11,750	11,450
3540. Educational Assistance	1,000	1,000
3920. Rent	1,260	1,260
TOTAL 3000	1,275,377	1,306,286

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	DEVELOPMENT SERVICES 075	TRANSPORTATION 0085

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	$ 4,000	$ 3,000
4120. Storm Sewers	3,000	3,000
4210. Sidewalks/Curbs/Culverts/Etc.	75,400	75,372
4220. Streets, Roadways, Etc.	339,000	339,000
4240. Seal Coat Application	270,000	270,000
TOTAL 4000	691,400	690,372
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	3,000	2,000
5120. Instruments & Apparatus - Major	2,000	2,000
5210. Signal System	80,000	80,000
TOTAL 5000	85,000	84,000
CAPITAL OUTLAY		
8000. EQUIPMENT		
8421. Construction Equipment	0	3,500
8530. Other Equipment	31,050	31,500
8900. EDP Software	0	150,000
TOTAL 8000	31,050	185,000
GRAND TOTAL	$ 4,928,856	$ 5,110,621

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL	DEVELOPMENT SERVICES	TRANSPORTATION
001	075	0085

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Streets Operations Manager	1	0	0	
Transportation Manager	0	1	1	
Assistant Transportation Manager	0	1	1	
Superintendent	1	2	2	
TOTAL	2	4	4	
TECHNICAL				
Engineering Techician	0	2	2	
Operations Planner	1	1	1	
Traffic Signal Technician	0	3	3	
TOTAL	1	6	6	
SUPERVISORY				
Labor Supervisor	3	5	5	
Senior Traffic Engineer Technician	0	1	1	
TOTAL	3	6	6	
SKILLED CRAFT				
Sign Technician	0	1	1	
TOTAL	0	1	1	
OPERATIONS				
Equipment Operator	36	33	33	
Maintenance Specialist	1	8	8	
TOTAL	37	41	41	
CLERICAL				
Records Specialist	1	1	1	
Secretary	0	2	2	
TOTAL	1	3	3	
BASE SALARIES				$ 1,638,282
PART TIME/TEMPORARY				25,621
LONGEVITY				41,517
VACATION BUYBACK				13,542
OVERTIME				59,584
FRINGE BENEFITS				857,510
VACANCIES				(50,000)
GRAND TOTAL	44	61	61	$ 2,586,056

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	PARKS & RECREATION 0090

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,497,379	$ 1,610,949
2000. COMMODITIES	96,200	89,900
3000. CONTRACTUAL SERVICES	2,070,936	2,137,588
4000. MAINTENANCE - STRUCTURES	199,750	211,250
5000. MAINTENANCE - EQUIPMENT	14,185	10,000
6000. MISCELLANEOUS	0	100
SUBTOTAL	3,878,450	4,059,787
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 3,878,450	$ 4,059,787

FUNCTION: The Community Services Director has general responsibility for all programs in Parks and Recreation, Martin Luther King Jr. Center, Health and Senior Services, and Animal Services. The parks function of this division provides for general purpose public parks. The recreational function is chiefly carried out through a system of privatization contracts and operating agreements. The division provides liaison support to numerous nonprofit and civic organizations which in turn provide for and carry out a full scope of recreational services for the citizens throughout the year.

BUDGET COMMENTS: One position was unfrozen and only minor vacancies are anticipated due to the creation of two new parks over the last year. The broadband pay plan increase, healthcare cost increases, and other related benefits will also impact the personnel section of the budget. Hire of Equipment costs and travel costs related to training personnel are anticipated to increase and are reflected in the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
The number of park reservations during the year.	311	400	400
The number of waived rental fees during the year.	39	40	40
The total revenue collected from park reservations during the year.	$30,220	$32,500	$32,500
The total number of graffiti removals during the year (Current numbers do not include Parks or Sanitation).	133	500	300

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	PARKS & RECREATION 0090

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 967,822	$ 1,033,864
Overtime	34,506	34,506
Other Benefits	495,051	542,579
TOTAL 1000	1,497,379	1,610,949
2000. COMMODITIES		
2010. Office Supplies	3,500	4,000
2020. Educational/ Training Supplies	0	500
2110. Motor Vehicle Supplies	0	500
2115. Minor Furniture & Fixtures	4,000	5,000
2120. Minor Equipment, Instruments, Tools	6,000	10,000
2130. Plant Lubrication & Supplies	8,000	3,000
2140. Electrical Parts & Supplies	35,000	35,000
2150. Heating Fuel Supplies	0	100
2170. Welding Supplies	3,000	5,000
2200. Food	2,400	2,400
2310. Janitor Supplies	11,000	10,000
2320. Medical Supplies	500	500
2330. Chemicals & Insecticides	7,800	2,500
2510. Recreational Supplies	1,000	0
2520. Botanical & Agricultural Supplies	6,000	0
2550. Fire Marshall Supplies	300	0
2570. Clothing, Dry Goods, Etc.	6,500	10,000
2620. Postage	200	200
2640. Safety Supplies & Minor Equipment	1,000	1,200
TOTAL 2000	96,200	89,900
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	20,000	26,000
3030. Light & Power	392,062	392,062
3040. Water	700,000	700,000
3210. Hire of Equipment - Garage - Vehicles	249,274	280,926
3212. Equipment Rental - External	10,000	15,000
3240. Binding, Printing & Reproduction	500	1,000
3280. Temporary Help	20,000	0
3360. Special Postage/Express Shipping	100	100
3370. Grounds Maintenance	585,000	585,000
3390. Other Special Services	85,000	125,000
3510. Travel & Entertainment	5,000	6,000
3520. Dues & Subscriptions	1,000	2,000
3530. Training, Registration Fees, Etc.	3,000	4,000
3550. Employee Awards	0	500
TOTAL 3000	2,070,936	2,137,588

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	PARKS & RECREATION 0090

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. b	$ 97,750	$ 97,750
4012. Security Fencing	0	1,500
4910. Standpipes, Tanks, Wells, Etc.	1,000	1,000
4920. Swimming Pools	15,000	25,000
4940. Irrigation Equipment	86,000	86,000
TOTAL 4000	199,750	211,250
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	12,500	10,000
5120. Instruments & Apparatus - Major	1,000	0
5320. Service Connections - Water	685	0
TOTAL 5000	14,185	10,000
6000. MISCELLANEOUS		
6990. Miscellaneous	0	100
TOTAL 6000	0	100
GRAND TOTAL	$ 3,878,450	$ 4,059,787

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	PARKS & RECREATION 0090

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Community Services Director	1	1	1	
Parks and Recreation Manager	1	1	1	
Assistant Manager	2	1	1	
TOTAL	4	3	3	
SUPERVISORY				
Labor Supervisor	4	4	4	
TOTAL	4	4	4	
SKILLED CRAFT				
Electrician	1	1	1	
Small Engine Mechanic	1	1	1	
Welder	1	1	1	
TOTAL	3	3	3	
OPERATIONS				
Equipment Operator	7	7	7	
Maintenance Specialist	22	22	22	
TOTAL	29	29	29	
CLERICAL				
Administrative Assistant	0	1	1	
Secretary	1	0	0	
TOTAL	1	1	1	
BASE SALARIES				$ 1,013,864
PART TIME/TEMPORARY				20,000
LONGEVITY				25,761
VACATION BUYBACK				11,669
CAR ALLOWANCE				6,600
OVERTIME				34,506
FRINGE BENEFITS				518,549
VACANCIES				(20,000)
GRAND TOTAL	41	40	40	$ 1,610,949

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	ANIMAL SERVICES 0091

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 489,671	$ 525,996
2000. COMMODITIES	34,350	34,350
3000. CONTRACTUAL SERVICES	229,004	241,904
4000. MAINTENANCE - STRUCTURES	2,000	2,000
5000. MAINTENANCE - EQUIPMENT	800	800
6000. MISCELLANEOUS	700	700
SUBTOTAL	756,525	805,750
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	1,500	0
SUBTOTAL	1,500	0
TOTAL	$ 758,025	$ 805,750

FUNCTION: This division picks up and impounds stray animals, picks up dead animals, keeps records of all animals impounded, issues receipts of all fees collected, maintains the shelter properly, and enforces ordinances as passed by the City Charter and state laws as mandated.

BUDGET COMMENTS: The budget increase to the non-personnel sections of this division's budget is due to state mandated programs, training fees and increased tavel cost. An upgrade of the half time position to a full time position is the only change in the personnel section of this year's budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Complaint response time.	25 minutes	25 minutes	25 minutes
Emergency response.	25 minutes	24 minutes	15 minutes
Citizens requested for traps set.	3 days	3 days	3 days
Pets returned to their owners.	69 per month	71 per month	85 per month
Pets adopted.	53 per month	61 per month	70 per month
Spary/Neuter Vouchers: Issued	183 per month	181 per month	180 per month
Redeemed	153 per month	149 per month	150 per month

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	ANIMAL SERVICES 0091

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 332,207	$ 356,632
Overtime	2,871	2,871
Other Benefits	154,593	166,493
TOTAL 1000	489,671	525,996
2000. COMMODITIES		
2010. Office Supplies	2,800	2,800
2020. Educational/Training Supplies	500	500
2120. Minor Equipment, Instruments, Tools	3,600	3,600
2155. Minor Computer Hardware & Peripherals	300	300
2160. Computer Software & Supplies	300	300
2170. Welding Supplies	100	100
2310. Janitor Supplies	1,500	1,500
2320. Medical Supplies	3,500	3,500
2330. Chemicals & Insecticides	2,500	2,500
2520. Botanical & Agricultural Supplies	200	200
2530. Animal Feed	5,700	5,700
2540. Ammunition	150	150
2560. Laboratory Supplies	5,500	5,500
2570. Clothing, Dry Goods, Etc.	2,500	2,500
2610. Pet License Tag	1,200	1,200
2620. Postage	4,000	4,000
TOTAL 2000	34,350	34,350
3000. CONTRACTUAL SERVICES		
3010. Communications	200	200
3030. Light & Power	8,000	13,000
3040. Water	9,500	12,000
3113. General Liability Insurance Penalty	0	-9,413
3210. Hire of Equipment - Garage - Vehicles	62,409	74,712
3212. Equipment Rental - External	2,600	2,600
3220. Advertising	200	200
3230. Laundry & Cleaning	50	50
3240. Binding, Printing & Reproduction	3,000	3,000
3270. Notary Bonds	0	150
3360. Special Postage/Express Shipping	500	900
3390. Other Special Services	1,300	900
3460. Veterinary Fees	135,000	135,000
3470. Medical Lab Fees	230	230
3510. Travel & Entertainment	4,940	5,050

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	ANIMAL SERVICES 0091

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES (continued)		
3520. Dues & Subscriptions	$ 0	$ 800
3525. Legal/Technical Reference Material	0	500
3530. Training, Registration Fees, Etc.	1,075	2,025
TOTAL 3000	229,004	241,904
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	1,800	1,800
4940. Irrigation Equipment	200	200
TOTAL 4000	2,000	2,000
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	700	700
5120. Instruments & Apparatus - Major	100	100
TOTAL 5000	800	800
6000. MISCELLANEOUS		
6990. Miscellaneous	700	700
TOTAL 6000	700	700
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures, Office Equipment	1,500	0
TOTAL 8000	1,500	0
GRAND TOTAL	$ 758,025	$ 805,750

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	ANIMAL SERVICES 0091

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Animal Control Director	1	1	1	
TOTAL	1	1	1	
TECHNICAL				
Animal Control Officer	5	5	5	
TOTAL	5	5	5	
SUPERVISORY				
Assistant Animal Control Director	1	1	1	
TOTAL	1	1	1	
OPERATIONS				
Maintenance Specialist	2.5	2.5	3	
TOTAL	2.5	2.5	3	
CLERICAL				
Administrative Assistant	1	1	1	
Records Specialist	2	2	2	
TOTAL	3	3	3	
BASE SALARIES				$ 356,632
LONGEVITY				4,545
VACATION BUYBACK				2,496
OVERTIME				2,871
FRINGE BENEFITS				159,452
GRAND TOTAL	12.5	12.5	13	$ 525,996

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	MARTIN LUTHER KING JR CNTR 0093

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 124,706	$ 143,762
2000. COMMODITIES	13,500	17,400
3000. CONTRACTUAL SERVICES	66,127	85,878
4000. MAINTENANCE - STRUCTURES	11,964	20,200
5000. MAINTENANCE - EQUIPMENT	4,000	4,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	220,297	271,240
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 220,297	$ 271,240

FUNCTION: The Martin Luther King Jr. Center provides a facility for Camp Fire Boys & Girls programs, COM Aquatics programs and YMCA programs. Youth development activities are also housed in this facility. Rooms at the Martin Luther King Jr. Center are available for public use through a rental system, as are rentals of all city parks and park facilities.

BUDGET COMMENTS: Part-time employee positions will be created instead of temporary help this year, with the reclassification affecting both sections of the budget. The broadband pay increase and related benefits also have an impact in the personnel section of the budget. The center is utilized for various activities for children, surrounding schools and the community as a whole. Consequently, various utilities and maintenance to the facility and pool are anticipated to increase this year.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
The number of facility reservations during the year.	218	250	300
The number of waived rental fees during the year.	131	150	175
The number of programs offered during the year.	14	20	25
The total revenue collected for programs and reservations during the year.	$9,500	$20,000	$30,000
The total number of visitors during the year.	9,538	15,000	20,000

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	MARTIN LUTHER KING JR. CNTR. 0093

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 81,954	$ 92,470
Overtime	5,000	5,000
Other Benefits	37,752	46,292
TOTAL 1000	124,706	143,762
2000. COMMODITIES		
2010. Office Supplies	1,200	1,200
2115. Minor Furntirue & Fixtures	3,600	5,000
2120. Minor Equipment, Instruments, Tools	1,000	1,000
2140. Electrical Parts & Supplies	200	200
2200. Food	700	700
2310. Janitor Supplies	3,300	3,300
2330. Chemicals & Insecticides	200	200
2510. Recreational Supplies	2,800	4,100
2570. Clothing, Dry Goods, Etc.	300	1,500
2640. Safety Supplies & Minor Equipment	200	200
TOTAL 2000	13,500	17,400
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	14000	20000
3030. Light & Power	20,000	28,000
3040. Water	6,000	10,000
3210. Hire of Equipment - Garage - Vehicles	1,427	4,428
3212. Equipment Rental - External	800	800
3220. Advertising	300	1,000
3235. Janitorial Services	0	500
3240. Binding, Printing & Reproduction	200	200
3280. Temporary Help	6,000	0
3390. Other Special Services	15,000	15,000
3510. Travel & Entertainment	1,200	4,250
3520. Dues & Subscriptions	400	400
3530. Training, Registration Fees, Etc.	800	1,300
TOTAL 3000	66,127	85,878
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	10,764	15,000
4920. Swimming Pools	1,200	5,200
TOTAL 4000	11,964	20,200

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	MARTIN LUTHER KING JR. CNTR. 0093

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	$ 4,000	$ 4,000
TOTAL 5000	4,000	4,000
GRAND TOTAL	$ 220,297	$ 271,240

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	MARTIN LUTHER KING JR CNTR 0093

POSITION TITLE		EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT					
Recreation Coordinator		0	1	1	
	TOTAL	0	1	1	
SKILLED CRAFT					
Facility Operator		0	0	1	
	TOTAL	0	0	1	
OPERATIONS					
Maintenance Specialist		1	1	0	
	TOTAL	1	1	0	
CLERICAL					
Records Specialist		1	1	1	
	TOTAL	1	1	1	
BASE SALARIES					$ 86,470
PART TIME/TEMPORARY					6,000
LONGEVITY					561
OVERTIME					5,000
FRINGE BENEFITS					45,731
GRAND TOTAL		2	3	3	$ 143,762

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	HEALTH & SENIOR SERVICES 0100

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 829,096	$ 876,543
2000. COMMODITIES	125,474	140,291
3000. CONTRACTUAL SERVICES	440,677	427,857
4000. MAINTENANCE - STRUCTURES	2,000	2,000
5000. MAINTENANCE - EQUIPMENT	400	400
6000. MISCELLANEOUS	200	200
SUBTOTAL	1,397,847	1,447,291
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	7,023	3,700
SUBTOTAL	7,023	3,700
TOTAL	$ 1,404,870	$ 1,450,991

FUNCTION: This department is concerned with the prevention of disease and promotion of good health and well-being by community effort. Various programs carried out by this department are environmental sanitation, communicable disease control, maternity and child health, public health laboratory services, meat inspection, public health education, and the maintenance of records on vital statistics such as births, deaths, and all illness.

BUDGET COMMENTS: The broadband pay plan increase, as well as increased health insurance costs, are reflected in the personnel section of the budget. It is anticipated that this division will again receive a bioterrorism grant from the Texas Department of Health, resulting in additional appropriations to the budget in the near future. Minor equipment needs for the senior services center are addressed this year, as well as rising costs associated with administering the flu vaccine. These costs are offset by reductions in other contractual services and travel costs related to training.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Communicable disease reports will be investigated within 8 hours.	95%	100%	100%
MHD patients ages 0-2 will have a 90% compliance rate for up-to-date immunizations.	80%	90%	90%
100% of environmental complaints will be investigated within 48 hours.	90%	100%	100%
100% of food service establishments will be inspected a minimum of 3 times per year.	90%	100%	100%
100% of water customers will be notified of positive tests results within 8 working hours.	100%	100%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	HEALTH & SENIOR SERVICES 0100

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 601,876	$ 645,057
Other Benefits	227,220	231,486
TOTAL 1000	829,096	876,543
2000. COMMODITIES		
2010. Office Supplies	16,844	16,844
2020. Educational/Training Supplies	550	550
2115. Minor Furniture & Fixtures	5,355	9,272
2120. Minor Equipment, Instruments, Tools	5,800	11,800
2140. Electrical Parts & Supplies	500	500
2160. Computer Software & Supplies	1,500	1,500
2310. Janitorial Supplies	200	200
2320. Medical Supplies	22,000	22,000
2321. TDH Medical Supplies	30,000	34,000
2330. Chemicals & Insecticides	3,500	3,500
2560. Laboratory Supplies	38,500	38,500
2570. Clothing, Dry Goods, Etc.	600	1,500
2620. Postage	125	125
TOTAL 2000	125,474	140,291
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	5,000	5,000
3030. Light & Power	42,000	42,000
3040. Water	1,000	1,000
3210. Hire of Equipment - Garage - Vehicles	30,899	29,261
3212. Equipment Rental - External	0	3,500
3220. Advertising	500	500
3235. Janitorial Services	350	350
3240. Binding, Printing & Reproduction	2,500	2,500
3270. Notary Bonds	100	100
3300. Outside Sanitation Services	2,000	2,000
3360. Special Postage/Express Shipping	200	200
3390. Other Special Services	3,670	3,670
3450. Consulting Fees	1,000	1,000
3455. Health Care Professionals	27,550	27,550
3510. Travel & Entertainment	26,665	16,665
3520. Dues & Subscriptions	460	460
3525. Legal/Technical Reference Materials	800	800
3530. Training, Registration Fees, Etc.	9,100	9,100
3920. Rent	3,500	0
3985. Community & Senior Services	278,961	278,961
3990. Other	4,422	3,240
TOTAL 3000	440,677	427,857

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	HEALTH & SENIOR SERVICES 0100

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	$ 2,000	$ 2,000
TOTAL 4000	2,000	2,000
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	400	400
TOTAL 5000	400	400
6000. MISCELLANEOUS		
6990. Miscellaneous	200	200
TOTAL 6000	200	200
CAPITAL OUTLAY		
8000. EQUIPMENT		
8450. Health Equipment	1,000	1,200
8490. Data Processing Equipment	5,023	0
8520. Laboratory Equipment	1,000	2,500
TOTAL 8000	7,023	3,700
GRAND TOTAL	$ 1,404,870	$ 1,450,991

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	COMMUNITY SERVICES 090	HEALTH & SENIOR SERVICES 0100

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Health/Senior Service Administrator	1	1	1	
TOTAL	1	1	1	
PROFESSIONAL				
Nursing Supervisor	1	1	1	
Public Health Nurse *	4	4	4	
TOTAL	5	5	5	
TECHNICAL				
Health Inspector	5	5	5	
Lab Manager	1	1	1	
Public Health Technician	1	1	1	
TOTAL	7	7	7	
SKILLED CRAFT				
Lab Assistant	1	1	1	
TOTAL	1	1	1	
CLERICAL				
Account Clerk	1	1	1	
Administrative Assistant	1	1	1	
Immunization Clerk *	0.5	0.5	0.5	
Records Specialist *	2	2	2	
TOTAL	4.5	4.5	4.5	
BASE SALARIES				$ 642,404
PART TIME/TEMPORARY				2,653
LONGEVITY				12,303
VACATION BUYBACK				2,720
FRINGE BENEFITS				231,463
VACANCIES				(15,000)
GRAND TOTAL	18.5	18.5	18.5	$ 876,543

* Five positions reimbursed by the Texas Department of Health:
- 1 Public Health Nurse
- 1 Records Specialist
- 1 Immunization Clerk
- 1 Health Inspector
- 1 Public Health Technician

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	VCLG PROGRAM 0105

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 39,212	$ 48,294
2000. COMMODITIES	1,400	1,400
3000. CONTRACTUAL SERVICES	2,550	2,550
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	43,162	52,244
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 43,162	$ 52,244

FUNCTION: The Victim Crime Liaison office will work to assist eligible victims of crime, guardians of victims, or relatives of deceased victims in obtaining benefits under the Crime Victim Compensation Act. One (1) civilian employee will work under the direction of the Investigative Services Bureau. The function is: The Crime Victim liaison shall seek direct contact with victims in person whenever possible. Services can be provided by phone and letter advising victims of our services, their rights, and the availability of the program whenever personal contact cannot be made. This position is fully funded by a grant from the Texas Attorney General's office and is subject to renewal on a yearly basis.

BUDGET COMMENTS: This organization is partially funded by a grant obtained through the state Attorney General's office. The increase reflected in personnel is due to the market adjustment for public safety officers and related benefits.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Number of Victims Served	302	300	500
Public Awareness Presentation	18	20	20

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	VCLG PROGRAM 0105

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 31,100	$ 33,085
Other Benefits	8,112	15,209
TOTAL 1000	39,212	48,294
2000. COMMODITIES		
2020. Office Supplies	500	500
2120. Minor Equipment, Instruments, Tools	450	450
2160. Computer Software & Supplies	450	450
TOTAL 2000	1,400	1,400
3000. CONTRACTUAL SERVICES		
3510. Travel & Entertainment	1,600	1,600
3530. Training, Registration Fees, Etc.	950	950
TOTAL 3000	2,550	2,550
GRAND TOTAL	$ 43,162	$ 52,244

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	VCLG PROGRAM 0105

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
TECHNICAL				
Crime Victim Liaison	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 33,085
LONGEVITY				306
FRINGE BENEFITS				14,903
GRAND TOTAL	1	1	1	$ 48,294

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	AIRPORT POLICE 0107

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,032,534	$ 1,082,398
2000. COMMODITIES	3,300	750
3000. CONTRACTUAL SERVICES	133,538	132,324
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	500	500
SUBTOTAL	1,169,872	1,215,972
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 1,169,872	$ 1,215,972

FUNCTION: The function of the Airport Police is to provide 24 hour security for the Midland International Airport. Officers patrol secured areas of the airport and respond to aircraft alerts. They provide security at the screening checkpoint which ensures the safety of passengers and airport employees. The Airport Police work closely with Airport Operations, the Fire Department and the Federal Aviation Administration.

BUDGET COMMENTS: The personnel section of the budget reflects the market adjustment for public safety employees, additional step increases, as well as health insurance cost increases. The non-personnel section of the budget reflects a minimal decrease from the previous year.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Have two officers on duty during operational hours of the security checkpoint 90% of the time.	100%	100%	100%
Response time to security checkpoint alarms will be 5 minutes or less 95% of the time.	100%	100%	100%

FAA mandated.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	AIRPORT POLICE 0107

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 673,427	$ 712,138
Overtime	5,886	6,210
Other Benefits	353,221	364,050
TOTAL 1000	1,032,534	1,082,398
2000. COMMODITIES		
2010. Office Supplies	400	400
2120. Minor Equipment, Instruments, Tools	2,900	350
TOTAL 2000	3,300	750
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	130,538	126,774
3510. Travel & Entertainment	2,200	3,350
3520. Dues & Subscriptions	200	200
3530. Training, Registration Fees, Etc.	600	2,000
TOTAL 3000	133,538	132,324
6000. MISCELLANEOUS		
6990. Miscellaneous	500	500
TOTAL 6000	500	500
GRAND TOTAL	$ 1,169,872	$ 1,215,972

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	AIRPORT POLICE 0107

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
SUPERVISORY				
Police Lieutenant	1	1	1	
Police Sergeant	2	2	2	
TOTAL	3	3	3	
POLICE SAFETY				
Police Officer	11	11	11	
TOTAL	11	11	11	
BASE SALARIES				$ 712,138
LONGEVITY				21,525
CERTIFICATION PAY				24,240
EDUCATION PAY				21,948
VACATION BUYBACK				3,237
OVERTIME				6,210
FRINGE BENEFITS				293,100
GRAND TOTAL	14	14	14	$ 1,082,398

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	MULTI-JURISDICTION TASK 0108

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 79,786	$ 86,920
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	11,394	11,367
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	91,180	98,287
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 91,180	$ 98,287

FUNCTION: This division is used to account for the wages and fringes of one officer in conjunction with the Midessa Metro Auto Theft Task Force.

BUDGET COMMENTS: A minimal decrease to the non-personnel area is anticipated for the year. The approved market adjustment, step increases and related benefits are included in the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
The Midland Police Department will maintain an auto recovery rate equal to the 69.4% national rate.	75%	80%	85%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	MULTI-JURISDICTION TASK 0108

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 47,289	$ 51,889
Overtime	3,479	3,653
Other Benefits	29,018	31,378
TOTAL 1000	79,786	86,920
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	10,764	10,737
3510. Travel & Entertainment	450	450
3530. Training, Registration Fees, Etc.	180	180
TOTAL 3000	11,394	11,367
GRAND TOTAL	$ 91,180	$ 98,287

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	MULTI-JURISDICTION TASK 0108

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
POLICE SAFETY				
Police Officer	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 51,889
LONGEVITY				1,872
CERTIFICATION PAY				1,800
EDUCATION PAY				864
VACATION BUYBACK				818
SPECIAL PAY				600
OVERTIME				3,653
FRINGE BENEFITS				25,424
GRAND TOTAL	1	1	1	$ 86,920

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	SPECIAL OPERATIONS - STEP 0109

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 73,291	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	0	0
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	73,291	0
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 73,291	$ 0

FUNCTION: This division is used to account for the overtime and fringes associated with the STEP program. Base salaries are accounted for in other divisions of the Police Department. The cost of this division is fully reimbursed by the Texas State Department of Highways and Public Transportation.

BUDGET COMMENTS: This division is funded solely by grant money on a year-to-year basis. If notification of funding is received at a later date, this budget will be adjusted at that time.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	SPECIAL OPERATIONS-STEP 0109

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Overtime	$ 58,776	$ 0
Other Benefits	14,515	0
TOTAL 1000	73,291	0
GRAND TOTAL	$ 73,291	$ 0

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	POLICE ADMINISTRATION 0111

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 794,274	$ 841,505
2000. COMMODITIES	95,747	104,047
3000. CONTRACTUAL SERVICES	136,645	162,078
4000. MAINTENANCE - STRUCTURES	1,000	1,000
5000. MAINTENANCE - EQUIPMENT	5,350	0
6000. MISCELLANEOUS	2,000	2,000
SUBTOTAL	1,035,016	1,110,630
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	1,200
SUBTOTAL	0	1,200
TOTAL	$ 1,035,016	$ 1,111,830

FUNCTION: This bureau is responsible for the administration of the entire department. In addition to those services, the Administrative Services Bureau is responsible for the offices of: Planning and Research; Internal Affairs; Police Vehicle Program; Payroll and Accounting and Accreditation. The Accreditation Office was recently initiated in the bureau and is managed by a Lieutenant.

BUDGET COMMENTS: A market adjustment, as well as step increases for public safety employees, is included in the personnel section of the budget. Hire of Equipment costs will increase, due to normal replacement cycle of vehicles and anticipated higher cost of fuel.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Maintain compliance with 446 CALEA National Standards.	446	446	446
Sustained Racial Profiling Complaints	0	0	0

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	POLICE ADMINISTRATION 0111

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 531,001	$ 577,797
Overtime	3,289	3,453
Other Benefits	259,984	260,255
TOTAL 1000	794,274	841,505
2000. COMMODITIES		
2010. Office Supplies	7,725	7,725
2020. Educational/Training Supplies	1,000	1,000
2115. Minor Furniture and Fixtures	0	4,150
2120. Minor Equipment, Instruments, Tools	500	500
2155. Minor Computer Hardware and Peripherals	0	3,200
2160. Computer Software & Supplies	2,500	3,300
2200. Food	500	650
2320. Medical Supplies	3,250	3,250
2570. Clothing, Dry Goods, Etc.	80,272	80,272
TOTAL 2000	95,747	104,047
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	24,879	53,712
3212. Equipment Rental - External	25,000	25,000
3230. Laundry & Cleaning	23,250	23,250
3240. Binding, Printing & Reproduction	10,000	10,000
3270. Notary Bonds	700	800
3360. Special Postage/Express Shipping	225	225
3390. Other Special Services	14,500	15,000
3405. Software Maintenance	1,650	1,650
3510. Travel & Entertainment	8,240	8,240
3520. Dues & Subscriptions	2,586	2,586
3525. Legal/Technical Reference Material	4,000	0
3530. Training, Registration Fees, Etc.	6,115	6,115
3540. Educational Assistance	15,500	15,500
TOTAL 3000	136,645	162,078
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	1,000	1,000
TOTAL 4000	1,000	1,000
5000. MAINTENANCE OF EQUIPMENT		
5020. Furniture, Fixtures & Furnishings	5,350	0
TOTAL 5000	5,350	0

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	POLICE ADMINISTRATION 0111

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6990. Miscellaneous	$ 2,000	$ 2,000
TOTAL 6000	2,000	2,000
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures , Office Machines	0	1,200
TOTAL 8000	0	1,200
GRAND TOTAL	$ 1,035,016	$ 1,111,830

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	POLICE ADMINISTRATION 0111

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Police Chief	1	1	1	
TOTAL	1	1	1	
PROFESSIONAL				
Public Information Coordinator	1	1	1	
TOTAL	1	1	1	
TECHNICAL				
Crime Analysis Technician	1	1	1	
Planning & Research Technician	1	1	1	
TOTAL	2	2	2	
SUPERVISORY				
Crime Analysis Supervisor	1	1	1	
Police Lieutenant	2	1	1	
Police Sergeant	3	2	2	
TOTAL	6	4	4	
OPERATIONS				
Supply Clerk	1	1	1	
TOTAL	1	1	1	
CLERICAL				
Administrative Assistant	1	1	1	
Secretary	2	2	2	
TOTAL	3	3	3	
BASE SALARIES				$ 574,614
PART TIME/TEMPORARY				3,183
LONGEVITY				11,040
CERTIFICATION PAY				5,400
EDUCATION PAY				11,100
VACATION BUYBACK				4,228
CAR ALLOWANCE				7,800
SPECIAL PAY				3,000
OVERTIME				3,453
FRINGE BENEFITS				217,687
GRAND TOTAL	14	12	12	$ 841,505

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	SUPPORT SERVICES 0112

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,822,556	$ 2,026,051
2000. COMMODITIES	99,388	101,775
3000. CONTRACTUAL SERVICES	466,483	429,414
4000. MAINTENANCE - STRUCTURES	4,500	4,500
5000. MAINTENANCE - EQUIPMENT	5,000	5,000
6000. MISCELLANEOUS	5,200	5,200
SUBTOTAL	2,403,127	2,571,940
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	16,119	97,600
SUBTOTAL	16,119	97,600
TOTAL	$ 2,419,246	$ 2,669,540

FUNCTION: The Support Services Bureau is responsible for community relations, public information, police records, data entry, and property and evidence. Some programs operated by this bureau include: the Cadet Program, Citizen Police Academy, and Crime Stoppers (with assistance from the Midland Sheriff's Office). In addition, this bureau is responsible for liaison between the Police Department and the Communications and Information Systems Division for Police Communication/Computers, and with the Midland County Sheriff's Office for the housing of City prisoners.

BUDGET COMMENTS: This division experienced the retirements of employees which prompted a reorganization of duties and transfer of personnel. The market adjustment for uniformed officers and other step increases are also included. The non-personnel portion of the budget increased due to the costs associated with employees transferred into this division.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Recruitment of new Police Officers			
Number of applicants tested	59	75	90
Number of hired (based on year tested)	12	15	20
Officers of the Midland Police Department will exceed the 50% national fitness standard.	137 of 168	140 of 166	145 of 166

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	SUPPORT SERVICES 0112

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 1,243,635	$ 1,367,342
Overtime	33,479	35,153
Other Benefits	545,442	623,556
TOTAL 1000	1,822,556	2,026,051
2000. COMMODITIES		
2010. Office Supplies	21,000	21,000
2020. Educational/Training Supplies	6,000	6,000
2115. Minor Furniture and Fixtures	4,200	4,225
2120. Minor Equipment, Instruments, Tools	5,500	5,500
2140. Electrical Parts & Supplies	500	500
2160. Computer Software & Supplies	3,600	5,000
2170. Welding Supplies	238	200
2200. Food	1,500	1,500
2310. Janitorial Supplies	2,000	2,000
2330. Chemicals & Insecticides	200	200
2540. Ammunition	54,500	55,500
2640. Safety Supplies & Minor Equipment	150	150
TOTAL 2000	99,388	101,775
3000. CONTRACTUAL SERVICES		
3030. Light & Power	12,500	15,000
3040. Water	3,000	3,000
3210. Hire of Equipment - Garage - Vehicles	109,280	74,599
3212. Equipment Rental - External	900	900
3220. Advertising	5,200	4,600
3237. Prisoner Lodging	260,000	260,000
3240. Binding, Printing & Reproduction	6,000	6,000
3260. Credit Bureau Fees	680	680
3360. Special Postage and Express Shipping	500	500
3390. Other Special Services	11,775	11,775
3480. Medical Examinations	13,250	13,250
3510. Travel & Entertainment	24,280	20,000
3520. Dues & Subscriptions	2,510	2,510
3530. Training, Registration Fees, Etc.	9,100	9,100
3540. Education Assistance	6,000	6,000
3990. Other	1,508	1,500
TOTAL 3000	466,483	429,414
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	4,500	4,500
TOTAL 4000	4,500	4,500

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	SUPPORT SERVICES 0112

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	$ 1,000	$ 1,000
5120. Instruments & Apparatus - Major	4,000	4,000
TOTAL 5000	5,000	5,000
6000. MISCELLANEOUS		
6990. Miscellaneous	5,200	5,200
TOTAL 6000	5,200	5,200
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures, Office Machines	0	38,000
8441. Recreational Equipment	12,250	1,100
8481. Communication/ Video Equipment	0	55,000
8530. Other Equipment	3,869	3,500
TOTAL 8000	16,119	97,600
GRAND TOTAL	$ 2,419,246	$ 2,669,540

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	SUPPORT SERVICES 0112

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Deputy Police Chief	1	1	1	
TOTAL	1	1	1	
TECHNICAL				
Physical Fitness Coordinator	1	1	1	
TOTAL	1	1	1	
SUPERVISORY				
Police Information Supervisor	0	1	1	
Police Lieutenant	2	2	2	
Police Sergeant	3	4	4	
Property Supervisor	1	1	1	
TRU Supervisor	1	1	1	
TOTAL	7	9	9	
POLICE SAFETY				
Police Officer	4	4	4	
Police Cadet	6	6	6	
TOTAL	10	10	10	
OPERATIONS				
Community Service Clerk	8	7	7	
Maintenance Specialist	1	1	1	
Property Clerk	2	2	2	
TOTAL	11	10	10	
CLERICAL				
Administrative Assistant	1	1	1	
Police Records Supervisor	1	2	2	
Records Specialist	5	0	0	
Records Technician	4	8	8	
Secretary	1	1	1	
TOTAL	12	12	12	

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	SUPPORT SERVICES 0112

POSITION TITLE	EMPLOYEES			BUDGET 2006-2007
	BUDGET 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007	
BASE SALARIES				$ 1,326,782
PART TIME/TEMPORARY				40,560
LONGEVITY				21,981
CERTIFICATION PAY				18,360
EDUCATION PAY				13,536
VACATION BUYBACK				7,655
SPECIAL PAY				6,600
OVERTIME				35,153
FRINGE BENEFITS				575,424
VACANCIES				(20,000)
GRAND TOTAL	42	43	43	$ 2,026,051

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	FIELD OPERATIONS 0113

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 6,491,735	$ 7,675,161
2000. COMMODITIES	42,000	64,288
3000. CONTRACTUAL SERVICES	1,597,280	1,942,063
4000. MAINTENANCE - STRUCTURES	0	900
5000. MAINTENANCE - EQUIPMENT	7,472	7,400
6000. MISCELLANEOUS	1,676	1,600
SUBTOTAL	8,140,163	9,691,412
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	20,800
SUBTOTAL	0	20,800
TOTAL	$ 8,140,163	$ 9,712,212

FUNCTION: The Field Operations Bureau is the department's largest bureau. The bureau's objective is to assist in the creation and implementation of policing procedures that not only combat the criminal element but also eliminate conditions that lead to crime. The bureau is comprised of: the Patrol Division, the Training Division, the Traffic Section. The purpose of the Field Operations Bureau is to provide "first response" to all calls for police service. Personnel assigned to the bureau are responsible for police patrol duties, traffic control, accident investigations, initial criminal investigations, personnel training and high risk situations.

BUDGET COMMENTS: Six new police officers, in addition to a reorganization that moved several officers from Investigative Services, caused a substantial increase to the personnel section of the budget. Hiring of additional recruits is anticipated, despite showing a budgeted amount for vacancies. Hire of Equipment costs are expected to increase due to the corresponding transfer of officers, maintaining the fleet's current replacement cycle policy and the additional patrol cars for new officers.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Police Officers will handle calls for service at or greater than the state rate of 471.73 CFS per office per year.	513	522	535
The accident rate for Midland will be less than or equal to the 2003 rate of 2,967. This figure excludes private property accidents.	2,975	2,920	2,910

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	FIELD OPERATIONS 0113

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 4,239,223	$ 5,007,311
Overtime	137,891	168,000
Other Benefits	2,114,621	2,499,850
TOTAL 1000	6,491,735	7,675,161
2000. COMMODITIES		
2010. Office Supplies	11,780	11,780
2110. Motor Vehicle Supplies	150	150
2115. Minor Furniture & Fixtures	1,470	1,400
2120. Minor Equipment, Instruments, Tools	23,300	23,300
2160. Computer Software & Supplies	3,000	3,000
2220. Food	300	300
2320. Medical Supplies	0	392
2530. Animal Feed	0	3,000
2570. Clothing, Dry Goods, Etc.	0	18,966
2650. Photographic Supplies	2,000	2,000
TOTAL 2000	42,000	64,288
3000. CONTRACTUAL SERVICES		
3113. General Liability Insurance Penalty	-3,022	-7,640
3210. Hire of Equipment - Garage - Vehicles	1,299,461	1,633,688
3211. Hire of Equipment - Garage - Other	10,458	10,458
3220. Advertising	500	500
3240. Binding, Printing & Reproduction	100	100
3280. Temporary Help	259,891	261,675
3320. Wrecker Services	2,500	2,500
3405. Software Maintenance	500	500
3460. Veterinary Fees	0	3,920
3510. Travel & Entertainment	15,000	18,000
3520. Dues & Subscriptions	1,392	1,362
3530. Training, Registration Fees, Etc.	10,500	17,000
TOTAL 3000	1,597,280	1,942,063
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	0	900
TOTAL 4000	0	900
5000. MAINTENANCE OF EQUIPMENT		
5120. Instruments & Apparatus - Major	7,472	7,400
TOTAL 5000	7,472	7,400

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	FIELD OPERATIONS 0113

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6990. Miscellaneous	$ 1,676	$ 1,600
TOTAL 6000	1,676	1,600
CAPITAL OUTLAY		
8000. EQUIPMENT		
8461. Police Equipment	0	20,800
TOTAL 8000	0	20,800
GRAND TOTAL	$ 8,140,163	$ 9,712,212

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	FIELD OPERATIONS 0113

POSITION TITLE		EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT					
Deputy Police Chief		1	1	1	
	TOTAL	1	1	1	
SUPERVISORY					
Police Lieutenant		4	4	4	
Police Sergeant		17	16	17	
	TOTAL	21	20	21	
POLICE SAFETY					
Police Officer		84	77	90	
	TOTAL	84	77	90	
OPERATIONS					
Community Service Officer		3	3	3	
	TOTAL	3	3	3	
CLERICAL					
Administrative Assistant		1	1	1	
Secretary		1	1	1	
	TOTAL	2	2	2	
BASE SALARIES					$ 5,007,311
LONGEVITY					80,163
CERTIFICATION PAY					93,720
EDUCATION PAY					139,464
VACATION BUYBACK					27,869
SPECIAL PAY					10,200
OVERTIME					168,000
FRINGE BENEFITS					2,213,434
VACANCIES					(65,000)
GRAND TOTAL		111	103	117	$ 7,675,161

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	INVESTIGATIVE SERVICES 0114

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 3,293,875	$ 2,922,717
2000. COMMODITIES	48,597	45,305
3000. CONTRACTUAL SERVICES	390,358	394,549
4000. MAINTENANCE - STRUCTURES	900	0
5000. MAINTENANCE - EQUIPMENT	2,750	2,750
6000. MISCELLANEOUS	1,000	1,000
SUBTOTAL	3,737,480	3,366,321
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	13,500	14,669
SUBTOTAL	13,500	14,669
TOTAL	$ 3,750,980	$ 3,380,990

FUNCTION: The purpose of the Investigative Services Bureau is to investigate all criminal offenses assigned to the various sections within the Bureau. Investigative personnel assigned to the Bureau will be nonuniformed, commissioned officers who will initiate and conduct thorough investigations, prepare and execute arrest and/or search warrants, prepare case reports and any other documents or assignments required to present complete cases to the appropriate prosecuting authority for successful prosecution of defendants. The Investigative Services Bureau gathers and disseminates information concerning criminal activity to other divisions within the Police Department. This Department also coordinates the S.W.A.T. Team and other specialized officers as needed.

BUDGET COMMENTS: A reorganization that transferred seven officers and one sergeant to Investigative Services resulted in a decrease to the personnel section of the budget, depite the 5% market adjustment and other step increases with related benefits . Increased Hire of Equipment costs are anticipated, due to increased fuel costs and adhering to the replacement cycle of the vehicle fleet.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
The Part 1 UCR crime rate in Midland will be equal to or less than the national rate of 4,615.	4,171	4,260	4,200
The Midland Police Department will maintain a crimes cleared by arrest rate for Part 1 crimes near or above the national rate of 20.9%.	52%	53%	54%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	INVESTIGATIVE SERVICES 0114

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 2,066,020	$ 1,849,137
Overtime	90,534	95,061
Other Benefits	1,137,321	978,519
TOTAL 1000	3,293,875	2,922,717
2000. COMMODITIES		
2010. Office Supplies	14,000	14,000
2020. Educational/Training Supplies	875	875
2115. Minor Furniture & Fixtures	500	2,600
2120. Minor Equipment, Instruments, Tools	18,380	18,380
2160. Computer Software & Supplies	1,700	1,700
2320. Medical Supplies	650	650
2330. Chemical & Insecticides	392	0
2530. Animal Feed	3,000	0
2640. Clothing, Dry Goods, Etc.	2,100	2,100
2650. Photographic Supplies	7,000	5,000
TOTAL 2000	48,597	45,305
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	249,483	256,674
3212. Equipment Rental - External	50,000	53,000
3360. Special Postage/Express Shipping	300	600
3390. Other Special Services	26,350	26,350
3460. Veterinary Fees	3,920	0
3510. Travel & Entertainment	24,065	21,050
3520. Dues & Subscriptions	2,450	2,075
3530. Training, Registration Fees, Etc.	9,690	8,700
3920. Rent	16,500	16,500
3990. Other	7,600	9,600
TOTAL 3000	390,358	394,549
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	900	0
TOTAL 4000	900	0
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	1,000	0
5120. Instruments & Apparatus - Major	1,750	2,750
TOTAL 5000	2,750	2,750

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	INVESTIGATIVE SERVICES 0114

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6990. Miscellaneous	$ 1,000	$ 1,000
TOTAL 6000	1,000	1,000
CAPITAL OUTLAY		
8000. EQUIPMENT		
8461. Police Equipment	13,500	14,669
TOTAL 8000	13,500	14,669
GRAND TOTAL	$ 3,750,980	$ 3,380,990

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	POLICE 110	INVESTIGATIVE SERVICES 0114

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Deputy Police Chief	1	1	1	
TOTAL	1	1	1	
TECHNICAL				
ID Specialist	4	4	4	
TOTAL	4	4	4	
SUPERVISORY				
ID Supervisor	1	1	1	
Police Lieutenant	2	2	2	
Police Sergeant	5	6	5	
TOTAL	8	9	8	
POLICE SAFETY				
Police Officer	23	30	23	
TOTAL	23	30	23	
CLERICAL				
Administrative Assistant	1	1	1	
Secretary	3	3	3	
TOTAL	4	4	4	
BASE SALARIES				$ 1,849,137
LONGEVITY				45,216
CERTIFICATION PAY				48,120
EDUCATION PAY				52,116
VACATION BUYBACK				15,756
SPECIAL PAY				30,732
OVERTIME				95,061
FRINGE BENEFITS				806,579
VACANCIES				(20,000)
GRAND TOTAL	40	48	40	$ 2,922,717

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE 0115

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 9,832,005	$ 10,406,623
2000. COMMODITIES	138,614	146,004
3000. CONTRACTUAL SERVICES	716,606	720,873
4000. MAINTENANCE - STRUCTURES	918	1,000
5000. MAINTENANCE - EQUIPMENT	4,850	9,850
6000. MISCELLANEOUS	15,000	20,000
SUBTOTAL	10,707,993	11,304,350
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	4,955	21,110
SUBTOTAL	4,955	21,110
TOTAL	$ 10,712,948	$ 11,325,460

FUNCTION: This department, under the direction of the Fire Chief, is responsible for the protection of life and property, the enforcement of fire ordinances, fire prevention, fire suppression and rescue work. The department answers all fires and related emergency calls within Midland County.

BUDGET COMMENTS: The market adjustments for public safety employees and increased contributions to the firemen's pension plan, as well as anticipated increases to health care costs are the major factors for the increase to the personnel section of this division's budget. In order to meet the needs of the growing community and demand for ambulance services, additional firefighter and paramedic positions are budgeted, with a minimal allowance for vacancies considered as well. The increase in the non-personnel section of the budget is due to purchasing additional equipment and contractual services that is directly related to adding these firefighters and paramedics. Other firefighting and monitoring equipment is also budgeted, while Hire of Equipment is projected to have a slight decrease from the previous year.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Continue to investigate all customer complaints within one working day.	4 of 4	5 of 5	100%
Achieve average emergency en route time of 1:32 seconds.	1:44	1:45	1:32
Maintain the use of sick leave (barring major illness or injury) to an average of two shifts (72 hours) per employee.	91.50 hours	92.44 hours	72.00 hours
Each station crew on all shifts will perform or review at least one in-district prefire plan per month.	9 per month	9 per month	9 per month

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE 0115

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 6,613,691	$ 6,981,926
Overtime	213,603	222,147
Other Benefits	3,004,711	3,202,550
TOTAL 1000	9,832,005	10,406,623
2000. COMMODITIES		
2010. Office Supplies	4,700	4,700
2020. Educational/Training Supplies	2,900	2,900
2115. Minor Furniture & Fixtures	13,449	13,449
2120. Minor Equipment, Instruments, Tools	36,905	36,905
2140. Electrical Parts & Supplies	500	500
2160. Computer Software & Supplies	3,250	4,000
2170. Welding Supplies	50	50
2310. Janitorial Supplies	13,660	15,000
2320. Medical Supplies	200	200
2330. Chemicals & Insecticides	3,200	4,000
2520. Botanical & Agricultural	800	800
2570. Clothing, Dry Goods, Etc.	59,000	63,500
TOTAL 2000	138,614	146,004
3000. CONTRACTUAL SERVICES		
3040. Water	26,000	26,000
3113. General Liability Penalty	-9,018	0
3210. Hire of Equipment - Garage - Vehicles	640,354	625,623
3212. Equipment Rental - External	5,000	5,000
3230. Laundry & Cleaning	31,000	38,300
3270. Notary Bonds	75	75
3280. Temporary Help	845	845
3390. Other Special Services	4,700	6,000
3510. Travel & Entertainment	7,000	7,530
3520. Dues & Subscriptions	900	900
3530. Training, Registration Fees, Etc.	7,250	8,100
3550. Employee Awards	2,500	2,500
TOTAL 3000	716,606	720,873
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	918	1,000
TOTAL 4000	918	1,000

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE 0115

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5020. Furniture, Fixtures & Furnishings	$ 650	$ 650
5110. Machinery, Tools & Implements	2,200	2,200
5120. Instruments & Apparatus - Major	2,000	7,000
TOTAL 5000	4,850	9,850
6000. MISCELLANEOUS		
6990. Miscellaneous	15,000	20,000
TOTAL 6000	15,000	20,000
CAPITAL OUTLAY		
8000. EQUIPMENT		
8450. Health Equipment	4,955	9,910
8470. Firefighting Equipment	0	11,200
TOTAL 8000	4,955	21,110
GRAND TOTAL	$ 10,712,948	$ 11,325,460

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL	FIRE	FIRE
001	115	0115

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Fire Chief	1	1	1	
Assistant Fire Chief	1	1	1	
Fire Battalion Chief	3	3	3	
TOTAL	5	5	5	
FIRE SAFETY				
Fire Captain	24	24	24	
Fire Driver	45	45	48	
Fire Fighter	87	87	87	
Fire Cadet	3	3	3	
TOTAL	159	159	162	
CLERICAL				
Administrative Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 6,946,982
PART TIME / TEMPORARY				34,944
LONGEVITY				146,784
CERTIFICATION PAY				173,700
EDUCATION PAY				152,652
VACATION BUYBACK				60,511
OVERTIME				222,147
FRINGE BENEFITS				2,683,903
VACANCIES				(15,000)
GRAND TOTAL	165	165	168	$ 10,406,623

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE TRAINING 0116

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 242,393	$ 253,829
2000. COMMODITIES	7,443	10,119
3000. CONTRACTUAL SERVICES	49,373	54,152
4000. MAINTENANCE - STRUCTURES	100	5,100
5000. MAINTENANCE - EQUIPMENT	450	450
6000. MISCELLANEOUS	0	0
SUBTOTAL	299,759	323,650
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 299,759	$ 323,650

FUNCTION: This division is under the direction of the Fire Chief, and is responsible for all areas of training for the Fire Department.

BUDGET COMMENTS: New emergency training equipment is incorporated into the non-personnel section of the budget. The market adjustment for public safety employees, additional step increases and increase to the pension plan are all included in the personnel area of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
95% of Midland Fire Department suppression personnel to attain proficiency in three (3) identified skills.	99%	100%	100%
100% of all Midland Fire Department personnel to receive 20 hours of continuing education training.	100%	100%	100%
Offer a minimum of 40 hours of EMS continuing education hours to all personnel.	88 hours	80 hours	80 hours
100% of all Midland Fire Department personnel maintain or acquire Haz-Mat Tech Certification.	80%	95%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE TRAINING 0116

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 172,948	$ 179,039
Other Benefits	69,445	74,790
TOTAL 1000	242,393	253,829
2000. COMMODITIES		
2010. Office Supplies	800	1,000
2020. Educational/Training Supplies	2,785	5,185
2115. Minor Furniture & Fixtures	300	300
2120. Minor Equipment, Instruments, Tools	2,584	2,384
2150. Fuel Supplies	724	1,000
2310. Janitorial Supplies	250	250
TOTAL 2000	7,443	10,119
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	34,450	35,434
3212. Equipment Rental - External	7,800	7,800
3370. Grounds Maintenance	1,860	1,860
3510. Travel & Entertainment	2,685	4,940
3520. Dues & Subscriptions	818	818
3530. Training, Registration Fees, Etc.	1,760	3,300
TOTAL 3000	49,373	54,152
4000. MAINTENANCE OF STRUCTURES		
4010. Building & Grounds	100	5,100
TOTAL 4000	100	5,100
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	300	300
5120. Instruments & Apparatus - Major	150	150
TOTAL 5000	450	450
GRAND TOTAL	$ 299,759	$ 323,650

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE TRAINING 0116

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Fire Training Chief	1	1.00	1.00	
District Chief	2	2.00	2.00	
TOTAL	3	3.00	3.00	
CLERICAL				
Fire Records Clerk	0	0.50	0.50	
TOTAL	0	0.50	0.50	
BASE SALARIES				$ 170,979
PART TIME/TEMPORARY				8,060
LONGEVITY				4,047
CERTIFICATION PAY				4,320
EDUCATION PAY				3,552
FRINGE BENEFITS				62,871
GRAND TOTAL	3	3.50	3.50	$ 253,829

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE PREVENTION 0119

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 462,816	$ 483,803
2000. COMMODITIES	10,575	11,375
3000. CONTRACTUAL SERVICES	42,359	41,463
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	800	800
6000. MISCELLANEOUS	0	0
SUBTOTAL	516,550	537,441
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 516,550	$ 537,441

FUNCTION: This division is under the direction of the Fire Chief, and is headed up by the Fire Marshal. The division is responsible for all fire prevention activities as well as fire investigations and building code inspections.

BUDGET COMMENTS: The primary reason for the increase to this division's budget is the approved pay increases to public safety employees and the associated fringe benefits. A minimal increase is anticipated in the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Maintain or increase the number to fire inspections with regular inspections and target hazards.	4,281	4,420	4,420
Maintain or increase the number of individuals contacted through public education programs.	11,408	12,000	12,250
Through ongoing fire prevention we will continue to reduce the occurrence of fires within the City of Midland.	411	380	371

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE PREVENTION 0119

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 321,601	$ 319,611
Overtime	7,378	7,378
Other Benefits	133,837	156,814
TOTAL 1000	462,816	483,803
2000. COMMODITIES		
2010. Office Supplies	1,000	1,000
2020. Educational/Training Supplies	6,000	6,000
2120. Minor Equipment, Instruments, Tools	200	1,000
2160. Computer Software & Supplies	1,000	1,000
2540. Ammunition	300	300
2550. Fire Marshal Supplies	2,000	2,000
2620. Postage	75	75
TOTAL 2000	10,575	11,375
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	35,224	31,683
3240. Binding, Printing & Reproduction	250	250
3280. Temporary Help	450	450
3510. Travel & Entertainment	4,780	5,780
3520. Dues & Subscriptions	240	800
3530. Training, Registration Fees, Etc.	1,415	2,500
TOTAL 3000	42,359	41,463
5000. MAINTENANCE OF EQUIPMENT		
5120. Instruments & Apparatus - Major	800	800
TOTAL 5000	800	800
GRAND TOTAL	$ 516,550	$ 537,441

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	FIRE PREVENTION 0119

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Assistant Fire Chief	1	1	1	
TOTAL	1	1	1	
FIRE SAFETY				
Assistant Fire Marshall	1	1	1	
Fire Inspector	4	4	4	
TOTAL	5	5	5	
CLERICAL				
Secretary	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 319,611
LONGEVITY				6,168
CERTIFICATION PAY				13,140
EDUCATION PAY				9,960
VACATION BUYBACK				2,014
OVERTIME				7,673
FRINGE BENEFITS				125,237
GRAND TOTAL	7	7	7	$ 483,803

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	EMERGENCY MEDICAL 0120

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 737,873	$ 762,219
2000. COMMODITIES	22,950	38,350
3000. CONTRACTUAL SERVICES	313,901	274,910
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	6,500	14,400
6000. MISCELLANEOUS	893,330	2,210
SUBTOTAL	1,974,554	1,092,089
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	35,400
SUBTOTAL	0	35,400
TOTAL	$ 1,974,554	$ 1,127,489

FUNCTION: This division is under the direction of the Fire Chief, and operates the five ambulances stationed at the fire stations.

BUDGET COMMENTS: There is a significant reduction in this division due to the removal of bad debt expense from this budget and subsequent reclassification to a reduction in ambulance revenue. Salary adjustments, step increases, and related pension and health cost increases are also considered. EMS certification pay initiatives for the entire fire department are budgeted in this division, and are another reason for the increase to the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Limit critical patient on-scene time to 20 minutes or less, 90% of the time.	96%	90%	95%
Reduce average county EMS response time to 9 minutes or less, 90% of the time.	77%	90%	95%
Achieve an average 4 minute response time to all in district EMS calls, 90% of the time.	83%	90%	95%

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	EMERGENCY MEDICAL 0120

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 116,211	$ 123,693
Overtime	10,930	11,367
Other Benefits	610,732	627,159
TOTAL 1000	737,873	762,219
2000. COMMODITIES		
2020. Educational/Training Supplies	3,500	3,500
2120. Minor Equipment, Instruments, Tools	4,000	4,000
2160. Computer Software & Supplies	500	300
2170. Welding Supplies	300	300
2320. Medical Supplies	14,400	30,000
2570. Clothing, Dry Goods, Etc.	250	250
TOTAL 2000	22,950	38,350
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	190,631	202,825
3240. Printing	0	800
3250. Collection Agency Fees	75,840	0
3390. Other Special Services	0	18,000
3480. Medical Examinations	26,000	28,000
3510. Travel & Entertainment	5,270	7,610
3520. Dues & Subscriptions	1,510	950
3530. Training, Registration Fees, Etc.	9,950	12,025
3540. Educational Assistance	4,700	4,700
TOTAL 3000	313,901	274,910
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	2,620	2,600
5120. Instruments & Apparatus - Major	3,880	11,800
TOTAL 5000	6,500	14,400
6000. MISCELLANEOUS		
6010. Medical Expense	2,210	2,210
6890. Bad Debt Expense	891,120	0
TOTAL 6000	893,330	2,210

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	EMERGENCY MEDICAL 0120

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
8000. EQUIPMENT		
8450. Health Equipment	$ 0	$ 35,400
TOTAL 8000	0	35,400
GRAND TOTAL	$ 1,974,554	$ 1,127,489

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	EMERGENCY MEDICAL 0120

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Assistant Fire Chief	1	1	1	
TOTAL	1	1	1	
TECHNICAL				
Fire Information & Records Coord.	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 123,693
LONGEVITY				3,327
CERTIFICATION PAY				1,440
EMS CERTIFICATION PAY				468,900
EDUCATION PAY				2,160
VACATION BUYBACK				2,024
CAR ALLOWANCE				1,020
OVERTIME				11,367
FRINGE BENEFITS				148,288
GRAND TOTAL	2	2	2	$ 762,219

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	AIRPORT FIRE 0122

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 896,800	$ 943,992
2000. COMMODITIES	18,969	19,254
3000. CONTRACTUAL SERVICES	154,235	86,019
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,070,004	1,049,265
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 1,070,004	$ 1,049,265

FUNCTION: This division is responsible for all fire and crash rescue service at the Airport.

BUDGET COMMENTS: Market adjustments, related fringe benefits, and healthcare costs are all included in the personnel section of the budget. Hire of Equipment costs are expected to decrease from the previous year, despite budgeting for higher fuel costs.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Maintain the number of training hours to 70 per person per year for assigned personnel (840) and 20 hours per person for non-assigned personnel (925) for a total of 1,765 hours.	1,765 hrs.	1,765 hrs.	1,765+ hrs.
Perform timed bunker drills once a month in 60 seconds or less.	60 sec.	60 sec.	60 sec. or less
Continue simulated alerts as needed.	45 alerts	45 alerts	45+ alerts
Review training curriculum on a monthly basis.	Accomplish 12 times per year	Accomplish 12 times per year	Accomplish 12 times per year

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	AIRPORT FIRE 0122

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 591,595	$ 622,104
Overtime	21,428	22,285
Other Benefits	283,777	299,603
TOTAL 1000	896,800	943,992
2000. COMMODITIES		
2010. Office Supplies	134	134
2020. Educational/Training Supplies	2,400	2,400
2120. Minor Equipment, Instruments, Tools	315	400
2330. Chemicals & Insecticides	4,000	4,200
2570. Clothing, Dry Goods, Etc.	12,120	12,120
TOTAL 2000	18,969	19,254
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	128,030	56,919
3510. Travel & Entertainment	2,055	2,150
3520. Dues & Subscriptions	150	150
3530. Training, Registration Fees, Etc.	24,000	26,800
TOTAL 3000	154,235	86,019
GRAND TOTAL	$ 1,070,004	$ 1,049,265

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	AIRPORT FIRE 0122

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
District Chief	1	1	1	
TOTAL	1	1	1	
FIRE SAFETY				
Fire Captain	3	3	3	
Fire Driver	9	9	9	
TOTAL	12	12	12	
BASE SALARIES				$ 622,104
LONGEVITY				18,393
CERTIFICATION PAY				18,000
EDUCATION PAY				16,188
VACATION BUYBACK				6,276
CAR ALLOWANCE				1,600
OVERTIME				22,285
FRINGE BENEFITS				239,146
GRAND TOTAL	13	13	13	$ 943,992

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	EMERGENCY MANAGEMENT 0125

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 2,805	$ 2,941
2000. COMMODITIES	4,820	4,820
3000. CONTRACTUAL SERVICES	17,526	22,026
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	15,850	18,150
6000. MISCELLANEOUS	0	0
SUBTOTAL	41,001	47,937
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 41,001	$ 47,937

FUNCTION: This division is under the Fire Chief. It is responsible for coordinating all the components of the emergency management system in the jurisdiction. These components consist of fire and police, emergency medical service, public works, volunteers, and other groups contributing to the management of emergencies. This division is to make certain that the components on the emergency management system know the threats to the jurisdiction, plan for emergencies, can operate effectively in an emergency, and can conduct recovery operations after a disaster.

BUDGET COMMENTS: An increase in contractual type service agreements on equipment is anticipated this year and is the main reason for the increase to this division's budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Offer a minimum of 24 hours of Hazardous Materials continuing education training to all certified personnel.	43 hours	30 hours	30 hours
Plan, coordinate, and conduct at least one full-scale hazardous materials drill yearly.	Action completed	Action completion	Action completion
To develop and deliver a public emergency awareness program.	Expand program to include outdoor warning system	Continuation of this program with audience expansion	Continuation of this program with audience expansion

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	EMERGENCY MANAGEMENT 0125

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Overtime	$ 2,348	$ 2,348
Other Benefits	457	593
TOTAL 1000	2,805	2,941
2000. COMMODITIES		
2010. Office Supplies	720	720
2020. Educational/Training Supplies	1,250	1,250
2115. Minor Furniture & Fixtures	500	500
2120. Minor Equipment, Instruments, Tools	1,050	1,050
2160. Computer Software & Supplies	1,000	1,000
2200. Food	300	300
TOTAL 2000	4,820	4,820
3000. CONTRACTUAL SERVICES		
3010. Communication	1,650	1,650
3030. Light & Power	2,800	2,800
3240. Binding, Printing & Reproduction	800	800
3390. Other Special Services	1,000	1,000
3510. Travel & Entertainment	5,001	5,001
3520. Dues & Subscriptions	4,900	9,400
3530. Training, Registration Fees, Etc.	1,375	1,375
TOTAL 3000	17,526	22,026
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	100	100
5120. Instruments & Apparatus - Major	15,750	18,050
TOTAL 5000	15,850	18,150
GRAND TOTAL	$ 41,001	$ 47,937

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	FIRE 115	EMERGENCY MANAGEMENT 0125

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
OVERTIME				$ 2,442
FRINGE BENEFITS				499
GRAND TOTAL	0	0	0	$ 2,941

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	NONDEPARTMENTAL 150	NONDEPARTMENTAL 0150

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 27,027	$ 27,027
2000. COMMODITIES	75,000	80,000
3000. CONTRACTUAL SERVICES	1,416,803	1,670,075
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	280,752	330,752
SUBTOTAL	1,799,582	2,107,854
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	50,000	50,000
8000. EQUIPMENT	0	0
SUBTOTAL	50,000	50,000
TOTAL	$ 1,849,582	$ 2,157,854

FUNCTION: This division was established to account for all expenditure items that are not found exclusively within the functional responsibilities of any one General Fund department. The costs cover a broad range of expenditures associated with general city operations.

BUDGET COMMENTS: It is anticipated that worker's compensation insurance will have an increase over the previous year. The other various self-insurance costs are anticipated to have a slight overall decrease from last year. Due to increased energy costs, Light and Power is expected to increase over the previous year's budget.

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	NONDEPARTMENTAL 150	NONDEPARTMENTAL 0150

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 25,000	$ 25,000
Other Benefits	2,027	2,027
TOTAL 1000	27,027	27,027
2000. COMMODITIES		
2620. Postage	75,000	80,000
TOTAL 2000	75,000	80,000
3000. CONTRACTUAL SERVICES		
3030. Light & Power	600,000	650,000
3110. Insurance - External	114,090	107,958
3112. General Liability Self-Insurance	201,298	170,835
3120. Group Insurance	281,474	295,682
3125. Worker's Compensation Insurance	-156,059	0
3210. Hire of Equipment - Garage - Vehicles	0	45,000
3220. Advertising	9,500	9,500
3240. Binding, Printing & Reproduction	6,500	7,100
3250. Collection Agency Fees	1,000	1,000
3390. Other Special Services	6,000	6,000
3450. Consulting Fees	90,000	100,000
3510. Travel & Entertainment	500	2,000
3520. Dues & Subscriptions	23,000	30,000
3530. Training, Registration Fees, Etc.	2,500	2,500
3550. Employee Awards	10,500	5,000
3904. MOUTD	225,000	225,000
3990. Other	1,500	12,500
TOTAL 3000	1,416,803	1,670,075
6000. MISCELLANEOUS		
6050. Mental Health, Mental Retardation	66,402	66,402
6055. Teen Court	22,800	22,800
6156. Sibley Nature Center	2,000	2,000
6165. Hispanic Chamber of Commerce	107,320	100,000
6176. Crime Stoppers	19,000	19,000
6183. Small Business Development Center	32,680	40,000
6184. D-FY-IT	3,800	3,800
6189. Downtown Midland Inc.	23,750	23,750
6882. Recruitment Fees & Expenses	0	50,000
6889. Sports Complex	3,000	3,000
TOTAL 6000	280,752	330,752

DETAIL

FUND	AGENCY	ORGANIZATION
GENERAL 001	NONDEPARTMENTAL 150	NONDEPARTMENTAL 0150

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS		
7020. Buildings	$ 50,000	$ 50,000
TOTAL 7000	50,000	50,000
GRAND TOTAL	$ 1,849,582	$ 2,157,854

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GENERAL 001	NONDEPARTMENTAL 150	NONDEPARTMENTAL 0150

POSITION TITLE	EMPLOYEES			BUDGET 2006-2007
	BUDGET 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007	
PART TIME/TEMPORARY				$ 25,000
FRINGE BENEFITS				2,027
GRAND TOTAL	0	0	0	$ 27,027

SUMMARY

FUND	AGENCY	ORGANIZATION
GENERAL 001	NONDEPARTMENTAL 150	INTERFUND TRANSFER 0199

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	0	0
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	2,533,288	1,245,333
SUBTOTAL	2,533,288	1,245,333
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 2,533,288	$ 1,245,333

FUNCTION: This division accounts for the transfers from the General Fund to other funds to support activities that those funds cannot fully support.

BUDGET COMMENTS: The City anticipates starting a wide range of projects, including downtown revitalization, increased parking and an entertainment district. The city does anticipate receiving grants for the funding of the majority of the projects at both the state and federal level.

DETAIL

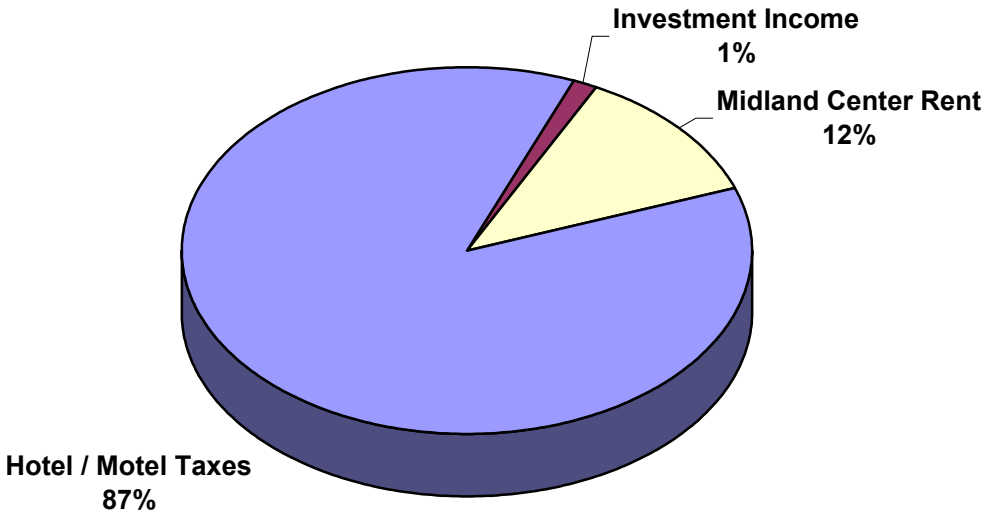
FUND	AGENCY	ORGANIZATION
GENERAL 001	NONDEPARTMENTAL 150	INTERFUND TRANSFER 0199

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6299. General Construction Fund	$ 2,267,514	$ 589,375
6360. Golf Course	265,774	255,958
6378. Scharbauer Sports Complex	0	400,000
TOTAL 6000	2,533,288	1,245,333
GRAND TOTAL	$ 2,533,288	$ 1,245,333

SECTION IV

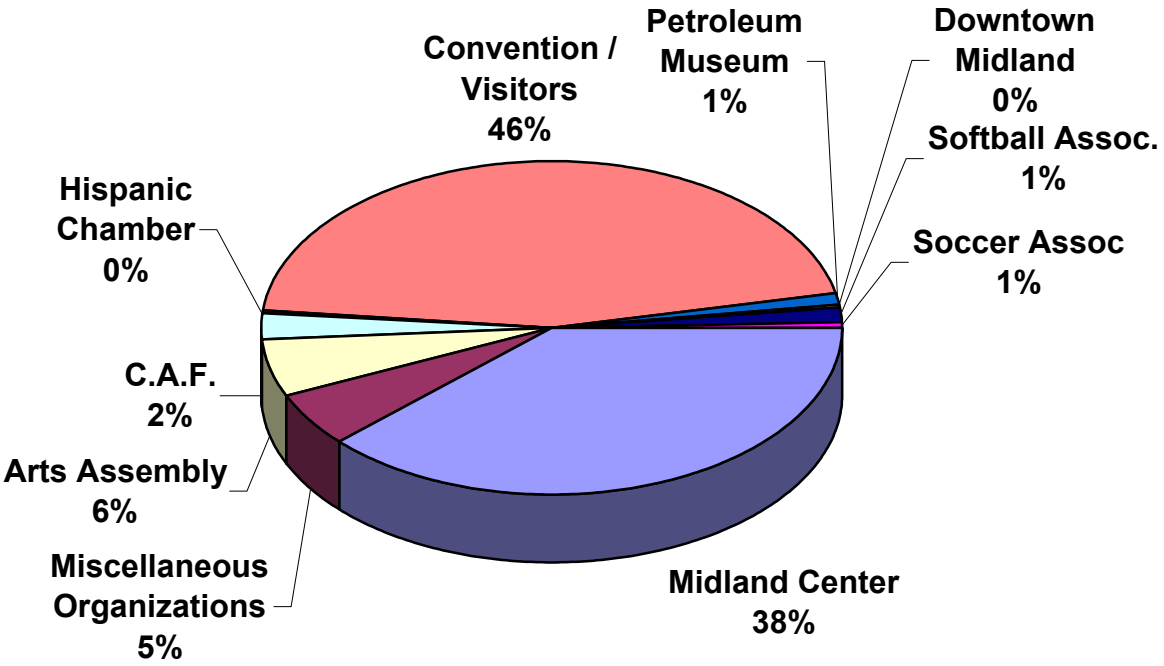
HOTEL/MOTEL FUND

Hotel / Motel Fund Revenues
As Budgeted For Fiscal Year 2007



$1,586,000

Hotel / Motel Fund Expenditures / Expenses
As Budgeted For Fiscal Year 2007



$1,496,323

HOTEL/MOTEL FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
REVENUE AND RECEIPTS			
Hotel/Motel Occupancy Tax	$ 1,238,270	$ 1,200,000	$ 1,375,000
Interest	14,380	12,000	21,000
Midland Center Rental	180,930	190,000	190,000
Net Increase in Fair Value of Investment	(2,304)	0	0
Miscellaneous	0	0	0
Interfund Transfers	0	0	0
TOTAL REVENUE AND RECEIPTS	$ 1,431,276	$ 1,402,000	$ 1,586,000

HOTEL/MOTEL FUND
SUMMARY OF EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0199	Administration - Interfund Transfer	$ 101,500	$ 166,000	$ 0
0690	Administration - Hotel/Motel	838,209	887,281	955,763
0691	Administration - Midland Center - Centennial Plaza	485,602	502,062	540,560
	Total	$ 1,425,311	$ 1,555,343	$ 1,496,323

HOTEL/MOTEL FUND
SUMMARY OF EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 0	0.000%
2000. COMMODITIES	0	0.000%
3000. CONTRACTUAL SERVICES	62,250	4.160%
4000. MAINTENANCE - STRUCTURES	7,000	0.468%
5000. MAINTENANCE - EQUIPMENT	0	0.000%
6000. MISCELLANEOUS	1,427,073	95.372%
TOTAL OPERATING EXPENDITURES	1,496,323	100.000%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	0	0.000%
8000. EQUIPMENT	0	0.000%
TOTAL CAPITAL OUTLAY	0	0.000%
GRAND TOTAL	$ 1,496,323	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
HOTEL/MOTEL 090	ADMINISTRATION 005	HOTEL/MOTEL 0690

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	9,752	8,594
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	877,529	947,169
SUBTOTAL	887,281	955,763
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 887,281	$ 955,763

FUNCTION: These are the allocations made from the Hotel/Motel Tax to various agencies.

BUDGET COMMENTS: The City has entered into an agreement with the Chamber of Commerce to market and promote the new Scharbauer Sports Complex. Contributions to the numerous sports associations for the attraction of tournaments have remained relatively level from previous years.

DETAIL

FUND	AGENCY	ORGANIZATION
HOTEL/MOTEL 090	ADMINISTRATION 005	HOTEL/MOTEL 0690

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3110. Insurance-External	$ 1,637	$ 1,940
3112. General Liability Self-Insurance	6,615	5,904
3440. External Audit Fees	1,500	750
TOTAL 3000	9,752	8,594
6000. MISCELLANEOUS		
6130. Convention Bureau	616,220	673,629
6157. Midland Operations	0	12,199
6167. Hispanic Chamber	10,000	3,000
6168. Midland County Historical Society	2,000	2,000
6170. Midland Arts Assembly	85,000	85,000
6173. Museum of the Southwest	10,000	15,000
6177. Confederate Air Force	35,000	35,000
6178. City of Midland Swim Team	21,500	21,000
6179. Midland Community Theater	10,000	20,000
6180. Midland Soccer Association	10,000	10,000
6187. Midland Softball Association	20,000	19,000
6189. Downtown Midland, Inc.	7,500	5,000
6191. Petroleum Museum	17,000	17,376
6194. Unfunded Organizations	12,000	0
6197. President G. W. Bush Home	0	10,000
6202. General Fund Services	9,309	12,965
6990. Miscellaneous	12,000	6,000
TOTAL 6000	877,529	947,169
GRAND TOTAL	$ 887,281	$ 955,763

SUMMARY

FUND	AGENCY	ORGANIZATION
HOTEL/MOTEL 090	ADMINISTRATION 005	MIDLAND CNTR/CENTENNIAL 0691

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	41,394	53,656
4000. MAINTENANCE - STRUCTURES	7,000	7,000
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	437,668	479,904
SUBTOTAL	486,062	540,560
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	16,000	0
SUBTOTAL	16,000	0
TOTAL	$ 502,062	$ 540,560

FUNCTION: This division captures the cost of operating Midland Center and Centennial Plaza.

BUDGET COMMENTS: The overall costs associated with operating our convention center have increased over last year, especially in the areas of electricity and water usage.

DETAIL

FUND	AGENCY	ORGANIZATION
HOTEL/MOTEL 090	ADMINISTRATION 005	MIDLAND CNTR/CENTENNIAL 0691

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3030. Light & Power	$ 20,000	$ 30,000
3040. Water	5,800	10,000
3210. Hire of Equipment - Garage - Vehicles	3,594	1,656
3962. Midland Center Management Fees	12,000	12,000
TOTAL 3000	41,394	53,656
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	7,000	7,000
TOTAL 4000	7,000	7,000
6000. MISCELLANEOUS		
6120 Midland Center	437,668	479,904
TOTAL 6000	437,668	479,904
CAPITAL OUTLAY		
8000. EQUIPMENT		
8401. Furniture, Fixtures & Office Machines	16,000	0
TOTAL 8000	16,000	0
GRAND TOTAL	$ 502,062	$ 540,560

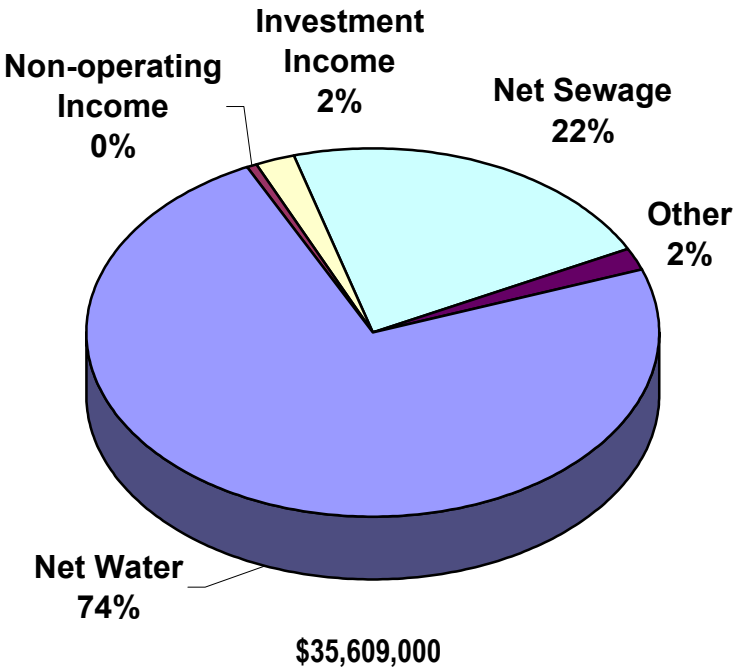
MIDLAND

CITY OF MIDLAND

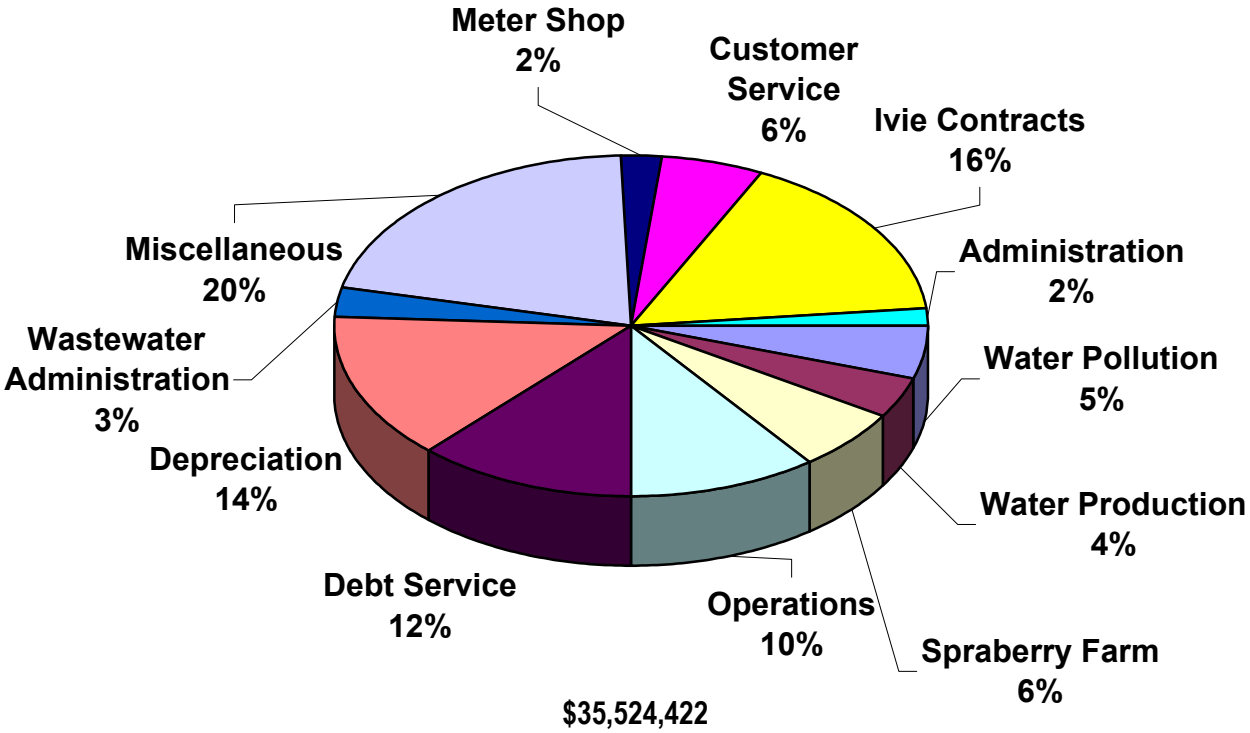
SECTION V

WATER & SEWER FUND

Water & Sewer Fund Revenues
As Budgeted For Fiscal Year 2007



Water & Sewer Fund Expenses
As Budgeted For Fiscal Year 2007



WATER AND SEWER FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
INTERFUND CHARGES			
Sanitation Fund	$ 10,000	$ 10,000	$ 10,000
Total Interfund Charges	10,000	10,000	10,000
RENTALS			
Sewer Farm	167,507	170,000	170,000
Warehouse Building	1,600	1,600	1,600
Miscellaneous Rentals	35,553	30,000	35,000
Total Rentals	204,660	201,600	206,600
WATER & SEWER SERVICES			
Water Sales	22,819,051	25,000,000	26,000,000
Sewer Charges	7,731,979	7,700,000	7,800,000
Pro Rata	2,622	0	0
Water Tap Fees	126,365	120,000	100,000
Sewer Tap Fees	115,399	110,000	110,000
Service Charges	94,562	96,000	90,000
Water Application Fees	59,129	58,000	60,000
Penalties	109,805	200,000	250,000
Discounts Taken	(978,048)	0	0
Farm Crop	5,471	5,000	5,000
Water Improvement District	188,214	0	0
Uncollectible	0	0	(75,000)
Miscellaneous	51,018	35,000	51,000
Total Water and Sewer Services	30,325,567	33,324,000	34,391,000
NONOPERATING AND OTHER REVENUE			
Interest	555,178	600,000	750,000
Interest - Non pooled	20,493	22,000	25,000
Reimbursement of Budgeted Expenses	180	1,000	200
Unclassified	29	300	200
Sale of Right-of-Way	17,421	13,000	26,000
Gain/Loss on Sale of Fixed Assets	5,851	0	0
Sale of Scrap	15,381	2,000	2,000
TEXCAP Reserve Interest	0	0	0
Oil and Gas Royalty	279,059	100,000	120,000
Legal Filing Fees Reimbursement	4,224	4,000	4,000
Net Increase in Fair Value of Investment	(98,868)	0	0
Recovery of Damages to City Property	5,888	4,000	4,000
Contributions	631,640	50,000	50,000
Operating Transfers In	29,061	20,000	20,000
Total Nonoperating and Other Revenue	1,465,537	816,300	1,001,400
TOTAL REVENUE AND RECEIPTS	$ 32,005,764	$ 34,351,900	$ 35,609,000

WATER AND SEWER FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0300	Utilities - Utilities Administration	$ 349,949	$ 378,551	$ 394,753
0301	Utilities - Water & Wastewater Operations Administration	0	662,839	685,229
0305	Utilities - Paul Davis Well Field Operations	929,939	534,017	960,095
0306	Utilities - Airport Well Field & Tower Operations	0	498,912	204,608
0310	Utilities - Water Pollution Control Plant	1,270,407	1,058,140	1,197,150
0315	Utilities - Spraberry Farm	1,464,827	1,389,269	1,433,184
0320	Utilities - Water Purification Plant	10,616,772	10,108,334	10,989,959
0325	Utilities - Nondepartmental	11,054,457	10,804,900	11,011,573
0335	Utilities - Water & Wastewater Maintenance	2,272,664	2,409,002	2,474,282
0339	Utilities - Interfund Transfer	6,798,834	4,633,001	4,293,539
0340	Finance - Meter Shop	528,676	509,745	530,673
0345	Finance - Customer Service	1,220,019	1,249,647	1,349,377
	Total	$ 36,506,544	$ 34,236,357	$ 35,524,422

WATER AND SEWER FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 5,147,235	14.489%
2000. COMMODITIES	1,142,231	3.215%
3000. CONTRACTUAL SERVICES	17,302,695	48.706%
4000. MAINTENANCE - STRUCTURES	350,354	0.986%
5000. MAINTENANCE - EQUIPMENT	390,135	1.098%
6000. MISCELLANEOUS	10,950,202	30.826%
TOTAL OPERATING EXPENDITURES	35,282,852	99.320%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	5,000	0.014%
8000. EQUIPMENT	236,570	0.666%
TOTAL CAPITAL OUTLAY	241,570	0.680%
GRAND TOTAL	$ 35,524,422	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	UTILITIES ADMINISTRATION 0300

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 320,865	$ 338,157
2000. COMMODITIES	8,280	4,432
3000. CONTRACTUAL SERVICES	45,806	48,564
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	700	700
6000. MISCELLANEOUS	0	0
SUBTOTAL	375,651	391,853
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	2,900	2,900
SUBTOTAL	2,900	2,900
TOTAL	$ 378,551	$ 394,753

FUNCTION: Personnel of the administrative division are responsible for the direction, supervision, and management of the following organizations within the Utilities Department: Water & Wastewater Operations, Paul Davis Well Field, Airport Well Field and Towers, Water Pollution Control Plant, Spraberry Farm, Water Purification Plant, Water & Wastewater Maintenance, Solid Waste Management and Landfill Divisions. Four Superintendents head these divisions.

BUDGET COMMENTS: Market adjustments, the broadband pay increase and increases to related benefits are the main reasons for the increase to the personnel section of the budget. Fluctuations in various non-personnel related line items of the budget result in a minimal decrease over the previous year.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Respond to citizen calls the same working day.	290 of 300	300 of 300	300 of 300
Resolve problem within 48 hours.	46 of 50	48 of 50	48 of 50
Complete a project with another department.	1	2	2

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	UTILITIES ADMINISTRATION 0300

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 223,240	$ 234,282
Other Benefits	97,625	103,875
TOTAL 1000	320,865	338,157
2000. COMMODITIES		
2010. Office Supplies	2,000	2,200
2020. Educational/Training Supplies	200	200
2120. Minor Equipment, Instruments, Tools	400	400
2155. Minor Computer Hardware & Peripherals	500	500
2160. Computer Software & Supplies	4,480	432
2220. Food	700	700
TOTAL 2000	8,280	4,432
3000. CONTRACTUAL SERVICES		
3212. Equipment Rent - External	1,270	1,270
3220. Advertising	600	600
3240. Binding, Printing & Reproduction	150	150
3360. Special Postage/Express Shipping	200	200
3405. Software Maintenance	1,500	4,048
3450. Consulting Fees	26,436	30,000
3510. Travel & Entertainment	8,650	4,796
3520. Dues & Subscriptions	5,000	5,000
3530. Training, Registration Fees, Etc.	2,000	2,500
TOTAL 3000	45,806	48,564
5000. MAINTENANCE OF EQUIPMENT		
5020. Furniture, Fixtures, & Furnishings	100	700
5110. Machinery, Tools & Implements	600	0
TOTAL 5000	700	700
CAPITAL OUTLAY		
8000. EQUIPMENT		
8490. Data Processing Equipment	2,900	2,900
TOTAL 8000	2,900	2,900
GRAND TOTAL	$ 378,551	$ 394,753

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	UTILITIES ADMINISTRATION 0300

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Utilities Director	1	1	1	
Assistant Utilities Director	1	1	1	
TOTAL	2	2	2	
PROFESSIONAL				
Utilities Engineer	0	1	1	
TOTAL	0	1	1	
TECHNICAL				
GIS Specialist	1	0	0	
TOTAL	1	0	0	
CLERICAL				
Administrative Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 234,282
LONGEVITY				3,213
VACATION BUYBACK				531
CAR ALLOWANCE				6,600
FRINGE BENEFITS				93,531
GRAND TOTAL	4	4	4	$ 338,157

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WTR & WASTEWTR OPS ADMIN 0301

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 586,519	$ 606,885
2000. COMMODITIES	31,862	33,300
3000. CONTRACTUAL SERVICES	42,458	43,044
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	2,000	2,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	662,839	685,229
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 662,839	$ 685,229

FUNCTION: Personnel of this division handle administrative activities for the Water Purification Plant, Water Pollution Control Plant, Well Fields and Farm. Included in this division are the Plant laboratories and the electrical/ electronic support for the Utilities Department.

BUDGET COMMENTS: There is a relatively minor increase to the non-personnel area of the budget from the previous year. The broadband pay increase, market adjustments to certain individuals and increases to fringe benefits are the reasons for the increase to the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Resolve problem within 48 hours.	45 of 50	48 of 50	48 of 50
Meet analytical requirements for Plant Operations and Regulatory compliance.	new Division	365 of 365 days	365 of 365 days
Maintain SCADA System	new Division	350 of 365 days	365 of 365 days

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WTR & WASTEWTR OPS ADMIN 0301

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 403,483	$ 426,629
Other Benefits	183,036	180,256
TOTAL 1000	586,519	606,885
2000. COMMODITIES		
2010. Office Supplies	1,300	1,300
2020. Educational/Training Supplies	200	200
2115. Minor Furniture & Fixtures	250	200
2120. Minor Equipment, Instruments, Tools	1,682	1,400
2140. Electrical Parts & Supplies	500	500
2155. Minor Computer Hardware & Peripherals	250	500
2160. Computer Software & Supplies	250	1,000
2200. Food	200	500
2210. Water	1,000	800
2220. Ice	750	750
2310. Janitor Supplies	1,000	550
2320. Medical Supplies	200	300
2330. Chemical & Insecticides	3,000	2,500
2560. Lab	18,030	19,000
2570. Clothing, Dry Goods, Etc.	3,000	3,000
2620. Postage	250	250
2630. Security Badges/Decal Supplies	0	50
2640. Safety Supplies & Minor Equipment	0	500
TOTAL 2000	31,862	33,300
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	27,178	29,024
3220. Advertising	1,000	1,000
3240. Binding, Printing & Reproduction	500	250
3360. Special Postage/Express Shipping	200	200
3390. Other Special Services	0	1,000
3510. Travel & Entertainment	6,395	5,100
3520. Dues & Subscriptions	750	750
3530. Training, Registration Fees, Etc.	3,435	3,220
3540. Educational Assistance	3,000	2,500
TOTAL 3000	42,458	43,044

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WTR & WASTEWTR OPS ADMIN 0301

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	$ 2,000	$ 2,000
TOTAL 5000	2,000	2,000
GRAND TOTAL	$ 662,839	$ 685,229

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WTR & WASTEWTR OPS ADMIN 0301

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Superintendent	0	1	1	
Assistant Superintendent	0	1	1	
TOTAL	0	2	2	
TECHNICAL				
Electronics Technician	0	3	3	
Lab Manager	0	1	1	
Lab Technician	0	3	3	
TOTAL	0	7	7	
CLERICAL				
Administrative Assistant	0	2	2	
TOTAL	0	2	2	
BASE SALARIES				$ 426,629
LONGEVITY				10,515
FRINGE BENEFITS				169,741
GRAND TOTAL	0	11	11	$ 606,885

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PAUL DAVIS WELL FIELD OPER. 0305

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 105,761	$ 113,275
2000. COMMODITIES	3,055	4,490
3000. CONTRACTUAL SERVICES	373,451	751,955
4000. MAINTENANCE - STRUCTURES	30,000	68,625
5000. MAINTENANCE - EQUIPMENT	21,750	21,750
6000. MISCELLANEOUS	0	0
SUBTOTAL	534,017	960,095
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 534,017	$ 960,095

FUNCTION: This division maintains our Paul Davis Well Field and is responsible for the operation and maintenance of the wells, well field collection lines and the supply lines to the City.

BUDGET COMMENTS: Water production costs budgeted within this division, such as Light & Power and the cost of water, also reflect costs for the Airport Well Field and Tower Operations division. These costs were previously split between the two budgets. This accounts for the huge variance from the previous year. The broadband pay increase, increases to healthcare insurance and increases to fringe benefits are also considered.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Furnish additional water on request from the water purification plant within 30 minutes of notification.	365 of 365 days	365 of 365 days	365 of 365 days

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PAUL DAVIS WELL FIELD OPER. 0305

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 63,536	$ 68,593
Overtime	1,218	1,218
Other Benefits	41,007	43,464
TOTAL 1000	105,761	113,275
2000. COMMODITIES		
2010. Office Supplies	150	150
2120. Minor Equipment, Instruments, Tools	400	400
2130. Plant Lubrication & Supplies	150	400
2140. Electrical Parts & Supplies	1,400	1,400
2150. Fuel Supplies	0	850
2170. Welding Supplies	225	360
2310. Janitorial Supplies	125	125
2320. Medical Supplies	50	50
2330. Chemicals & Insecticides	75	75
2570. Clothing, Dry Goods, Etc.	480	480
2630. Security Badges/ Decal Supplies	0	100
2640. Safety Supplies & Minor Equipment	0	100
TOTAL 2000	3,055	4,490
3000. CONTRACTUAL SERVICES		
3020. Communication	1,850	1,000
3030. Light & Power	205,000	471,500
3040. Water	117,000	234,000
3210. Hire of Equipment - Garage - Vehicles	44,941	41,005
3212. Equipment Rental - External	0	50
3305. Environmental & Regulatory	1,000	1,000
3390. Other Special Services	2,000	2,000
3510. Travel & Entertainment	760	800
3520. Dues & Subscriptions	100	100
3530. Training, Registration Fees, Etc.	500	500
3920. Rent	300	0
TOTAL 3000	373,451	751,955
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	2,500	2,500
4012. Security Fencing	1,000	40,000
4220. Streets, Roadways, Etc.	1,500	1,125
4910. Standpipes, Tanks, Wells, Etc.	25,000	25,000
TOTAL 4000	30,000	68,625

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PAUL DAVIS WELL FIELD OPER. 0305

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	$ 750	$ 750
5110. Machinery, Tools & Implements	2,000	2,000
5120. Instruments & Apparatus - Major	4,000	4,000
5340. Pumps	7,500	5,000
5341. Valves	0	5,000
5345. Motors	7,500	5,000
TOTAL 5000	21,750	21,750
GRAND TOTAL	$ 534,017	$ 960,095

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PAUL DAVIS WELL FIELD OPER 0305

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
SUPERVISORY				
Labor Supervisor	1	0	0	
TOTAL	1	0	0	
OPERATIONS				
Lead Well Field Operator	0	1	1	
Well Field Operator	3	1	1	
TOTAL	3	2	2	
BASE SALARIES				$ 68,593
LONGEVITY				1,800
VACATION BUYBACK				2,972
OVERTIME				1,218
FRINGE BENEFITS				38,692
GRAND TOTAL	4	2	2	$ 113,275

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	AIRPORT WELL FIELD & TOWER 0306

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 93,189	$ 113,381
2000. COMMODITIES	4,300	5,225
3000. CONTRACTUAL SERVICES	350,415	38,252
4000. MAINTENANCE - STRUCTURES	23,758	28,000
5000. MAINTENANCE - EQUIPMENT	19,750	19,750
6000. MISCELLANEOUS	0	0
SUBTOTAL	491,412	204,608
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 491,412	$ 204,608

FUNCTION: This division maintains and operates the Airport Well Field, operates City water pumping stations and is responsible for the operation and maintenance of the well field collection and supply lines at Air Terminal and ground and elevated water storage reservoirs.

BUDGET COMMENTS: The utilities associated with water production, as well as the cost of untreated water, are included in the budget of the Paul Davis Well Field division. This is the major reason for the decrease to the non-personnel section of the budget. Hire of Equipment will increase, due to the replacement of equipment. The personnel side of the budget will include the broadband pay increase, and increases to healthcare insurance and other fringe benefits.

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	AIRPORT WELL FIELD & TOWER 0306

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 62,094	$ 76,144
Other Benefits	31,095	37,237
TOTAL 1000	93,189	113,381
2000. COMMODITIES		
2010. Office Supplies	150	150
2120. Minor Equipment, Instruments, Tools	500	1,000
2130. Plant Lubrication & Supplies	150	150
2140. Electrical Parts & Supplies	2,500	2,000
2150. Fuel Supplies	0	925
2170. Welding Supplies	350	350
2310. Janitor Supplies	125	125
2320. Medical Supplies	50	50
2330. Chemicals & Insecticides	75	75
2570. Clothing, Dry Goods, Etc.	400	400
TOTAL 2000	4,300	5,225
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	1,850	925
3030. Lights & Power	205,000	0
3040. Water	117,000	0
3210. Hire of Equipment - Garage - Vehicles	21,905	21,267
3305. Environment & Regulatory	1,000	1,000
3370. Grounds Maintenance	0	11,400
3390. Other Special Services	2,000	2,000
3510. Travel & Entertainment	760	800
3520. Dues & Subscriptions	100	100
3530. Training, Registration Fees, Etc.	500	500
3920. Rent	300	260
TOTAL 3000	350,415	38,252
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	2,500	2,500
4012. Security Fencing	758	5,000
4220. Streets, Roadways, Etc.	500	0
4910. Standpipes, Tanks, Wells, Etc.	20,000	20,000
4940. Irrigation Equipment	0	500
TOTAL 4000	23,758	28,000

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	AIRPORT WELL FIELD & TOWER 0306

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	$ 750	$ 750
5110. Machines, Tools, and Implements	1,500	1,500
5120. Insruments & Apparatus	2,500	2,500
5340. Pumps	7,500	5,000
5341. Valves	0	5,000
5345. Motors	7,500	5,000
TOTAL 5000	19,750	19,750
GRAND TOTAL	$ 491,412	$ 204,608

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	AIRPORT WELL FIELD & TOWER 0306

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
OPERATIONS				
Lead Well Field Operator	0	1	1	
Well Field Operator	0	1	1	
TOTAL	0	2	2	
BASE SALARIES				$ 76,144
LONGEVITY				2,568
FRINGE BENEFITS				34,669
GRAND TOTAL	0	2	2	$ 113,381

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER POLLUTION CONTROL 0310

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 513,140	$ 533,091
2000. COMMODITIES	22,090	22,090
3000. CONTRACTUAL SERVICES	422,910	551,969
4000. MAINTENANCE - STRUCTURES	7,000	7,000
5000. MAINTENANCE - EQUIPMENT	73,000	83,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,038,140	1,197,150
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 1,038,140	$ 1,197,150

FUNCTION: This division is responsible for the treatment of sewage according to the standards set by the Texas Commission on Environmental Quality (TCEQ). The division operates the plant every day on a 24 hour basis.

BUDGET COMMENTS: This division is also included in the reorganization as a result of the managed competition study. Major renovations to processing equipment were performed during the previous year to attain optimal efficiency, and have resulted in an anticipated reduction to the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Million gallons treated/ tons of sludge hauled	68	70	65
Thousand gallons treated/ customer	130	130	130
Wastewater treated/ water treated	54%	50%	50%
Electric use kw/ million gallons	833	850	820
Million gallons treated / employee	312	312	300

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER POLLUTION CONTROL 0310

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 338,233	$ 351,206
Overtime	9,185	9,185
Other Benefits	165,722	172,700
TOTAL 1000	513,140	533,091
2000. COMMODITIES		
2010. Office Supplies	800	800
2020. Educational/Training Supplies	50	50
2115. Minor Furniture & Fixtures	100	100
2120. Minor Equipment, Instruments, Tools	1,000	1,000
2130. Plant Lubrication & Supplies	800	800
2140. Electrical Parts & Supplies	5,500	5,500
2155. Minor Computer	240	240
2160. Computer Software & Supplies	500	500
2170. Welding Supplies	400	400
2210. Water	2,000	2,000
2310. Janitorial Supplies	1,200	1,200
2320. Medical Supplies	800	800
2330. Chemicals & Insecticides	5,000	5,000
2560. Laboratory Supplies	1,500	1,500
2570. Clothing, Dry Goods, Etc.	2,100	2,100
2620. Postage	100	100
TOTAL 2000	22,090	22,090
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	25,000	46,000
3030. Light & Power	300,000	370,000
3040. Water	7,746	7,746
3210. Hire of Equipment - Garage - Vehicles	44,234	49,893
3220. Advertising	100	100
3305. Environmental & Regulatory	32,000	32,000
3310. Exterminator	400	400
3370. Grounds Maintenance	0	32,400
3390. Other Special Services	10,450	10,450
3510. Travel & Entertainment	1,100	1,100
3520. Dues & Subscriptions	700	700
3530. Training, Registration Fees, Etc.	1,080	1,080
3920. Rent	100	100
TOTAL 3000	422,910	551,969

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER POLLUTION CONTROL 0310

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	$ 2,000	$ 2,000
4130. Sewage Disposal Plant	5,000	5,000
TOTAL 4000	7,000	7,000
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	0	10,000
5110. Machines, Tools, and Implements - Major	27,000	27,000
5120. Instruments & Apparatus - Major	5,000	5,000
5310. Meters	1,000	1,000
5340. Pumps	20,000	15,000
5341. Valves	0	10,000
5345. Motors	20,000	15,000
TOTAL 5000	73,000	83,000
GRAND TOTAL	$ 1,038,140	$ 1,197,150

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER POLLUTION CONTROL 0310

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Superintendent	1	0	0	
Assistant Superintendent	1	1	1	
TOTAL	2	1	1	
TECHNICAL				
Lab Technician	1	0	0	
TOTAL	1	0	0	
SUPERVISORY				
Plant Maintenance Supervisor	1	1	1	
TOTAL	1	1	1	
SKILLED CRAFT				
Plant Maintenance Mechanic	1	2	2	
Utility Plant Operator	8	7	7	
TOTAL	9	9	9	
OPERATIONS				
Equipment Operator	1	0	0	
TOTAL	1	0	0	
CLERICAL				
Secretary	1	0	0	
TOTAL	1	0	0	
BASE SALARIES				$ 351,206
LONGEVITY				8,388
VACATION BUYBACK				5,045
OVERTIME				9,185
FRINGE BENEFITS				159,267
GRAND TOTAL	15	11	11	$ 533,091

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	SPRABERRY FARM 0315

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 179,836	$ 181,612
2000. COMMODITIES	248,800	248,560
3000. CONTRACTUAL SERVICES	706,933	759,312
4000. MAINTENANCE - STRUCTURES	61,000	61,000
5000. MAINTENANCE - EQUIPMENT	28,000	28,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,224,569	1,278,484
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	5,000	5,000
8000. EQUIPMENT	149,700	149,700
SUBTOTAL	154,700	154,700
TOTAL	$ 1,379,269	$ 1,433,184

FUNCTION: This division is responsible for effluent irrigation on nearly 6,000 acres of City-owned and leased land. The City in cooperation with the Lessees does operation and maintenance of the irrigation system. We currently have operating agreements with four lessees who do the actual farming, and an additional agreement to provide water to an operator for his farming operations.

BUDGET COMMENTS: Hire of Equipment is expected to increase due to increased fuel costs. Utility costs, such as Light and Power and Irrigation, are also expected to increase. The broadband pay increase and increases to fringe benefits are the reason for the increase to the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Use 100% of treated effluent water for irrigation.	365 of 365 days	365 of 365 days	365 of 365 days
Meet all Texas Commission on Environmental Quality requirements.	365 of 365 days	365 of 365 days	365 of 365 days

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	SPRABERRY FARM 0315

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 116,798	$ 124,733
Other Benefits	63,038	56,879
TOTAL 1000	179,836	181,612
2000. COMMODITIES		
2010. Office Supplies	200	160
2120. Minor Equipment, Instruments, Tools	800	800
2140. Electrical Parts & Supplies	2,800	2,800
2170. Welding Supplies	1,000	1,000
2310. Janitorial Supplies	200	0
2330. Chemicals & Insecticides	192,500	192,500
2520. Botanical & Agricultural Supplies	50,000	50,000
2570. Clothing, Dry Goods, Etc.	1,300	1,300
TOTAL 2000	248,800	248,560
3000. CONTRACTUAL SERVICES		
3030. Light & Power	300,000	330,000
3210. Hire of Equipment - Garage - Vehicles	67,473	89,012
3305. Environmental & Regulatory	22,500	22,500
3373. Effluent Disposal	303,000	303,000
3390. Other Special Services	2,000	2,000
3450. Consulting Fees	10,000	10,000
3510. Travel & Entertainment	760	1,600
3520. Dues & Subscriptions	200	200
3530. Training, Registration Fees, Etc.	1,000	1,000
TOTAL 3000	706,933	759,312
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	6,000	6,000
4910. Standpipes, Tanks, Wells, Etc.	15,000	15,000
4940. Irrigation Equipment	40,000	40,000
TOTAL 4000	61,000	61,000
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	6,500	6,500
5310. Meters	1,500	1,500
5340. Pumps	10,000	7,000
5341. Valves	0	6,000
5345. Motors	10,000	7,000
TOTAL 5000	28,000	28,000

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	SPRABERRY FARM 0315

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS		
7140. Fencing	$ 5,000	$ 5,000
TOTAL 7000	5,000	5,000
8000. EQUIPMENT		
8425. Irrigation Equipment	149,700	149,700
TOTAL 8000	149,700	149,700
GRAND TOTAL	$ 1,379,269	$ 1,433,184

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	SPRABERRY FARM 0315

POSITION TITLE		EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT					
Superintendent		1	0	0	
	TOTAL	1	0	0	
SUPERVISORY					
Labor Supervisor		1	1	1	
	TOTAL	1	1	1	
OPERATIONS					
Field Operator		3	3	3	
	TOTAL	3	3	3	
BASE SALARIES					$ 124,733
LONGEVITY					5,052
VACATION BUYBACK					1,437
FRINGE BENEFITS					50,390
GRAND TOTAL		5	4	4	$ 181,612

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PURIFICATION PLANT 0320

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 543,469	$ 574,486
2000. COMMODITIES	368,425	380,425
3000. CONTRACTUAL SERVICES	9,089,840	9,928,448
4000. MAINTENANCE - STRUCTURES	28,800	28,800
5000. MAINTENANCE - EQUIPMENT	77,800	77,800
6000. MISCELLANEOUS	0	0
SUBTOTAL	10,108,334	10,989,959
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 10,108,334	$ 10,989,959

FUNCTION: This division is responsible for treating an adequate daily water supply according to standards set by the Texas Commission on Environmental Quality (TCEQ). The division operates every day on a 24-hour basis.

BUDGET COMMENTS: The City has recently annexed additional areas and new developments of residential homes are being created. Consequently, demand for water is expected to increase again this year, with the increased cost of water having a major impact to this budget. Light and Power is also expected to increase from the previous year. Broadband pay increases and increases to fringe benefits are included in the personnel section of the budget. .

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Million galls treated/ employee	623	708	650
Thousand gallons used / customer	241	270	240
Maximum day use / customer (MG)	1.24	1.30	1.00
Average day use / customer (MG)	0.66	0.70	0.50

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PURIFICATION PLANT 0320

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 353,110	$ 374,949
Overtime	9,743	9,743
Other Benefits	180,616	189,794
TOTAL 1000	543,469	574,486
2000. COMMODITIES		
2010. Office Supplies	1,300	1,300
2020. Educational/Training Supplies	150	150
2120. Minor Equipment, Instruments, Tools	1,000	1,000
2130. Plant Lubrication & Supplies	1,500	1,500
2140. Electrical Parts & Supplies	5,500	5,500
2155. Minor Computer	450	450
2170. Welding Supplies	300	300
2200. Food	75	75
2310. Janitorial Supplies	1,600	1,600
2320. Medical Supplies	50	50
2330. Chemicals & Insecticides	350,000	350,000
2560. Laboratory Supplies	1,500	1,500
2570. Clothing, Dry Goods, Etc.	3,000	3,000
2640. Safety Supplies & Minor Equipment	2,000	14,000
TOTAL 2000	368,425	380,425
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	4,000	5,000
3030. Light & Power	350,000	400,000
3040. Water	8,689,630	9,471,696
3210. Hire of Equipment - Garage - Vehicles	21,174	19,216
3212. Equipment Rental - External	1,500	1,500
3230. Laundry & Cleaning	600	600
3305. Environmental & Regulatory	12,500	20,000
3390. Other Special Services	5,000	5,000
3510. Travel & Entertainment	2,380	2,380
3520. Dues & Subscriptions	875	875
3530. Training, Registration Fees, Etc.	1,900	1,900
3920. Rent	281	281
TOTAL 3000	9,089,840	9,928,448
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	2,500	2,500
4150. Water Purification Plant	18,800	18,800
4155. Cleaning Drying Beds	7,500	7,500
TOTAL 4000	28,800	28,800

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PURIFICATION PLANT 0320

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	$ 500	$ 500
5020. Furniture, Fixtures, & Furnishings	300	300
5110. Machinery, Tools & Implements	5,000	5,000
5120. Instruments & Apparatus - Major	20,000	20,000
5310. Meters	2,000	2,000
5340. Pumps	25,000	20,000
5341. Valves	0	10,000
5345. Motors	25,000	20,000
TOTAL 5000	77,800	77,800
GRAND TOTAL	$ 10,108,334	$ 10,989,959

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	PURIFICATION PLANT 0320

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Superintendent	1	0	0	
Assistant Superintendent	1	1	1	
TOTAL	2	1	1	
TECHNICAL				
Lab Technician	1	0	0	
TOTAL	1	0	0	
SUPERVISORY				
Plant Maintenance Supervisor	1	1	1	
TOTAL	1	1	1	
SKILLED CRAFT				
Lab Assistant	1	0	0	
Plant Maintenance Mechanic	2	1	1	
Utility Plant Operator	10	10	10	
TOTAL	13	11	11	
CLERICAL				
Administrative Assistant	1	0	0	
TOTAL	1	0	0	
BASE SALARIES				$ 374,949
LONGEVITY				6,900
VACATION BUYBACK				6,282
OVERTIME				9,743
FRINGE BENEFITS				176,612
GRAND TOTAL	18	13	13	$ 574,486

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	NONDEPARTMENTAL 0325

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	4,136,434	4,354,910
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	6,668,466	6,656,663
SUBTOTAL	10,804,900	11,011,573
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 10,804,900	$ 11,011,573

FUNCTION: This division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Water & Sewer Fund department.

BUDGET COMMENTS: Contractual Services associated with the city's proportionate share in the Lake Ivie Reservoir are anticipated to increase this budget year. The prorated cost for a major upgrade of the city's computer system hardware and software is also included in this division's budget.

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	NONDEPARTMENTAL 0325

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3110. Insurance	$ 45,788	$ 38,880
3112. General Liability Self-Insurance	149,154	144,302
3120. Group Insurance	20,348	43,594
3125. Worker's Compensation Insurance	-31,516	0
3211. Hire of Equipment - Garage - Other	0	79,364
3340. Water Royalty Payments	35,000	35,000
3342. Ivie Reservoir Maintenance	50,000	65,000
3343. Ivie Dam Construction Contract	761,794	764,103
3344. Ivie Pipeline Construction Contract	2,747,716	2,761,167
3345. Ivie Pipeline Maintenance	300,000	325,000
3350. Bank Services	12,000	18,000
3440. External Audit Fees	10,150	23,500
3450. Consulting Fees	36,000	57,000
TOTAL 3000	4,136,434	4,354,910
6000. MISCELLANEOUS		
6202. General Fund Services	1,345,031	1,219,528
6410. Payment of Principal	3,400	3,650
6420. Interest Exense	3,735	3,485
6885. Franchise Fees	1,974,000	2,043,000
6890. Bad Debt Expense	75,000	0
6910. Depreciation Expense	3,267,300	3,387,000
TOTAL 6000	6,668,466	6,656,663
GRAND TOTAL	$ 10,804,900	$ 11,011,573

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER & WASTEWTR MAINT 0335

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,408,150	$ 1,424,729
2000. COMMODITIES	147,297	131,697
3000. CONTRACTUAL SERVICES	618,087	650,548
4000. MAINTENANCE - STRUCTURES	163,169	156,729
5000. MAINTENANCE - EQUIPMENT	52,609	52,609
6000. MISCELLANEOUS	0	0
SUBTOTAL	2,389,312	2,416,312
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	19,690	57,970
SUBTOTAL	19,690	57,970
TOTAL	$ 2,409,002	$ 2,474,282

FUNCTION: This division is responsible for the distribution of water and collection of sewage throughout the City. The division maintains water mains, fire hydrants, valves, sewer mains, manholes, and lift stations. Short main line extensions, line replacements and taps for service connections are installed by the division.

BUDGET COMMENTS: Hire of Equipment costs are expected to increase over the previous year, primarily due to increased fuel costs. There are also costs included in the budget for upgrading to a new work management software that would integrate with our geographical information system (GIS). The city is in competition with the private sector for labor, and will budget for vacancies this year. Increases to personnel costs are associated with the broadband pay increase and related fringe benefits, despite allowing for these vacancies.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Total water line miles/employee	21	24.5	20
Total sewer line miles/employee	15	18.5	15
Man hours/miles sewer line jetted	11	10.0	10
Average Man hours/main repair	29.6	30	25
Number stoppages/mile sewer line	1.0	1.0	0.9
CCTV inspection / miles sewer line	0.6%	0.5%	1.0%

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER & WASTEWTR MAINT 0335

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 879,908	$ 897,604
Overtime	26,265	26,265
Other Benefits	501,977	500,860
TOTAL 1000	1,408,150	1,424,729
2000. COMMODITIES		
2010. Office Supplies	1,900	1,900
2020. Educational/Training Supplies	150	150
2120. Minor Equipment, Instruments, Tools	22,022	22,022
2140. Electrical Parts & Supplies	600	600
2155. Minor Computer Hardware	4,600	4,600
2160. Computer Software & Supplies	9,495	9,495
2170. Welding Supplies	1,200	1,200
2190. Water & Sewer Taps	60,000	60,000
2195. Water Meters	15,600	0
2200. Food	900	900
2220. Ice	1,930	1,930
2310. Janitorial Supplies	1,700	1,700
2320. Medical Supplies	200	200
2330. Chemicals & Insecticides	8,000	8,000
2420. Barricades & Warning Signs	6,000	6,000
2570. Clothing, Dry Goods, Etc.	13,000	13,000
TOTAL 2000	147,297	131,697
3000. CONTRACTUAL SERVICES		
3030. Light & Power	30,000	30,000
3113. General Liability Penalty	-8,987	0
3220. Lab Fees	1,000	1,000
3210. Hire of Equipment - Garage - Vehicles	566,264	589,738
3212. Equipment Rental - External	1,000	1,000
3230. Laundry & Cleaning	14,400	14,400
3240. Binding, Printing & Reproduction	750	750
3310. Exterminator	460	460
3360. Special Postage/Express Shipping	100	100
3510. Travel & Entertainment	5,000	5,000
3520. Dues & Subscriptions	1,800	1,800
3530. Training, Registration Fees, Etc.	6,000	6,000
3920. Rent	300	300
TOTAL 3000	618,087	650,548

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER & WASTEWTR MAINT 0335

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. Building & Grounds	$ 1,000	$ 1,000
4110. Sanitary Sewers	79,066	79,066
4220. Streets, Roadways, Etc.	10,000	10,000
4930. Water Mains	73,103	66,663
TOTAL 4000	163,169	156,729
5000. MAINTENANCE OF EQUIPMENT		
5020. Furniture, Fixtures, & Furnishings	300	300
5110. Machinery, Tools & Implements	15,000	15,000
5120. Instruments & Apparatus - Major	6,620	6,620
5320. Water Service Connections	4,000	4,000
5330. Fire Hydrants	26,189	26,189
5410. Sewer Service Connections	500	500
TOTAL 5000	52,609	52,609
CAPITAL OUTLAY		
8000. EQUIPMENT		
8421. Construction Equipment	12,970	12,970
8530. Other Equipment	6,720	0
8900. EDP Software	0	45,000
TOTAL 8000	19,690	57,970
GRAND TOTAL	$ 2,409,002	$ 2,474,282

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	WATER & WASTEWTR MAINT 0335

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Superintendent	1	1	1	
Assistant Superintendent	1	0	0	
TOTAL	2	1	1	
TECHNICAL				
Instrument Technician	1	1	1	
Operations Planner	1	2	2	
TOTAL	2	3	3	
SUPERVISORY				
Labor Supervisor	2	1	1	
TOTAL	2	1	1	
SKILLED CRAFT				
Electrician	1	0	0	
TOTAL	1	0	0	
OPERATIONS				
Crew Leader	0	5	5	
Equipment Operator	21	16	16	
Maintenance Specialist	0	1	1	
TOTAL	21	21	21	
CAPITALIZED LABOR				
Equipment Operator	4	4	4	
TOTAL	4	4	4	
BASE SALARIES				$ 897,604
LONGEVITY				23,679
VACATION BUYBACK				8,796
OVERTIME				26,265
FRINGE BENEFITS				493,385
VACANCIES				(25,000)
GRAND TOTAL	32	31	31	$ 1,424,729

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	UTILITIES 300	INTERFUND TRANSFER 0339

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	0	0
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	4,633,001	4,293,539
SUBTOTAL	4,633,001	4,293,539
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 4,633,001	$ 4,293,539

FUNCTION: This division accounts for the transfers to the Water and Sewer Debt Service accounts and transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: A decrease in the amount spent on water and sewer infrastructure projects is anticipated for this year's budget.

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	NONDEPARTMENTAL 300	INTERFUND TRANSFER 0339

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6300. General Fund	$ 750,000	$ 750,000
6328. Hud Section 108 Loan Fund	106,061	107,941
6341. Water & Sewer Construction	675,390	500,000
6342. Water & Sewer 1996 Revenue Sinking	656,065	656,941
6345. Water & Sewer 2002 Refund Sinking Fund	1,282,332	1,261,379
6355. Water & Sewer 1989 Revenue Sinking Fund	1,163,153	1,017,278
TOTAL 6000	4,633,001	4,293,539
GRAND TOTAL	$ 4,633,001	$ 4,293,539

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	FINANCE 035	METER SHOP 0340

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 219,451	$ 220,014
2000. COMMODITIES	161,555	161,555
3000. CONTRACTUAL SERVICES	38,839	59,204
4000. MAINTENANCE - STRUCTURES	200	200
5000. MAINTENANCE - EQUIPMENT	89,700	89,700
6000. MISCELLANEOUS	0	0
SUBTOTAL	509,745	530,673
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 509,745	$ 530,673

FUNCTION: This division is under the direction of the Supervisor of Customer Service. The function of the division is to repair and replace water meters.

BUDGET COMMENTS: The broadband pay increase and related fringe benefits for employees are included in the personnel section of the budget. The city is realizing efficiency from the purchase of radio frequency meters for the recently annexed areas, as well as the other areas that are difficult or time consuming to read. The city will also spend additional amounts to continue to replace meters before their useful life expires. An increase in temporary help is the primary reason for the increase to the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Change out 15% of meters on all active accounts annually.	13%	5%	15%
Same day service for curb stop repairs, meter change outs, leak checks, meter sets, and replacement of meter boxes.	100%	100%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	FINANCE 035	METER SHOP 0340

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 135,997	$ 141,433
Overtime	366	366
Other Benefits	83,088	78,215
TOTAL 1000	219,451	220,014
2000. COMMODITIES		
2010. Office Supplies	750	750
2120. Minor Equipment, Instruments, Tools	2,500	2,500
2195. Water Meters	155,000	155,000
2220. Ice	960	960
2310. Janitorial Supplies	650	650
2330. Chemicals & Insecticides	50	50
2570. Clothing, Dry Goods, Etc.	1,500	1,500
2630. Security Badges/Decal Supplies	145	145
TOTAL 2000	161,555	161,555
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	2,400	2,400
3030. Light & Power	2,800	2,800
3040. Water	1,500	1,500
3210. Hire of Equipment - Garage - Vehicles	31,039	33,404
3280. Temporary Help	0	18,000
3510. Travel & Entertainment	600	600
3530. Training, Registration Fees, Etc.	500	500
TOTAL 3000	38,839	59,204
4000. MAINTENANCE OF STRUCTURES		
4010. Building & Grounds	200	200
TOTAL 4000	200	200
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	200	200
5310. Meters	500	500
5320. Water Service Connections	89,000	89,000
TOTAL 5000	89,700	89,700
GRAND TOTAL	$ 509,745	$ 530,673

CITY OF MIDLAND, TEXAS

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	FINANCE 035	METER SHOP 0340

POSITION TITLE		EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
SUPERVISORY					
Labor Supervisor		1	1	1	
	TOTAL	1	1	1	
OPERATIONS					
Maintenance Specialist		5	5	5	
	TOTAL	5	5	5	
BASE SALARIES					$ 141,433
LONGEVITY					2,433
VACATION BUYBACK					1,380
OVERTIME					366
FRINGE BENEFITS					74,402
GRAND TOTAL		6	6	6	$ 220,014

SUMMARY

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	FINANCE 035	CUSTOMER SERVICE 0345

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 971,537	$ 1,041,605
2000. COMMODITIES	150,457	150,457
3000. CONTRACTUAL SERVICES	109,082	116,489
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	16,237	14,826
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,247,313	1,323,377
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	2,334	26,000
SUBTOTAL	2,334	26,000
TOTAL	$ 1,249,647	$ 1,349,377

FUNCTION: This office reports to the Finance Director. The division performs work related to new customers, preparation of bills, complaints and adjustments, bad order meters, the close-out of customers' accounts and the collection of delinquent utility bills.

BUDGET COMMENTS: Market adjustments for certain individuals, as well as the broadband pay increase, healthcare insurance and other related benefits are included in the personnel section of the budget. The primary reason for the increase to the non-personnel section of the budget is for the purchase of equipment that will assist in processing checks more efficiently, thru files transmitted electronically and the creation of images of the items.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Same day service for turn on, turn off, and reconnection.	100%	100%	100%
Meter readings for billing cycles completed by reading dates.	100%	100%	100%
Water, sewer, and sanitation delinquent account writeoffs less than 1%.	0.23%	0.25%	0.25%
Daily deposit by cashiers office is prepared and ready for pick up by noon.	100%	100%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	FINANCE 035	CUSTOMER SERVICE 0345

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 645,935	$ 677,792
Overtime	5,282	5,282
Other Benefits	320,320	358,531
TOTAL 1000	971,537	1,041,605
2000. COMMODITIES		
2010. Office Supplies	12,000	12,000
2012. Water Bills	18,000	18,000
2115. Minor Furniture & Fixtures	400	400
2120. Minor Equipment, Instruments, Tools	2,500	2,500
2160. Computer Software & Supplies	480	480
2310. Janitorial Supplies	50	50
2330. Chemicals & Insecticides	50	50
2570. Clothing, Dry Goods, Etc.	2,000	2,000
2620. Postage	114,600	114,600
2630. Security Badges/Decal Supplies	377	377
TOTAL 2000	150,457	150,457
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicles	80,128	79,455
3212. Equipment Rental - External	11,004	18,084
3240. Binding, Printing & Reproduction	600	600
3270. Notary Bonds	100	100
3290. Armored Car Services	2,500	2,500
3360. Special Postage/Express Shipping	150	150
3390. Other Special Services	1,000	1,000
3420. Legal Filing Fees	6,000	6,000
3510. Travel & Entertainment	3,000	4,000
3520. Dues & Subscriptions	1,525	1,525
3530. Training, Registration Fees, Etc.	3,000	3,000
3540. Educational Assistance	75	75
TOTAL 3000	109,082	116,489
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	16,237	14,826
TOTAL 5000	16,237	14,826

DETAIL

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	FINANCE 035	CUSTOMER SERVICE 0345

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
8000. EQUIPMENT		
8490. Data Processing Equipment	$ 2,334	$ 26,000
TOTAL 8000	2,334	26,000
GRAND TOTAL	$ 1,249,647	$ 1,349,377

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WATER & SEWER 300	FINANCE 035	CUSTOMER SERVICE 0345

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Customer Service Manager	1	1	1	
Asst. Customer Service Manager	1	1	1	
TOTAL	2	2	2	
SUPERVISORY				
Billing Supervisor	1	1	1	
TOTAL	1	1	1	
OPERATIONS				
Billing Technician	1	1	1	
Customer Service Representative	5	5	5	
Meter Reader	5	5	5	
TOTAL	11	11	11	
CLERICAL				
Account Clerk	10	10	10	
TOTAL	10	10	10	
BASE SALARIES				$ 677,792
LONGEVITY				16,629
VACATION BUYBACK				4,436
OVERTIME				5,282
FRINGE BENEFITS				337,466
GRAND TOTAL	24	24	24	$ 1,041,605

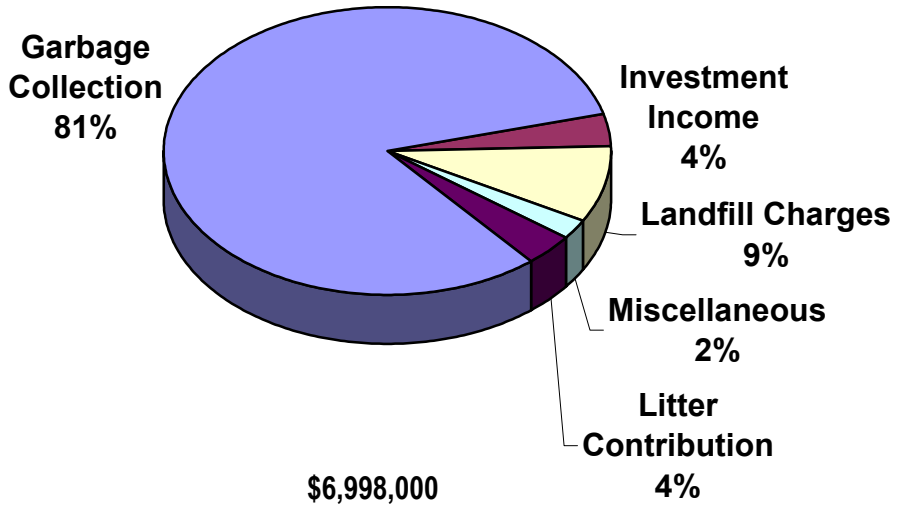
MIDLAND

CITY OF MIDLAND

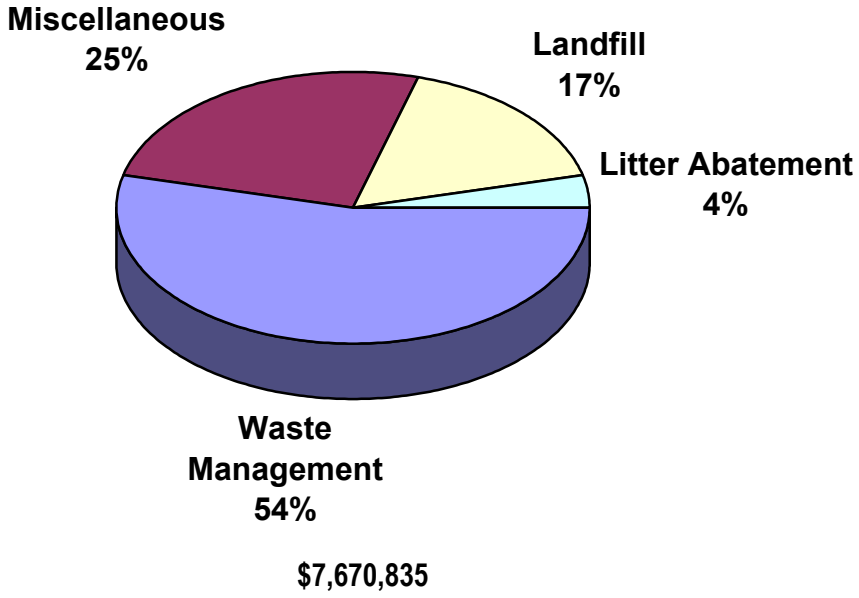
SECTION VI

SANITATION FUND

Sanitation Fund Revenues
As Budgeted For Fiscal Year 2007



Sanitation Fund Expenses
As Budgeted For Fiscal Year 2007



SANITATION FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
CHARGES FOR CURRENT SERVICES			
Garbage Collection Fees	$ 5,433,472	$ 5,400,000	$ 5,690,000
Landfill Charges	923,085	542,500	600,000
Recycle Midland	2,322	0	0
Special Collections	99,801	90,000	90,000
Penalties	19,833	65,000	57,000
Discounts Taken	(191,749)		
Uncollectible	0	0	(15,000)
Total Charges for Current Services	6,286,764	6,097,500	6,422,000
NONOPERATING AND OTHER REVENUE			
Interest	207,568	160,000	260,000
Clean Sorting Line	1,099	2,000	0
Discounts Earned	6,518	5,000	6,000
State Sanitation Grant	77,510	50,000	50,000
Sale of Assets	52,000	0	0
Litter Abatement Contribution	243,697	245,000	245,000
Unclassified	3,599	0	0
Recovery of Damages to City Property	374	0	0
Net Increase in Fair Value of Investment	(36,556)	0	0
Sale of Recyclables	15,656	14,400	15,000
Interfund Transfers	2,657	0	0
Total Nonoperating and Other Revenue	574,122	476,400	576,000
TOTAL REVENUE AND RECEIPTS	$ 6,860,886	$ 6,573,900	$ 6,998,000

SANITATION FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0400	Utilities - Solid Waste Management	$ 3,283,120	$ 3,661,459	$ 4,139,685
0401	Utilities - Litter Abatement	180,330	358,550	288,550
0405	Utilities - Landfill	1,124,664	1,091,011	1,288,972
0407	Utilities - Nondepartmental	1,042,794	1,776,639	1,953,628
0409	Utilities - Interfund Transfer	797,179	167,969	0
	Total	$ 6,428,087	$ 7,055,628	$ 7,670,835

SANITATION FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 2,202,642	28.715%
2000. COMMODITIES	545,940	7.117%
3000. CONTRACTUAL SERVICES	2,889,088	37.663%
4000. MAINTENANCE - STRUCTURES	23,358	0.305%
5000. MAINTENANCE - EQUIPMENT	59,131	0.771%
6000. MISCELLANEOUS	1,925,676	25.103%
TOTAL OPERATING EXPENDITURES	7,645,835	99.674%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	25,000	0.326%
8000. EQUIPMENT	0	0.000%
TOTAL CAPITAL OUTLAY	25,000	0.326%
GRAND TOTAL	$ 7,670,835	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	SOLID WASTE MANAGEMENT 0400

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,645,997	$ 1,737,532
2000. COMMODITIES	302,500	499,000
3000. CONTRACTUAL SERVICES	1,652,031	1,842,222
4000. MAINTENANCE - STRUCTURES	2,500	2,500
5000. MAINTENANCE - EQUIPMENT	58,281	58,281
6000. MISCELLANEOUS	150	150
SUBTOTAL	3,661,459	4,139,685
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 3,661,459	$ 4,139,685

FUNCTION: This division is responsible for the collection of refuse and its delivery to the landfill. They also collect recyclable materials from drop-off points for delivery to our recycle contractor; provide a large item pickup service; and provide hauling service for the yard waste sites.

BUDGET COMMENTS: There are two major reasons for the increase to the non-personnel area of the budget. First, additional amounts for refuse containers are included, due to the growing areas of the city to be serviced. Second, Hire of Equipment and related fuel costs are also anticipated to increase. The personnel section of the budget will also increase this year, due to hiring an additional driver for the additional service areas, and the funding of the broadband pay plan and other related benefits.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Number of containers changed out/ total	2%	10%	10%
Number of containers repaired / total	9.7%	10%	10%
Hand pickups / customer	9.4%	9%	5%
Tons recycle / tons collected	1.4%	2%	5%
Tons collected/ employee - hr	1.08	1.20	1.50

DETAIL

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	SOLID WASTE MANAGEMENT 0400

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 1,025,671	$ 1,087,547
Overtime	25,750	25,750
Other Benefits	594,576	624,235
TOTAL 1000	1,645,997	1,737,532
2000. COMMODITIES		
2010. Office Supplies	3,250	3,250
2020. Educational/Training Supplies	2,000	2,000
2110. Motor Vehicle Supplies	500	500
2115. Minor Furniture & Fixtures	2,500	2,500
2120. Minor Equipment, Instruments, Tools	2,500	2,500
2130. Plant Lubrication & Supplies	1,000	1,000
2160. Computer Software & Supplies	1,000	1,000
2170. Welding Supplies	3,000	3,000
2180. Refuse Containers & Lids	278,025	475,000
2200. Food	500	800
2210. Water	500	150
2220. Ice	150	150
2310. Janitorial Supplies	1,500	750
2320. Medical Supplies	75	400
2330. Chemicals & Insecticides	2,250	2,250
2570. Clothing, Dry Goods, Etc.	2,500	2,500
2630. Security Badges/Decal Supplies	500	500
2640. Safety Supplies & Minor Equipment	750	750
TOTAL 2000	302,500	499,000
3000. CONTRACTUAL SERVICES		
3030. Light & Power	3,300	3,300
3040. Water	600	600
3113. General Liability Penalty	-10,734	-1,699
3210. Hire of Equipment - Garage - Vehicles	1,635,065	1,811,321
3212. Equipment Rental - External	1,000	1,000
3220. Advertising	2,500	2,500
3240. Binding, Printing & Reproduction	400	400
3280. Temporary Help	2,000	2,000
3310. Exterminator	200	200
3380. Recycling Activities	900	3,900
3510. Travel & Entertainment	6,300	7,700
3520. Dues & Subscriptions	500	500
3530. Training, Registration Fees, Etc.	7,500	7,500
3540. Education Assistance	2,500	2,500
3550. Employee Awards	0	500
TOTAL 3000	1,652,031	1,842,222

DETAIL

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	SOLID WASTE MANAGEMENT 0400

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	$ 1,500	$ 1,500
4220. Streets, Roadways, Etc.	1,000	1,000
TOTAL 4000	2,500	2,500
5000. MAINTENANCE OF EQUIPMENT		
5110. Machines, Tools & Implements	750	750
5120. Instruments & Apparatus - Major	500	500
5130. Motor Vehicles	500	500
5510. Refuse Containers	36,281	36,281
5520. Refuse Compactors	20,250	20,250
TOTAL 5000	58,281	58,281
6000. MISCELLANEOUS		
6990. Miscellaneous	150	150
TOTAL 6000	150	150
GRAND TOTAL	$ 3,661,459	$ 4,139,685

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	SOLID WASTE MANAGEMENT 0400

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Superintendent	1	1	1	
Assistant Superintendent	1	1	1	
TOTAL	2	2	2	
TECHNICAL				
Environmental Officer	1	0	0	
GIS Technician	1	0	0	
TOTAL	2	0	0	
SUPERVISORY				
Labor Supervisor	2	3	3	
TOTAL	2	3	3	
OPERATIONS				
Maintenance Specialist	5	3	3	
Sanitation Driver	28	29	30	
TOTAL	33	32	33	
CLERICAL				
Administrative Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 1,087,547
LONGEVITY				25,017
VACATION BUYBACK				12,436
OVERTIME				25,750
FRINGE BENEFITS				586,782
GRAND TOTAL	40	38	39	$ 1,737,532

SUMMARY

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	LITTER ABATEMENT 0401

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 60,000	$ 0
2000. COMMODITIES	17,700	17,700
3000. CONTRACTUAL SERVICES	225,850	215,850
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	55,000	55,000
SUBTOTAL	358,550	288,550
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 358,550	$ 288,550

FUNCTION: This division is responsible for the management of the Voluntary Litter Abatement Fee.

BUDGET COMMENTS: The expenditures in this division's budget are funded by a strictly voluntary fee paid by citizens that has been added to their utility bill. The program has continued to expand throughout the city as funding becomes available. The program was originally thought to have one employee assigned to the enforcement of litter ordinances, however it became apparent that the duties are absorbed by the code enforcement officers and non-profit entities. Consequently both the personnel section of the budget and related Hire of Equipment in the non-personnel section are reduced.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Cubic yards picked up/ $ collected	981.59/ $248,291	900/ $275,000	800/ $280,000

DETAIL

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	LITTER ABATEMENT 0401

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 42,000	$ 0
Other Benefits	18,000	0
TOTAL 1000	60,000	0
2000. COMMODITIES		
2010. Office Supplies	$ 200	$ 200
2020. Educational/Training Supplies	7,000	7,000
2180. Refuse Containers & Lids	0	1,150
2200. Food	300	300
2620. Postage	10,000	9,050
2650. Photographic Supplies	200	0
TOTAL 2000	17,700	17,700
3000. CONTRACTUAL SERVICES		
3210. Hire of Equipment - Garage - Vehicle	10,000	0
3220. Advertising	5,000	5,000
3240. Binding, Printing & Reproduction	1,600	1,600
3370. Grounds Maintenance	0	45,000
3390. Other Special Services	19,250	19,250
3950. Cleaning Lots	190,000	145,000
TOTAL 3000	225,850	215,850
6000. MISCELLANEOUS		
6171. Keep Midland Beautiful	50,000	50,000
6199. Miscellaneous Organizations	5,000	5,000
TOTAL 6000	55,000	55,000
GRAND TOTAL	$ 358,550	$ 288,550

SUMMARY

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	LANDFILL 0405

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 447,101	$ 465,110
2000. COMMODITIES	30,740	29,240
3000. CONTRACTUAL SERVICES	566,362	747,814
4000. MAINTENANCE - STRUCTURES	20,858	20,858
5000. MAINTENANCE - EQUIPMENT	850	850
6000. MISCELLANEOUS	100	100
SUBTOTAL	1,066,011	1,263,972
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	25,000	25,000
8000. EQUIPMENT	0	0
SUBTOTAL	25,000	25,000
TOTAL	$ 1,091,011	$ 1,288,972

FUNCTION: This division operates the landfill according to the standards set by the Texas Commission on Environmental Quality (TCEQ). The landfill is open from 7:30 a.m. through 5:30 p.m., Monday through Saturday.

BUDGET COMMENTS: There are two main reasons for the decrease to the non-personnel area of the budget. First, a reclassification of state mandated fees from an expenditure to liability was initiated beginning this budget fiscal year. Second, the Hire of Equipment amounts are somewhat cyclical in nature, reflecting maturing equipment that will be slated for replacement in the following year's budget. Market adjustments for several employees are considered in the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Tons landfill	141,896	147,000	151,000
Compaction ratio (lbs/cu.yd)	1,360	1,360	1,400
Cubic yards used/ cubic yards total	0.48%	0.50%	0.51%
Tons yard waste diverted	6,720	7,500	8,000
Tons recycleables removed	126	150	200

DETAIL

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	LANDFILL 0405

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 290,373	$ 300,019
Overtime	8,869	8,869
Other Benefits	147,859	156,222
TOTAL 1000	447,101	465,110
2000. COMMODITIES		
2010. Office Supplies	800	800
2110. Motor Vehicle Supplies	400	400
2115. Minor Furniture & Fixtures	250	250
2120. Minor Equipment, Instruments, Tools	1,700	1,700
2140. Electrical Parts & Supplies	500	500
2155. Minor Computer Hardware & Peripherals	340	340
2160. Computer Software & Supplies	600	600
2170. Welding Supplies	1,100	1,100
2200. Food	200	200
2210. Water	1,500	1,500
2310. Janitorial Supplies	1,050	1,050
2320. Medical Supplies	450	450
2330. Chemicals & Insecticides	18,500	18,500
2560. Laboratory Supplies	50	50
2570. Clothing, Dry Goods, Etc.	3,000	1,500
2640. Safety Supplies & Minor Equipment	300	300
TOTAL 2000	30,740	29,240
3000. CONTRACTUAL SERVICES		
3030. Light & Power	9,000	10,500
3210. Hire of Equipment - Garage - Vehicles	406,166	568,314
3212. Equipment Rental - External	1,250	1,250
3240. Binding, Printing & Reproduction	1,550	1,550
3304. Mulching	0	65,000
3305. Environmental/Regulatory	0	65,000
3390. Other Special Services	142,196	30,000
3510. Travel & Entertainment	2,000	2,000
3520. Dues & Subscriptions	200	200
3530. Training, Registration Fees, Etc.	3,000	3,000
3920. Rent	1,000	1,000
TOTAL 3000	566,362	747,814
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	10,356	10,356
4220. Streets, Roadways, Etc.	10,502	10,502
TOTAL 4000	20,858	20,858

DETAIL

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	LANDFILL 0405

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5110. Machines, Tools & Implements	$ 300	$ 300
5120. Instruments & Apparatus - Major	300	300
5130. Motor Vehicles	250	250
TOTAL 5000	850	850
6000. MISCELLANEOUS		
6990. Miscellaneous	100	100
TOTAL 6000	100	100
CAPITAL OUTLAY		
7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS		
7020. Buildings	10,000	10,000
7140. Fencing	10,000	10,000
7620. Monitor Well	5,000	5,000
TOTAL 7000	25,000	25,000
GRAND TOTAL	$ 1,091,011	$ 1,288,972

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	LANDFILL 0405

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Superintendent	1	1	1	
TOTAL	1	1	1	
SUPERVISORY				
Labor Supervisor	2	2	2	
TOTAL	2	2	2	
OPERATIONS				
Equipment Operator	5	5	5	
Landfill Attendent	1	1	1	
Maintenance Specialist	1	1	1	
TOTAL	7	7	7	
BASE SALARIES				$ 300,019
LONGEVITY				6,918
VACATION BUYBACK				3,215
CAR ALLOWANCE				3,240
OVERTIME				8,869
FRINGE BENEFITS				142,849
GRAND TOTAL	10	10	10	$ 465,110

SUMMARY

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	NONDEPARTMENTAL 0407

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	49,311	83,202
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	1,727,328	1,870,426
SUBTOTAL	1,776,639	1,953,628
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 1,776,639	$ 1,953,628

FUNCTION: This division is used to account for payments to the General Fund for services rendered and to record overhead charges from other funds and depreciation expense.

BUDGET COMMENTS: Various types of self insurance are anticipated to increase this year, such as general liability, worker's compensation and healthcare for retirees.The prorated costs of a major system upgrade are budgeted in this division, as well.

DETAIL

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	NONDEPARTMENTAL 0407

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3110. Insurance	$ 6,236	$ 6,247
3112. General Liability Self-Insurance	30,743	27,639
3120. Group Insurance	27,130	26,536
3125. Worker's Compensation Insurance	-21,958	0
3211. Hire of Equipment - Garage - Other	0	15,780
3350. Bank Services	2,400	3,400
3440. External Audit Fees	4,760	3,600
TOTAL 3000	49,311	83,202
6000. MISCELLANEOUS		
6202. General Fund Services	313,021	375,460
6204. Water & Sewer Services	10,000	10,000
6865. Closure & Postclosure Care	471,057	466,866
6885. Franchise Fees	273,250	287,350
6890. Bad Debt Expense	15,000	0
6910. Depreciation Expense	645,000	730,750
TOTAL 6000	1,727,328	1,870,426
GRAND TOTAL	$ 1,776,639	$ 1,953,628

SUMMARY

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	INTERFUND TRANSFER 0409

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	0	0
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	167,969	0
SUBTOTAL	167,969	0
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 167,969	$ 0

FUNCTION: This division accounts for the transfers to the Sanitation Debt Service accounts and transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: Commitments to infrastructure projects are anticipated to be less this budget fiscal year.

DETAIL

FUND	AGENCY	ORGANIZATION
SANITATION 430	UTILITIES 300	INTERFUND TRANSFER 0409

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6359. Sanitation Construction Fund	$ 167,969	$ 0
TOTAL 6000	167,969	0
GRAND TOTAL	$ 167,969	$ 0

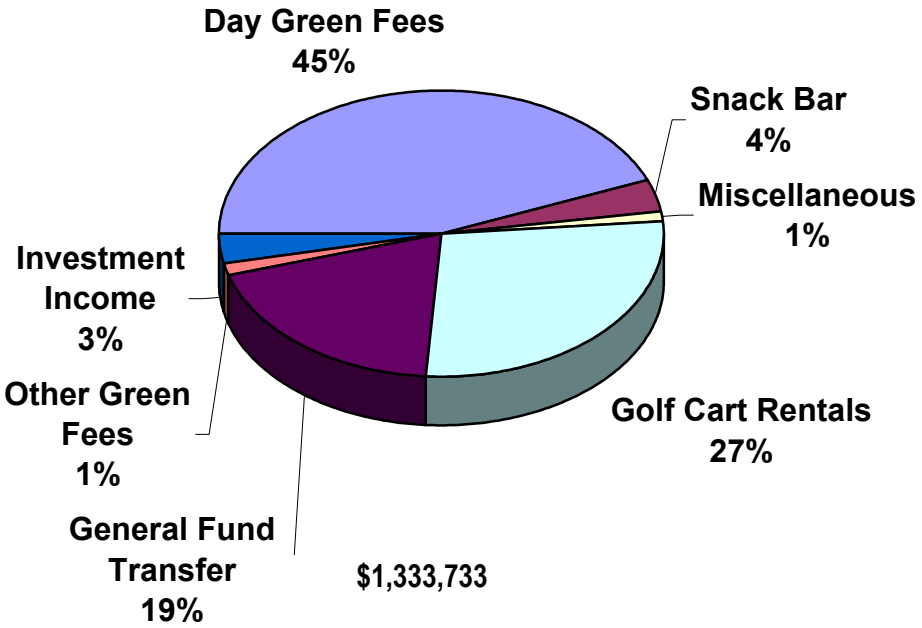
MIDLAND

CITY OF MIDLAND

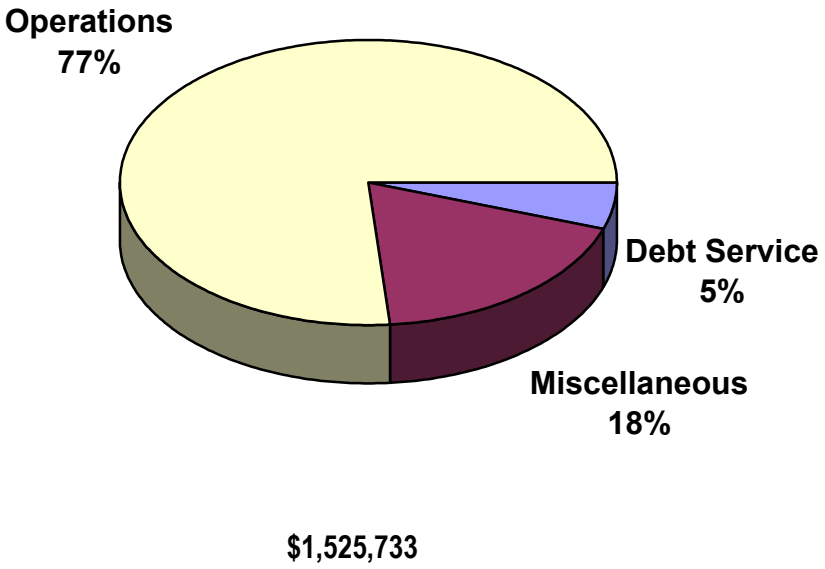
SECTION VII

GOLF COURSE FUND

Golf Course Fund Revenues
As Budgeted For Fiscal Year 2007



Golf Course Fund Expenses
As Budgeted For Fiscal Year 2007



GOLF COURSE FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
RECREATION			
Golf Cart Rentals	$ 332,145	$ 350,000	$ 365,000
Daily Green Fees	460,230	520,000	527,000
Junior Rates	14,677	14,000	12,000
Senior Rates	47,159	42,000	47,000
Senior Weekend Rates	39	0	0
Tuesday Discount Fees	0	0	0
Senior Annual Fees	17,025	16,750	16,300
Junior Annual Fees	0	375	375
Midland School Fees	1,618	2,000	2,000
Snack Bar Rentals	26,442	42,000	48,000
Driving Range	2,162	3,200	3,200
Golf Pro Shop Rentals	11,400	11,400	11,400
Total Recreation	912,897	1,001,725	1,032,275
NONOPERATING AND OTHER REVENUE			
Interest	27,703	20,000	45,000
Discounts Earned	472	500	500
Miscellaneous	26	0	0
Recovery of Damages to City Property	8,000	0	0
Net Increase in Fair Value of Investment	(4,780)	0	0
Operating Transfers In	197,684	265,774	255,958
Total Nonoperating and Other Revenue	229,105	286,274	301,458
TOTAL REVENUE AND RECEIPTS	$ 1,142,002	$ 1,287,999	$ 1,333,733

GOLF COURSE FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0410	Golf Course Operating	$ 1,034,147	$ 1,110,665	$ 1,156,915
0415	Golf Course - Nondepartmental	194,738	277,587	288,775
0419	Golf Course - Interfund Transfer	0	83,155	80,043
	Total	$ 1,228,885	$ 1,471,407	$ 1,525,733

GOLF COURSE FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 462,970	30.344%
2000. COMMODITIES	69,600	4.562%
3000. CONTRACTUAL SERVICES	584,895	38.335%
4000. MAINTENANCE - STRUCTURES	32,500	2.130%
5000. MAINTENANCE - EQUIPMENT	15,000	0.983%
6000. MISCELLANEOUS	360,768	23.646%
TOTAL OPERATING EXPENDITURES	1,525,733	100.000%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	0	0.000%
8000. EQUIPMENT	0	0.000%
TOTAL CAPITAL OUTLAY	0	0.000%
GRAND TOTAL	$ 1,525,733	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	GOLF COURSE 0410

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 448,737	$ 462,970
2000. COMMODITIES	72,400	69,600
3000. CONTRACTUAL SERVICES	547,120	576,845
4000. MAINTENANCE - STRUCTURES	39,000	32,500
5000. MAINTENANCE - EQUIPMENT	13,000	15,000
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,120,257	1,156,915
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 1,120,257	$ 1,156,915

FUNCTION: This division is responsible for minor construction, maintenance, development, and operation of the Municipal Golf Course and related activities.

BUDGET COMMENTS: Contractual services, such as Light & Power and Hire of Equipment, are anticipated to increase this budget year. The broadband pay increase for eligible employees and related fringe benefits are included in the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Course play for an 18 hole round will be:			
Quail - 4.25 hours	94%	95%	96%
Roadrunner - 4.5 hours	95%	95%	95%
Survey of the golfing public every 2 years.	0 of 1	1 of 1(Fall 06)	1 of 1
Staff will resolve complaints within 24 hours.	100%	99%	100%
Turf will be maintained to standards accepted by the golfing industry and within budget constraints.	98%	99%	99%

DETAIL

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	GOLF COURSE 0410

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 284,652	$ 292,978
Overtime	9,592	9,592
Other Benefits	154,493	160,400
TOTAL 1000	448,737	462,970
2000. COMMODITIES		
2010. Office Supplies	1,400	1,400
2120. Minor Equipment, Instruments, Tools	1,500	1,500
2130. Plant Lubrication & Supplies	1,000	1,200
2310. Janitor Supplies	4,000	4,000
2330. Chemicals & Insecticides	26,000	25,000
2520. Botanical & Agricultural Supplies	37,000	35,000
2570. Clothing, Dry Goods, etc.	1,500	1,500
TOTAL 2000	72,400	69,600
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	4,500	4,500
3030. Light & Power	45,000	65,000
3040. Water	1,800	1,800
3210. Hire of Equipment - Garage - Vehicles	159,570	178,295
3212. Equipment Rental - External	1,500	1,500
3220. Advertising	6,000	6,000
3230. Laundry & Cleaning	2,000	1,500
3240. Binding, Printing & Reproduction	3,000	500
3280. Temporary Help	180,000	180,000
3350. Bank Services	15,000	19,000
3390. Other Special Services	120,000	110,000
3510. Travel & Entertainment	2,000	2,500
3520. Dues & Subscriptions	750	750
3530. Training, Registration Fees, Etc.	2,500	2,000
3920. Rent	3,500	3,500
TOTAL 3000	547,120	576,845
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	35,000	30,000
4910. Standpipes, Tanks, Wells, Etc.	4,000	2,500
TOTAL 4000	39,000	32,500

DETAIL

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	GOLF COURSE 0410

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	$ 13,000	$ 15,000
TOTAL 5000	13,000	15,000
GRAND TOTAL	$ 1,120,257	$ 1,156,915

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	GOLF COURSE 0410

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Superintendent	1	1	1	
TOTAL	1	1	1	
SUPERVISORY				
Assistant Golf Pro	1	1	1	
TOTAL	1	1	1	
SKILLED CRAFT				
Assistant Golf Pro	1	1	1	
TOTAL	1	1	1	
OPERATIONS				
Maintenance Specialist	6	6	6	
TOTAL	6	6	6	
CLERICAL				
Pro Shop Assistant	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 292,978
LONGEVITY				7,674
VACATION BUYBACK				3,410
OVERTIME				9,592
FRINGE BENEFITS				149,316
GRAND TOTAL	10	10	10	$ 462,970

SUMMARY

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	NONDEPARTMENTAL 0415

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	8,559	8,050
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	269,028	280,725
SUBTOTAL	277,587	288,775
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 277,587	$ 288,775

FUNCTION: The division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Golf Course Fund department.

BUDGET COMMENTS: The primary reason for increase is the estimated amount for general fund services for the budget fiscal year.

DETAIL

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	NONDEPARTMENTAL 0415

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3110. Insurance - External	$ 1,598	$ 1,455
3112. General Liability Self-Insurance	6,282	5,395
3125. Worker's Compensation Insurance	-1,571	0
3440. External Audit Fees	2,250	1,200
TOTAL 3000	8,559	8,050
6000. MISCELLANEOUS		
6202. General Fund Services	76,028	88,725
6910. Depreciation Expense	193,000	192,000
TOTAL 6000	269,028	280,725
GRAND TOTAL	$ 277,587	$ 288,775

SUMMARY

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	INTERFUND TRANSFER 0419

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	0	0
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	83,155	80,043
SUBTOTAL	83,155	80,043
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 83,155	$ 80,043

FUNCTION: The division accounts for the transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: A increase to the Golf Player Facility Charge Fund is the sole reason for the increase to this division's budget.

DETAIL

FUND	AGENCY	ORGANIZATION
GOLF COURSE 440	COMMUNITY SERVICES 090	INTERFUND TRANSFER 0419

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6357. Golf Player Facility Charge	$ 83,155	$ 80,043
TOTAL 6000	83,155	80,043
GRAND TOTAL	$ 83,155	$ 80,043

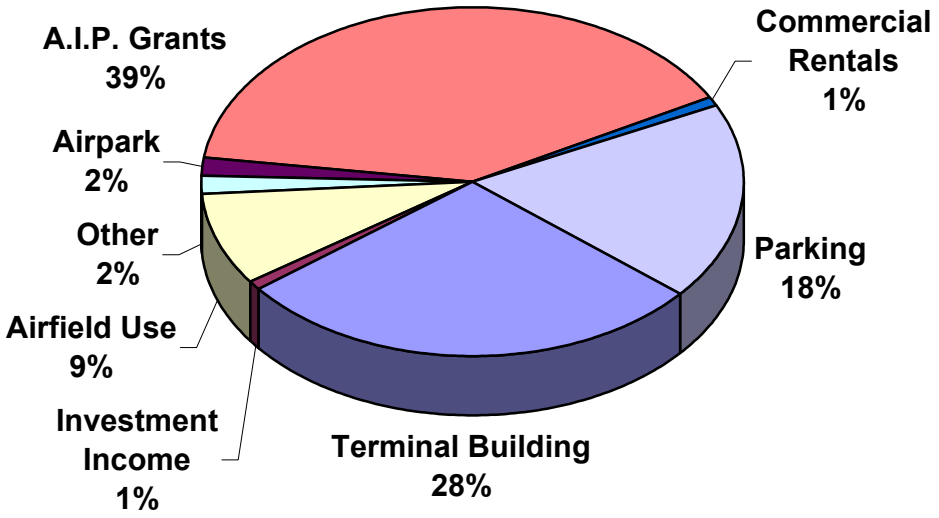
MIDLAND

CITY OF MIDLAND

SECTION VIII

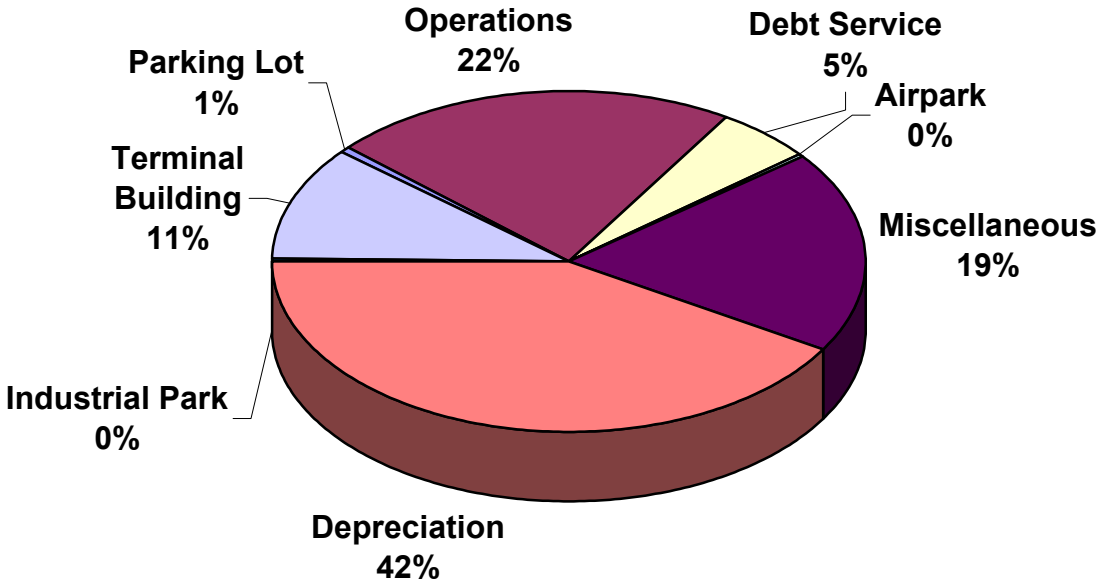
AIRPORT FUND

Airport Fund Revenues
As Budgeted For Fiscal Year 2007



$8,558,736

Airport Fund Expenses
As Budgeted For Fiscal Year 2007



$9,118,088

AIRPORT FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
PARKING FEES			
Parking Lot	$ 1,451,972	$ 1,505,000	$ 1,531,500
Off Airport Parking	26,430	29,000	26,500
Total Parking Fees	1,478,402	1,534,000	1,558,000
AIRPORT REVENUE			
Commercial Rentals	75,892	77,000	78,000
Aviation Rentals	264,439	235,000	255,000
Terminal Building Rentals	2,375,140	2,335,000	2,430,000
Landing Fees	402,182	407,000	403,000
Gas and Oil Commissions	85,970	84,000	85,500
Airline Jetway and Carrousel	6,152	5,500	3,500
Total Airport Revenue	3,209,775	3,143,500	3,255,000
AIR PARK			
Aviation	133,462	133,462	133,817
Oil and Gas	10,283	10,000	11,000
Total Air Park	143,745	143,462	144,817
NONOPERATING AND OTHER REVENUE			
Interest	38,922	33,000	62,000
Farm	2,000	2,000	2,000
Water Royalty	28,363	28,000	28,000
Miscellaneous	121,128	306,237	107,600
Discounts Earned	1,920	2,000	2,000
Recovery of Damages to City Property	0	0	0
Net Increase in Fair Value of Investment	(6,451)	0	0
Total Nonoperating and Other Revenue	185,882	371,237	201,600
CAPITAL CONTRIBUTIONS AND TRANSFERS			
Government Contributions	187,900	3,200,000	3,399,319
Interfund Transfers	190,615	0	0
Total Capital Contributions and Transfers	378,515	3,200,000	3,399,319
TOTAL REVENUE AND RECEIPTS	$ 5,396,319	$ 8,392,199	$ 8,558,736

AIRPORT FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0500	Airport - Operations	$ 1,783,222	$ 1,866,694	$ 2,013,234
0505	Airport - Terminal Building	969,788	863,525	986,700
0510	Airport - Parking Lot	54,214	46,977	51,250
0515	Airport - Air Park	10,360	10,500	12,500
0520	Airport - Industrial Park	28,981	33,300	35,300
0545	Airport - Nondepartmental	4,641,678	5,131,841	5,521,429
0549	Airport - Interfund Transfer	781,944	826,018	497,675
	Total	$ 8,270,187	$ 8,778,855	$ 9,118,088

AIRPORT FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 1,468,140	16.101%
2000. COMMODITIES	61,608	0.676%
3000. CONTRACTUAL SERVICES	1,559,626	17.105%
4000. MAINTENANCE - STRUCTURES	89,850	0.985%
5000. MAINTENANCE - EQUIPMENT	50,500	0.554%
6000. MISCELLANEOUS	5,854,994	64.213%
TOTAL OPERATING EXPENDITURES	9,084,718	99.634%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	0	0.000%
8000. EQUIPMENT	33,370	0.366%
TOTAL CAPITAL OUTLAY	33,370	0.366%
GRAND TOTAL	$ 9,118,088	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	AIRPORT OPERATIONS 0500

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 1,394,652	$ 1,468,140
2000. COMMODITIES	44,985	43,458
3000. CONTRACTUAL SERVICES	401,187	465,666
4000. MAINTENANCE - STRUCTURES	19,900	20,200
5000. MAINTENANCE - EQUIPMENT	3,700	3,700
6000. MISCELLANEOUS	0	0
SUBTOTAL	1,864,424	2,001,164
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	2,270	12,070
SUBTOTAL	2,270	12,070
TOTAL	$ 1,866,694	$ 2,013,234

FUNCTION: The division, under the direct supervision of the Aviation Director, is responsible for providing for the safety and convenience of the flying public. It is also responsible for the operation and maintenance of the runways, roads, ramps, electrical systems, and the repair and maintenance of warehouses, hangers, and buildings in the "aviation use area".

BUDGET COMMENTS: Market adjustments for certain employees, the broadband pay increase, related fringe benefits, and healthcare costs are included in the personnel section of the budget. Hire of Equipment and related fuel costs are anticipated to increase, and are included in the non-personnel area of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Answer public inquiries within 2 working days.	95%	98%	100%
Answer industry surveys within 5 working days.	95%	98%	100%
Complete tenant work orders within 2 working days; and complete airfield work orders within 1 working day.	95%	98%	100%
Present monthly airport financial information to all airport staff.	N/A	95%	95%
Lease all available airport owned property.	98%	98%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	AIRPORT OPERATIONS 0500

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 941,931	$ 995,459
Overtime	20,600	20,600
Other Benefits	432,121	452,081
TOTAL 1000	1,394,652	1,468,140
2000. COMMODITIES		
2010. Office Supplies	8,000	8,000
2020. Educational/Training Supplies	400	400
2120. Minor Equipment, Instruments, Tools	1,700	1,700
2130. Plant Lubrication & Supplies	250	250
2140. Electrical Parts & Supplies	2,200	2,200
2155. Minor Computer Hardware & Peripherals	2,215	1,108
2160. Computer Software & Supplies	1,920	1,500
2170. Welding Supplies	800	800
2310. Janitorial Supplies	2,800	2,800
2320. Medical Supplies	500	500
2330. Chemicals & Insecticides	3,000	3,000
2570. Clothing, Dry Goods, Etc.	3,000	3,000
2600. Ice Control Supplies	5,000	5,000
2620. Postage	200	200
2630. Security Badges/Decal Supplies	12,000	12,000
2640. Safety Supplies & Minor Equipment	1,000	1,000
TOTAL 2000	44,985	43,458
3000. CONTRACTUAL SERVICES		
3010. Communications	28,500	28,500
3020. Heat & Natural Gas	4,200	4,500
3030. Light & Power	40,000	40,000
3210. Hire of Equipment - Garage - Vehicles	150,412	189,141
3212. Equipment Rental - External	6,000	6,000
3220. Advertising	20,000	31,000
3240. Binding, Printing & Reproduction	150	150
3280. Temporary Help	107,000	110,000
3350. Bank Services	19,500	27,000
3360. Special Postage/Express Shipping	800	800
3390. Other Special Services	2,500	2,500
3510. Travel & Entertainment	12,280	12,580
3520. Dues & Subscriptions	2,300	2,300
3530. Training, Registration Fees, Etc.	5,545	5,845
3540. Educational Assistance	0	850
3920. Rent	2,000	4,500
TOTAL 3000	401,187	465,666

DETAIL

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	AIRPORT OPERATIONS 0500

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	$ 5,000	$ 5,000
4012. Security Fencing	6,000	6,000
4220. Streets, Roadways, Etc.	900	1,200
4230. Runways & Associated Lighting	8,000	8,000
TOTAL 4000	19,900	20,200
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	1,300	1,300
5120. Instruments & Apparatus - Major	2,400	2,400
TOTAL 5000	3,700	3,700
CAPITAL OUTLAY		
8000. EQUIPMENT		
8490. Data Processing Equipment	2,270	2,270
8530. Other Equipment	0	9,800
TOTAL 8000	2,270	12,070
GRAND TOTAL	$ 1,866,694	$ 2,013,234

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	AIRPORT OPERATIONS 0500

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Aviation Director	1	1	1	
Deputy Aviation Director	1	1	1	
Accounting Manager	1	1	1	
TOTAL	3	3	3	
TECHNICAL				
Airport Operation Agent	4	4	4	
Aviation Operation Supervisor	4	4	4	
Electronics Specialist	1	1	1	
Electronics Technician	1	1	1	
HVAC Specialist	1	1	1	
TOTAL	11	11	11	
SUPERVISORY				
Cashier	1	1	1	
Labor Supervisor	2	2	2	
TOTAL	3	3	3	
SKILLED CRAFT				
Building Maintenance Specialist	0	1	1	
Welder	1	1	1	
TOTAL	1	2	2	
OPERATIONS				
Cashier	5	5	5	
Equipment Operator	1	0	0	
Maintenance Specialist	4	4	4	
TOTAL	10	9	9	
CLERICAL				
Account Clerk	1	1	1	
Administrative Assistant	2	2	2	
Records Specialist	1	1	1	
TOTAL	4	4	4	

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	AIRPORT 0500

POSITION TITLE	EMPLOYEES			BUDGET 2006-2007
	BUDGET 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007	
BASE SALARIES				$ 995,459
LONGEVITY				17,454
VACATION BUYBACK				7,703
CAR ALLOWANCE				16,200
OVERTIME				20,600
FRINGE BENEFITS				410,724
GRAND TOTAL	32	32	32	$ 1,468,140

SUMMARY

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	TERMINAL BUILDING 0505

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	8,300	8,300
3000. CONTRACTUAL SERVICES	732,400	865,550
4000. MAINTENANCE - STRUCTURES	48,725	48,950
5000. MAINTENANCE - EQUIPMENT	35,600	42,600
6000. MISCELLANEOUS	0	0
SUBTOTAL	825,025	965,400
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	38,500	21,300
SUBTOTAL	38,500	21,300
TOTAL	$ 863,525	$ 986,700

FUNCTION: The division is responsible for providing for the convenience and necessities of the flying public and other persons using the Terminal Building and surrounding area. It is also responsible for the repair and maintenance, and operation of the Terminal Building, car rental building, and the control tower.

BUDGET COMMENTS: Overall costs of maintaining the airport terminal are anticipated to increase from the previous year. Utility costs are budgeted at an increase, despite implementing energy management software to assist in efficiency.

DETAIL

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	TERMINAL BUILDING 0505

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
2000. COMMODITIES		
2120. Minor Equipment, Instruments, Tools	$ 800	$ 800
2140. Electrical Parts & Supplies	7,500	7,500
TOTAL 2000	8,300	8,300
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	70,000	90,000
3030. Light & Power	315,000	405,000
3040. Water	40,000	45,000
3235. Janitorial Supplies	285,000	303,000
3310. Exterminator	1,800	2,100
3390. Other Special Services	20,600	20,450
TOTAL 3000	732,400	865,550
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	26,350	26,350
4230. Runways & Associated Lighting	22,375	22,600
TOTAL 4000	48,725	48,950
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	22,100	29,100
5120. Instruments & Apparatus - Major	6,500	6,500
5610. Jetways	5,500	5,500
5620. Baggage Carrousels	1,500	1,500
TOTAL 5000	35,600	42,600
CAPITAL OUTLAY		
8000. EQUIPMENT		
8481. Communication/Video Equipment	9,300	9,900
8530. Other Equipment	7,700	11,400
8900. EDP Software	21,500	0
TOTAL 8000	38,500	21,300
GRAND TOTAL	$ 863,525	$ 986,700

SUMMARY

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	PARKING LOT 0510

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	9,350	9,350
3000. CONTRACTUAL SERVICES	26,380	30,500
4000. MAINTENANCE - STRUCTURES	9,847	10,000
5000. MAINTENANCE - EQUIPMENT	1,400	1,400
6000. MISCELLANEOUS	0	0
SUBTOTAL	46,977	51,250
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 46,977	$ 51,250

FUNCTION: The division is responsible for the operation and policing of the parking lot during the hours the Terminal Building is open for business.

BUDGET COMMENTS: Management is anticipating a slight increase in Light & Power from the previous budget fiscal year.

DETAIL

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	PARKING LOT 0510

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
2000. COMMODITIES		
2010. Office Supplies	$ 700	$ 700
2120. Minor Equipment, Instruments, Tools	500	500
2140. Electrical Parts & Supplies	1,600	1,600
2310. Janitorial Supplies	350	350
2410. Traffic Supplies	100	100
2570. Clothing/Uniforms	1,200	1,200
2580. Ticket Supplies	4,900	4,900
TOTAL 2000	9,350	9,350
3000. CONTRACTUAL SERVICES		
3030. Light & Power	22,000	26,000
3240. Binding, Printing & Reproduction	1,500	1,500
3290. Armored Car Services	2,580	2,700
3325. Towing Charges	300	300
TOTAL 3000	26,380	30,500
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	1,000	1,000
4230. Runways & Associated Lighting	8,847	9,000
TOTAL 4000	9,847	10,000
5000. MAINTENANCE OF EQUIPMENT		
5100. Data Processing Equipment	1,400	1,400
TOTAL 5000	1,400	1,400
GRAND TOTAL	$ 46,977	$ 51,250

SUMMARY

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	AIR PARK 0515

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	500	500
3000. CONTRACTUAL SERVICES	6,800	8,800
4000. MAINTENANCE - STRUCTURES	3,200	3,200
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	10,500	12,500
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 10,500	$ 12,500

FUNCTION: The division carries out activities related to the repair, maintenance, and operation of the Air Park.

BUDGET COMMENTS: The expenditures associated with this division are anticipated to be slightly higher than the previous year, mainly due to utilities.

DETAIL

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	AIR PARK 0515

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
2000. COMMODITIES		
2140. Electrical Parts & Supplies	$ 500	$ 500
TOTAL 2000	500	500
3000. CONTRACTUAL SERVICES		
3030. Light & Power	6,800	8,700
3390. Other Special Services	0	100
TOTAL 3000	6,800	8,800
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	2,500	2,500
4230. Runways & Associated Lighting	700	700
TOTAL 4000	3,200	3,200
GRAND TOTAL	$ 10,500	$ 12,500

SUMMARY

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	INDUSTRIAL PARK 0520

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	23,000	25,000
4000. MAINTENANCE - STRUCTURES	7,500	7,500
5000. MAINTENANCE - EQUIPMENT	2,800	2,800
6000. MISCELLANEOUS	0	0
SUBTOTAL	33,300	35,300
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 33,300	$ 35,300

FUNCTION: The division is under the general supervision of the Director of Airports. The employees of this division assist in the maintenance of buildings and grounds in the Industrial Park area to Air Terminal.

BUDGET COMMENTS: The reduction to this division's budget is a result of historical trends in the expenditures for utilities.

DETAIL

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	INDUSTRIAL PARK 0520

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3030. Light & Power	$ 14,500	$ 16,500
3040. Water	8,500	8,500
TOTAL 3000	23,000	25,000
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	7,500	7,500
TOTAL 4000	7,500	7,500
5000. MAINTENANCE OF EQUIPMENT		
5010. Heating & Cooling System	2,800	2,800
TOTAL 5000	2,800	2,800
GRAND TOTAL	$ 33,300	$ 35,300

SUMMARY

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	NONDEPARTMENTAL 0545

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	141,304	164,110
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	4,990,537	5,357,319
SUBTOTAL	5,131,841	5,521,429
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 5,131,841	$ 5,521,429

FUNCTION: This division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Airport Fund department.

BUDGET COMMENTS: There is an overall increase anticipated in the amounts budgeted for various self-insurance and other contractual type services. The amount budgeted for Depreciation Expense is also expected to increase from the previous year.

DETAIL

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	NONDEPARTMENTAL 0545

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3110. Insurance - External	$ 79,590	$ 90,504
3112. General Liability Self-Insurance	39,415	35,274
3120. Group Insurance	7,630	7,582
3125. Worker's Compensation Insurance	-6,351	0
3390. Other Special Services	750	750
3440. External Audit Fees	20,270	30,000
TOTAL 3000	141,304	164,110
6000. MISCELLANEOUS		
6155. Foreign Trade Zone	126,000	126,000
6202. General Fund Services	1,404,537	1,461,319
6910. Depreciation Expense	3,460,000	3,770,000
TOTAL 6000	4,990,537	5,357,319
GRAND TOTAL	$ 5,131,841	$ 5,521,429

SUMMARY

FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	INTERFUND TRANSFER 0549

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	0	0
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	826,018	497,675
SUBTOTAL	826,018	497,675
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 826,018	$ 497,675

FUNCTION: This division accounts for the transfers to the Airport Debt Service accounts and transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: Due to a debt refunding that resulted in lower interest rates, a decrease in debt service is budgeted for fiscal year 2007.

DETAIL

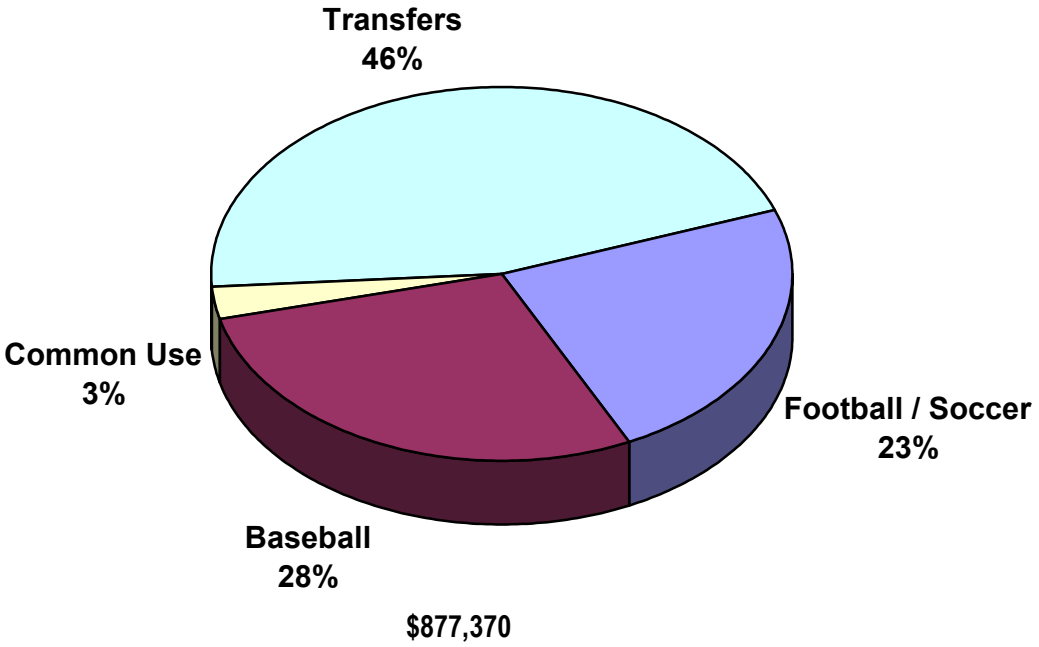
FUND	AGENCY	ORGANIZATION
AIRPORT 500	AIRPORT 500	INTERFUND TRANSFER 0549

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
6000. MISCELLANEOUS		
6365. Airport Construction Fund	$ 165,000	$ 0
6374. Airport General Obligaion Refunding	286,171	485,509
6377. 1997 Airport Revenue I & S	154,702	12,166
6383. 1996 Airport Revenue Taxable C.O. I & S	220,145	0
TOTAL 6000	826,018	497,675
GRAND TOTAL	$ 826,018	$ 497,675

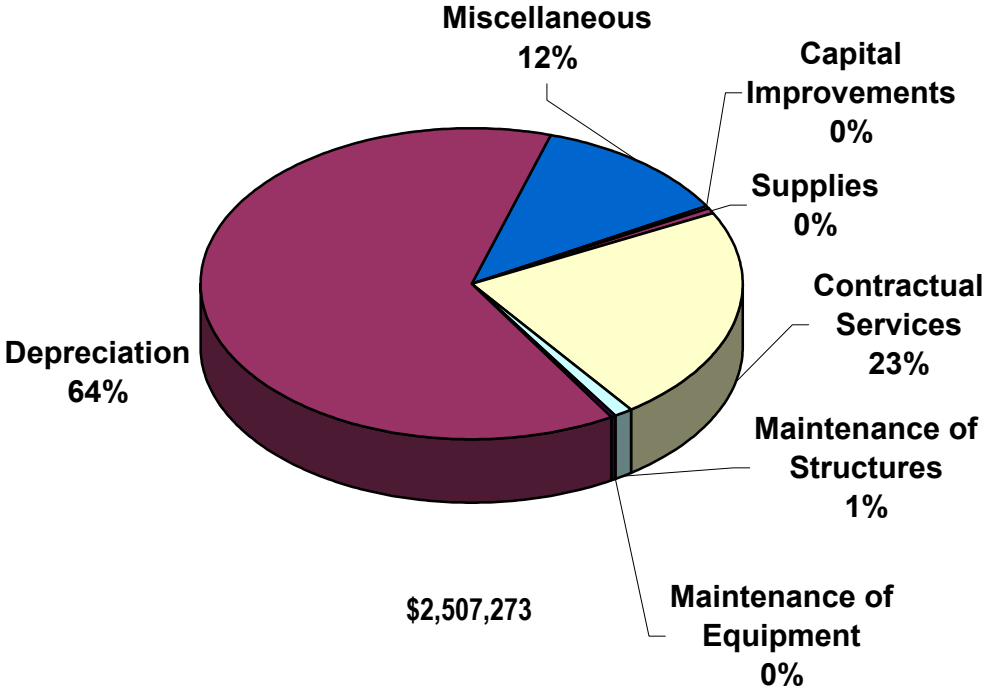
SECTION IX

SCHARBAUER SPORTS COMPLEX FUND

Scharbauer Sports Complex Fund Revenues
As Budgeted For Fiscal Year 2007



Scharbauer Sports Complex Fund Expenses
As Budgeted For Fiscal Year 2007



SCHARBAUER SPORTS COMPLEX FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
FOOTBALL/SOCCER STADIUM			
MISD Rental	$ 50,000	$ 50,000	$ 50,000
MISD Operating Contribution	30,000	30,000	30,000
Football Concession	12,414	12,000	13,000
Naming Rights-Football	48,750	48,750	48,750
Advertising-Football	34,920	34,000	34,000
Other Rental-Football	20,150	30,000	30,000
Total Football/Soccer Stadium	196,234	204,750	205,750
BASEBALL STADIUM			
Rockhound Rental	99,920	99,920	99,920
Other Rental-Baseball	4,625	4,000	4,000
Baseball Concession	609	500	700
Naming Rights-Baseball	77,000	77,000	77,000
Advertising-Baseball	63,533	75,000	65,000
Miscellaneous	0	0	0
Total Baseball Stadium	245,687	256,420	246,620
COMMON AREAS			
Rental - Common Areas	0	2,000	0
Advertising-Common Areas	23,972	25,000	25,000
Total Common Areas	23,972	27,000	25,000
NONOPERATING AND OTHER REVENUES			
Interest	(43,269)	0	0
Net Increase in Fair Value of Investment	7,255	0	0
Civic Contributions	0	20,000	0
Miscellaneous	0	0	0
Interfund Transfers	0	0	400,000
Total Nonoperating and Other Revenue	(36,014)	20,000	400,000
TOTAL REVENUE AND RECEIPTS	$ 429,879	$ 508,170	$ 877,370

SCHARBAUER SPORTS COMPLEX FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0625	Nondepartmental	$ 2,476,585	$ 2,223,698	$ 2,507,273
0629	Interfund Transfer	0	0	0
	Total	$ 2,476,585	$ 2,223,698	$ 2,507,273

SCHARBAUER SPORTS COMPLEX FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 0	0.000%
2000. COMMODITIES	11,400	0.455%
3000. CONTRACTUAL SERVICES	569,542	22.716%
4000. MAINTENANCE - STRUCTURES	23,000	0.917%
5000. MAINTENANCE - EQUIPMENT	8,000	0.319%
6000. MISCELLANEOUS	1,887,831	75.294%
TOTAL OPERATING EXPENDITURES	2,499,773	99.701%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	0	0.000%
8000. EQUIPMENT	7,500	0.299%
TOTAL CAPITAL OUTLAY	7,500	0.299%
GRAND TOTAL	$ 2,507,273	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
SCHARBAUER SPORTS CMPLX 620	SPORTS COMPLEX 620	NONDEPARTMENTAL 0625

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	11,400	11,400
3000. CONTRACTUAL SERVICES	561,148	569,542
4000. MAINTENANCE - STRUCTURES	23,000	23,000
5000. MAINTENANCE - EQUIPMENT	8,000	8,000
6000. MISCELLANEOUS	1,574,950	1,887,831
SUBTOTAL	2,178,498	2,499,773
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	40,000	0
8000. EQUIPMENT	5,200	7,500
SUBTOTAL	45,200	7,500
TOTAL	$ 2,223,698	$ 2,507,273

FUNCTION: This division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Scharbauer Sports Complex department.

BUDGET COMMENTS: The primary reason for the increase is estimated depreciation expense for the budget fiscal year.

DETAIL

FUND	AGENCY	ORGANIZATION
SCHARBAUER SPORTS COMPLEX 620	SPORTS COMPLEX 620	NONDEPARTMENTAL 0625

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
2000. COMMODITIES		
2010. Office Supplies	$ 200	$ 200
2120. Minor Equipment, Instruments, Tools	100	100
2130. Plant Lubrication	100	100
2140. Electrical Parts & Supplies	6,000	6,000
2310. Janitorial Supplies	5,000	5,000
TOTAL 2000	11,400	11,400
3000. CONTRACTUAL SERVICES		
3010. Communication	1,600	1,600
3020. Heat & Natural Gas	10,000	10,000
3030. Light & Power	294,000	294,000
3040. Water	70,000	70,000
3110. Insurance - External	27,310	26,903
3112. General Liability Self-Insurance	2,446	2,138
3210. Hire of Equipment	3,682	4,901
3212. Equipment Rental - Exernal	5,000	5,000
3370. Grounds Maintenance	46,000	46,000
3390. Other Special Services	100,000	100,000
3440. External Audit Fees	1,110	9,000
TOTAL 3000	561,148	569,542
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	20,000	20,000
4940. Irrigation Equipment	3,000	3,000
TOTAL 4000	23,000	23,000
5000. MAINTENANCE OF EQUIPMENT		
5120. Instruments & Apparatus - Major	8,000	8,000
TOTAL 5000	8,000	8,000
6000. MISCELLANEOUS		
6130. Convention Bureau - Chamber of Commerc	60,480	50,400
6202. General Fund Services	46,219	73,178
6410. Principal Payment	112,532	119,965
6420. Interest Expense	55,288	55,288
6910. Depreciation Expense	1,300,431	1,589,000
TOTAL 6000	1,574,950	1,887,831

DETAIL

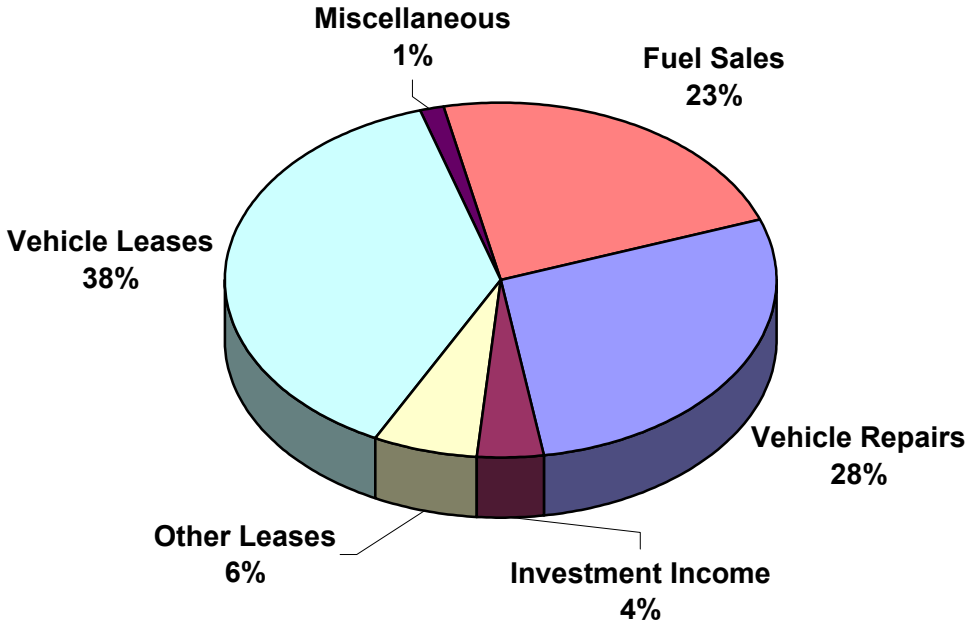
FUND	AGENCY	ORGANIZATION
SCHARBAUER SPORTS COMPLEX 620	SPORTS COMPLEX 620	NONDEPARTMENTAL 0625

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
CAPITAL OUTLAY		
7000. EQUIPMENT		
7860. Other Improvements	$ 40,000	$ 0
TOTAL 7000	40,000	0
8000. EQUIPMENT		
8430. Shop Equipment	0	7,500
8481. Communication and Video Equipment	5,200	0
TOTAL 8000	5,200	7,500
GRAND TOTAL	$ 2,223,698	$ 2,507,273

SECTION X

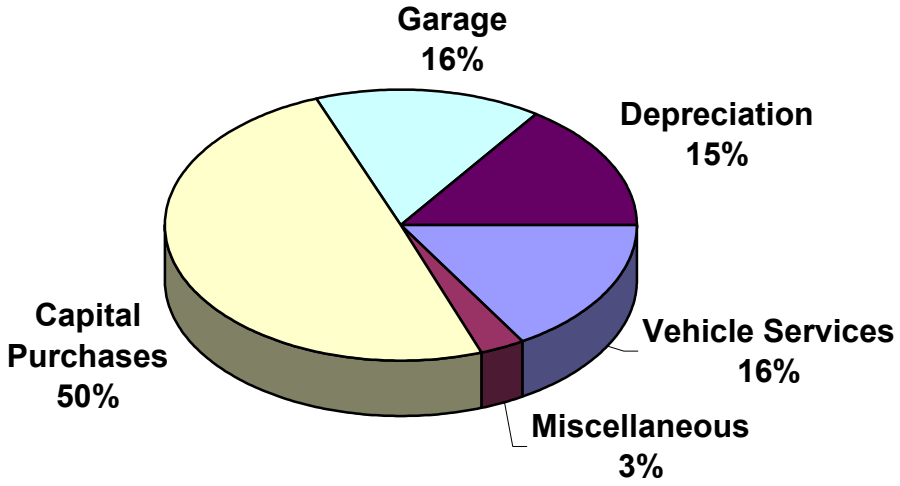
GARAGE FUND

Garage Fund Revenues
As Budgeted For Fiscal Year 2007



$9,782,011

Garage Fund Expenses
As Budgeted For Fiscal Year 2007



$14,763,822

GARAGE FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
INTERFUND CHARGES			
Motor Vehicle Repairs	$ 2,424,492	$ 2,901,700	$ 2,740,448
Motor Vehicle Lease	2,718,694	3,217,509	3,692,958
Fuel	1,433,480	1,613,164	2,220,918
Equipment Lease-Other	160,208	160,000	602,187
Total Interfund Charges	6,736,874	7,892,373	9,256,511
NONOPERATING AND OTHER REVENUE			
Sale of Surplus Equipment	83,298	100,000	100,000
Interest Income	301,788	323,912	382,500
Recovery - Damages/City Property	40,102	30,000	40,000
Contributions	184,031	0	0
Net Increase in Fair Value of Investment	(47,631)	0	0
Miscellaneous	46,742	0	3,000
Total Nonoperating and Other Revenue	608,330	453,912	525,500
CAPITAL CONTRIBUTIONS AND TRANSFERS			
Government Contributions	435,000	0	0
Interfund Transfers	6	0	0
Total Capital Contributions and Transfers	435,006	0	0
TOTAL REVENUE AND RECEIPTS	$ 7,780,210	$ 8,346,285	$ 9,782,011

GARAGE FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0751	Facilities & Fleet Mgmt - Vehicle Service	$ 2,118,609	$ 2,233,298	$ 2,442,248
0752	Facilities & Fleet Mgmt - Garage	4,903,619	4,941,085	5,786,537
0755	Facilities & Fleet Mgmt - Nondepartmental	2,360,524	2,618,895	6,535,037
0759	Facilities & Fleet Mgmt - Interfund Transfer	0	0	0
	Total	$ 9,382,752	$ 9,793,278	$ 14,763,822

GARAGE FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 1,379,959	9.347%
2000. COMMODITIES	2,121,945	14.373%
3000. CONTRACTUAL SERVICES	482,155	3.266%
4000. MAINTENANCE - STRUCTURES	14,000	0.095%
5000. MAINTENANCE - EQUIPMENT	883,700	5.986%
6000. MISCELLANEOUS	2,533,510	17.159%
TOTAL OPERATING EXPENDITURES	7,415,269	50.226%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	8,500	0.058%
8000. EQUIPMENT	7,340,053	49.716%
TOTAL CAPITAL OUTLAY	7,348,553	49.774%
GRAND TOTAL	$ 14,763,822	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	VEHICLE SERVICE 0751

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 483,541	$ 529,237
2000. COMMODITIES	1,658,050	1,821,350
3000. CONTRACTUAL SERVICES	43,707	49,661
4000. MAINTENANCE - STRUCTURES	4,000	4,000
5000. MAINTENANCE - EQUIPMENT	34,000	28,000
6000. MISCELLANEOUS	2,000	2,000
SUBTOTAL	2,225,298	2,434,248
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	8,000	8,000
SUBTOTAL	8,000	8,000
TOTAL	$ 2,233,298	$ 2,442,248

FUNCTION: This division is responsible for all the activities you would normally expect at a service station, including road service, for the entire City fleet. It's primary function is to provide preventative maintenance services.

BUDGET COMMENTS: Anticipated vacancies in several positions partially offset the broadband pay increase, increased healthcare costs and related fringes. Increased fuel costs and lubricants are the primary reasons for the increase to the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Oil change on light vehicles to be completed in 30 minutes or less on the average.	99%	99%	100%
All road calls will be completed within 1 hour.	97%	98%	99%
No down time on equipment left in the yard at night.	100%	100%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	VEHICLE SERVICE 0751

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 349,955	$ 367,412
Overtime	3,193	3,193
Other Benefits	130,393	158,632
TOTAL 1000	483,541	529,237
2000. COMMODITIES		
2010. Office Supplies	1,300	1,300
2020. Educational/Training Supplies	50	50
2110. Motor Vehicle Supplies	1,430,200	1,596,000
2115. Minor Furniture & Fixtures	150	150
2120. Minor Equipment, Instruments, Tools	4,000	4,000
2140. Electrical Parts and Supplies	50	50
2160. Computer Software & Supplies	720	720
2170. Welding Supplies	250	250
2310. Janitorial Supplies	5,500	3,000
2320. Medical Supplies	150	150
2330. Chemicals & Insecticides	375	375
2570. Clothing, Dry Goods, Etc.	2,000	2,000
2590. Cost of Goods Sold	213,000	213,000
2630. Security Badges/Decal Supplies	305	305
TOTAL 2000	1,658,050	1,821,350
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	6,000	6,000
3030. Light & Power	12,000	17,000
3040. Water	3,500	3,500
3210. Hire of Equipment - Garage - Vehicles	16,207	17,161
3212. Equipment Rental - External	1,100	1,100
3230. Laundry & Cleaning	800	800
3510. Travel & Entertainment	1,000	1,000
3520. Dues & Subscriptions	200	200
3530. Training, Registration Fees, Etc.	1,500	1,500
3540. Training, Registration Fees, Etc.	1,400	1,400
TOTAL 3000	43,707	49,661
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	4,000	4,000
TOTAL 4000	4,000	4,000

DETAIL

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	VEHICLE SERVICE 0751

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
5000. MAINTENANCE OF EQUIPMENT		
5110. Machinery, Tools & Implements	$ 8,000	$ 8,000
5130. Motor Vehicles	26,000	20,000
TOTAL 5000	34,000	28,000
6000. MISCELLANEOUS		
6875. EPA Licenses & Permits	2,000	2,000
TOTAL 6000	2,000	2,000
CAPITAL OUTLAY		
8000. EQUIPMENT		
8430. Shop Equipment	8,000	8,000
TOTAL 8000	8,000	8,000
GRAND TOTAL	$ 2,233,298	$ 2,442,248

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GARAGE	FACILITIES & FLEET MGMT	VEHICLE SERVICES
750	040	0751

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT				
Facilities/Fleet Management Director	0.8	0.8	0.8	
Service Center Manager	1	1	1	
TOTAL	1.8	1.8	1.8	
SUPERVISORY				
Labor Supervisor	2	2	2	
TOTAL	2	2	2	
OPERATIONS				
Service Center Tech	7	7	7	
TOTAL	7	7	7	
BASE SALARIES				$ 367,412
LONGEVITY				8,340
VACATION BUYBACK				2,240
SPECIAL PAY				1,620
OVERTIME				3,193
FRINGE BENEFITS				161,432
VACANCIES				(15,000)
GRAND TOTAL	10.8	10.8	10.8	$ 529,237

SUMMARY

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	GARAGE 0752

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 855,525	$ 850,722
2000. COMMODITIES	291,440	300,595
3000. CONTRACTUAL SERVICES	227,585	275,967
4000. MAINTENANCE - STRUCTURES	10,000	10,000
5000. MAINTENANCE - EQUIPMENT	854,500	855,700
6000. MISCELLANEOUS	3,000	3,000
SUBTOTAL	2,242,050	2,295,984
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	8,500	8,500
8000. EQUIPMENT	2,690,535	3,482,053
SUBTOTAL	2,699,035	3,490,553
TOTAL	$ 4,941,085	$ 5,786,537

FUNCTION: This division is responsible for the purchase, repair, maintenance and record keeping on all heavy, automotive and specialized equipment of the City. The division operates on a 2 shift basis, providing a comprehensive maintenance program, an emergency repair service, a cost and service record of each piece of equipment, and a program for driver's safety and maintenance education. The division analyzes City wide equipment needs and budgets fleet replacements and new acquisitions for the entire City.

BUDGET COMMENTS: The broadband pay increase, healthcare cost increase and related fringe benefits are included in the personnel section of the budget. Replacement parts for motor vehicles and heavy equipment are anticipated to increase over the previous year. Equipment needs throughout the city are considered and procured through this division's budget, and comprise the majority of the increase to the non-personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
No more than 5% of the fleet down for repairs at any time.	3.6%	3.5%	3%
Comeback repairs due to mechanic error will not exceed 3%.	1.6%	1.5%	1%
Repairs on vehicles in shop will begin within 4 hours of delivery time to the Garage.	3.1 hours	3 hours	2.5 hours

DETAIL

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	GARAGE 0752

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 571,960	$ 586,319
Overtime	3,655	3,655
Other Benefits	279,910	260,748
TOTAL 1000	855,525	850,722
2000. COMMODITIES		
2010. Office Supplies	3,000	3,000
2020. Educational/Training Supplies	1,000	1,000
2111. Motor Vehicle Accessories	43,140	40,145
2120. Minor Equipment, Instruments, Tools	9,000	9,000
2160. Computer Software & Supplies	2,750	7,500
2170. Welding Supplies	3,600	7,500
2210. Water	750	750
2310. Janitorial Supplies	1,500	1,500
2320. Medical Supplies	1,200	1,200
2330. Chemicals & Insecticides	1,000	1,000
2570. Clothing, Dry Goods, Etc.	3,500	7,000
2590. Cost of Goods Sold	220,000	220,000
2630. Security Badges/Decal Supplies	500	500
2640. Safety Supplies & Minor Equipment	500	500
TOTAL 2000	291,440	300,595
3000. CONTRACTUAL SERVICES		
3020. Heat & Natural Gas	16,000	16,000
3030. Light & Power	14,000	14,500
3040. Water	1,500	1,500
3210. Hire of Equipment - Garage - Vehicles	106,735	148,117
3212. Equipment Rental - External	17,100	17,100
3230. Laundry & Cleaning	4,500	5,400
3235. Janitorial Services	16,100	17,500
3240. Binding, Printing, & Reproduction	650	650
3320. Wrecker Services	500	2,800
3390. Other Special Services	9,000	9,000
3405. Software Maintenance	24,500	26,400
3510. Travel & Entertainment	11,000	11,000
3520. Dues & Subscriptions	1,500	1,500
3530. Training, Registration Fees, Etc.	4,000	4,000
3540. Educational Assistance	500	500
TOTAL 3000	227,585	275,967

DETAIL

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	GARAGE 0752

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	$ 9,000	$ 9,000
4012. Security Fencing	1,000	1,000
TOTAL 4000	10,000	10,000
5000. MAINTENANCE OF EQUIPMENT		
5020. Furniture, Fixtures, & Furnishings	500	500
5110. Machinery, Tools & Implements	3,000	4,000
5120. Instruments & Apparatus - Major	1,000	1,200
5130. Motor Vehicles	850,000	850,000
TOTAL 5000	854,500	855,700
6000. MISCELLANEOUS		
6875. EPA Licenses & Permits	2,000	2,000
6990. Miscellaneous	1,000	1,000
TOTAL 6000	3,000	3,000
CAPITAL OUTLAY		
7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS		
7020. Buildings	8,500	8,500
TOTAL 7000	8,500	8,500
8000. EQUIPMENT		
8421. Construction Equipment	273,500	321,000
8430. Shop Equipment	0	21,350
8470. Fire Fighting Equipment	441,500	0
8481. Communication/Video Equipment	227,635	331,335
8530. Other Equipment	48,000	271,768
8800. Automobiles	679,000	812,500
8820. Light/Medium Trucks	413,900	737,600
8830. Heavy Trucks	270,000	820,400
8840. Trailers	49,000	138,100
8850. Other Mobile Equipment	288,000	28,000
TOTAL 8000	2,690,535	3,482,053
GRAND TOTAL	$ 4,941,085	$ 5,786,537

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	GARAGE 0752

POSITION TITLE		EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
MANAGEMENT					
Superintendent		1	1	1	
	TOTAL	1	1	1	
SUPERVISORY					
Parts Manager		1	1	1	
Service Manager		2	2	2	
	TOTAL	3	3	3	
SKILLED CRAFT					
Fleet Technician		8	8	8	
Welder		1	1	1	
	TOTAL	9	9	9	
OPERATIONS					
Parts Courier		3	3	3	
	TOTAL	3	3	3	
CLERICAL					
Administrative Assistant		1	1	1	
	TOTAL	1	1	1	
BASE SALARIES					$ 586,319
LONGEVITY					12,057
VACATION BUYBACK					3,492
CAR ALLOWANCE					6,600
SPECIAL PAY					12,540
OVERTIME					3,655
FRINGE BENEFITS					226,059
GRAND TOTAL		17	17	17	$ 850,722

SUMMARY

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	NONDEPARTMENTAL 0755

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	148,281	156,527
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	2,370,614	2,528,510
SUBTOTAL	2,518,895	2,685,037
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	100,000	3,850,000
SUBTOTAL	100,000	3,850,000
TOTAL	$ 2,618,895	$ 6,535,037

FUNCTION: This division is used to record the payment the Garage Fund makes to the General Fund for services rendered, to record depreciation expense and this fund's share of general liability insurance and external audit fees.

BUDGET COMMENTS: An increase to estimated depreciation expense is budgeted this year. The anticipated costs of major hardware and software upgrades to various systems throughout the city are included, and comprise the majority of the increase to the non-personnel section of the budget.

DETAIL

FUND	AGENCY	ORGANIZATION
GARAGE 750	FACILITIES & FLEET MGMT 040	NONDEPARTMENTAL 0755

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3110. Insurance - External	$ 33,096	$ 33,542
3112. General Liability Self-Insurance	116,357	115,070
3120. Group Insurance	2,543	3,791
3125. Worker's Compensation Insurance	-5,625	624
3440. External Audit Fees	1,910	3,500
TOTAL 3000	148,281	156,527
6000. MISCELLANEOUS		
6202. General Fund Services	270,614	273,510
6910. Depreciation Expense	2,100,000	2,255,000
TOTAL 6000	2,370,614	2,528,510
CAPITAL OUTLAY		
8000. EQUIPMENT		
8470. Fire Fighting Equipment	0	850,000
8490. Data Processing Equipment	100,000	600,000
8900. EDP Software	0	2,400,000
TOTAL 8000	100,000	3,850,000
GRAND TOTAL	$ 2,618,895	$ 6,535,037

MIDLAND

CITY OF MIDLAND

SECTION XI

WAREHOUSE FUND

WAREHOUSE FUND
REVENUE AND RECEIPTS

	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
INTERFUND CHARGES			
Handling Charges	$ 104,412	$ 100,000	$ 98,000
Charges for Cost of Sales	522,058	475,000	490,000
Total Interfund Charges	626,470	575,000	588,000
NONOPERATING AND OTHER REVENUE			
Interest Income	13,918	12,000	20,000
Net Increase in Fair Value of Investment	(2,394)	0	0
Miscellaneous	11,887	0	0
Total Nonoperating and Other Revenue	23,411	12,000	20,000
TOTAL REVENUE AND RECEIPTS	$ 649,881	$ 587,000	$ 608,000

WAREHOUSE FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

Org. No.	ORGANIZATION	ACTUAL 2004-2005	BUDGET 2005-2006	BUDGET 2006-2007
0760	Facilities & Fleet Mgmt - Warehouse	$ 582,804	$ 540,822	$ 543,739
0765	Facilities & Fleet Mgmt - Nondepartmental	28,044	28,525	23,905
	Total	$ 610,848	$ 569,347	$ 567,644

WAREHOUSE FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION

	BUDGET 2006-2007	RATIO
OPERATING EXPENSES		
1000. PERSONNEL SERVICES	$ 57,592	10.146%
2000. COMMODITIES	476,300	83.908%
3000. CONTRACTUAL SERVICES	14,008	2.468%
4000. MAINTENANCE - STRUCTURES	1,500	0.264%
5000. MAINTENANCE - EQUIPMENT	0	0.000%
6000. MISCELLANEOUS	18,244	3.214%
TOTAL OPERATING EXPENDITURES	567,644	100.000%
CAPITAL OUTLAY		
7000. LAND - BUILDINGS	0	0.000%
8000. EQUIPMENT	0	0.000%
TOTAL CAPITAL OUTLAY	0	0.000%
GRAND TOTAL	$ 567,644	100.000%

SUMMARY

FUND	AGENCY	ORGANIZATION
WAREHOUSE 760	FACILITIES & FLEET MGMT 040	WAREHOUSE 0760

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 54,885	$ 57,592
2000. COMMODITIES	476,300	476,300
3000. CONTRACTUAL SERVICES	8,137	8,347
4000. MAINTENANCE - STRUCTURES	1,500	1,500
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	0	0
SUBTOTAL	540,822	543,739
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 540,822	$ 543,739

FUNCTION: The central warehouse procures, inventories, and issues common items consisting of mechanical, electrical, civil, and general supplies, materials, and parts. This provides an ongoing service function to all City divisions, and provides economies of scale in using centralized purchasing, storage, and control. Time expended is reduced for individual divisions in separately obtaining such items. The central warehouse identifies, collects, and arranges through Purchasing for the disposal of surplus or obsolete materials and supplies, and also provides handling and storage of hazardous materials.

BUDGET COMMENTS: Cost of goods sold from inventory type items is anticipated to remain the same from last year, due to the rising use of the procurement card system. The broadband pay increase and related fringes are included in the personnel section of the budget.

Activity / Performance Measures

Activity/Performance Measure	2005 Achievements	2006 Expectations	2007 Targets
Normally stocked items will be 95% available within 36 hours of demand.	98%	97%	98%
Inventory turns per year will equal or exceed 3 times average inventory value.	4	4	4
Accuracy of the inventory as determined by year end counts will be within 97% of book value.	100%	99%	100%

DETAIL

FUND	AGENCY	ORGANIZATION
WAREHOUSE 760	FACILITIES & FLEET MGMT 040	WAREHOUSE 0760

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
1000. PERSONNEL SERVICES		
Salaries	$ 36,376	$ 38,218
Overtime	1,337	1,337
Other Benefits	17,172	18,037
TOTAL 1000	54,885	57,592
2000. COMMODITIES		
2010. Office Supplies	50	50
2115. Minor Furniture & Fixtures	900	900
2120. Minor Equipment, Instruments, Tools	50	50
2310. Janitorial Supplies	50	50
2330. Chemicals & Insecticides	50	50
2570. Clothing, Dry Goods, Etc.	200	200
2590. Cost of Goods Sold	475,000	475,000
TOTAL 2000	476,300	476,300
3000. CONTRACTUAL SERVICES		
3040. Water	500	500
3210. Hire of Equipment - Garage - Vehicles	2,887	3,097
3230. Laundry & Cleaning	300	300
3240. Binding, Printing & Reproduction	250	250
3280. Temporary Help	2,000	2,000
3510. Travel & Entertainment	400	400
3530. Training, Registration Fees, Etc.	200	200
3920. Rent	1,600	1,600
TOTAL 3000	8,137	8,347
4000. MAINTENANCE OF STRUCTURES		
4010. Buildings & Grounds	1,500	1,500
TOTAL 4000	1,500	1,500
GRAND TOTAL	$ 540,822	$ 543,739

PERSONNEL SCHEDULE

FUND	AGENCY	ORGANIZATION
WAREHOUSE 760	FACILITIES & FLEET MGMT 040	WAREHOUSE 0760

POSITION TITLE	EMPLOYEES BUDGET 2004-2005	EMPLOYEES BUDGET 2005-2006	EMPLOYEES BUDGET 2006-2007	BUDGET 2006-2007
SUPERVISORY				
Warehouse Supervisor	1	1	1	
TOTAL	1	1	1	
OPERATIONS				
Warehouse Operator	1	1	1	
TOTAL	1	1	1	
BASE SALARIES				$ 38,218
LONGEVITY				1,131
OVERTIME				1,337
FRINGE BENEFITS				16,906
GRAND TOTAL	2	2	2	$ 57,592

SUMMARY

FUND	AGENCY	ORGANIZATION
WAREHOUSE 760	FACILITIES & FLEET MGMT 040	NONDEPARTMENTAL 0765

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
1000. PERSONNEL SERVICES	$ 0	$ 0
2000. COMMODITIES	0	0
3000. CONTRACTUAL SERVICES	5,502	5,661
4000. MAINTENANCE - STRUCTURES	0	0
5000. MAINTENANCE - EQUIPMENT	0	0
6000. MISCELLANEOUS	23,023	18,244
SUBTOTAL	28,525	23,905
CAPITAL OUTLAY		
7000. LANDS - BUILDINGS	0	0
8000. EQUIPMENT	0	0
SUBTOTAL	0	0
TOTAL	$ 28,525	$ 23,905

FUNCTION: This division is used to record the payment the Warehouse Fund makes to the General Fund for services rendered, to record depreciation expense and this fund's share of general liability insurance and external audit fees.

BUDGET COMMENTS: The amount budgeted for General Fund services, based on a cost allocation study, is considerably less than the previous year, and is responsible for the overall decrease to this division's budget.

DETAIL

FUND	AGENCY	ORGANIZATION
WAREHOUSE 760	FACILITIES & FLEET MGMT 040	NONDEPARTMENTAL 0765

CLASSIFICATION	BUDGET 2005-2006	BUDGET 2006-2007
OPERATING SERVICES		
3000. CONTRACTUAL SERVICES		
3110. Insurance - External	$ 825	$ 823
3112. General Liability Self-Insurance	3,614	2,443
3120. Group Insurance	0	1,895
3125. Worker's Compensation Insurance	-527	0
3440. External Audit Fees	1,590	500
TOTAL 3000	5,502	5,661
6000. MISCELLANEOUS		
6202. General Fund Services	22,824	18,244
6910. Depreciation Expense	199	0
TOTAL 6000	23,023	18,244
GRAND TOTAL	$ 28,525	$ 23,905

MIDLAND

CITY OF MIDLAND

SECTION XII

INTEREST AND SINKING FUND

Debt Limits and Debt Levels
October 1, 2006

The City of Midland carefully plans debt acquisition to fund only capital replacement and construction. This process includes matching the maturity of the debt to the useful lives of the assets to be funded, as closely as possible. This allows for the use of debt to compliment operations by allowing for matching the cash flows of asset cost to the period deriving the benefit from the asset. Additionally, this allows the City to plan for and structure debt payments in such a manner that debt service tends to be fairly level across the years creating a known, even demand upon resources for debt service and limiting the demand upon resources to a managed level. As a result of the development and refinement of this process, the impact of current debt upon present and future operations is minimized and annual operations can be based upon a known level of expendable, available resources to respond to the immediate needs of the city.

The Constitution and Statutes of the State of Texas and the Charter of the City of Midland do not provide for a legal debt limit. The 8% debt limit rate used herein is that recommended by the Finance Advisory Board of the City of Midland and adopted by the City Council as a safe debt limit.

Included in the total amount of debt applicable to the current debt limit is $25,425,000 Water and Sewer System Revenue Bonds; $761,487 Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation for Hogan Park Golf Course expansion; $13,160,000 General Obligation Refunding Bonds for Airport improvements and $150,000 Airport Revenue Bonds; and $5,025,000 Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation and $28,970,000 General Obligation Refunding Bonds for construction of the Scharbauer Sports Complex. Principal and interest on these bonds and certificates is being financed by the Water and Sewer Fund, Golf Course Fund, the Airport Fund and the Scharbauer Sports Complex Fund, through contractual agreements with the Midland Football/Soccer and Baseball Complex Development Corporation, a 4b corporation, respectively and therefore requires the use of no tax dollars.

CITY OF MIDLAND, TEXAS
Computation of Estimated Debt Margin
October 1, 2006

Assessed value 2006 tax roll		$4,377,650,389
Debt limit, 8% of assessed value		$ 350,212,031
Amount of debt applicable to debt limit:		
Total bonded debt	$ 96,440,000	
Less:		
Estimated Net assets in Debt Service Fund	339,158	
Estimated Water and Sewer bonds restricted	1,363,896	
Estimated Golf Course bonds restricted assets	61,698	
Estimated Airport bonds restricted assets	933,443	
Estimated Scharbauer Sports Complex bonds restricted assets	1,043,907	
Total estimated net assets restricted for debt service	$ 3,742,102	
Total bonded debt less assets restricted for debt service		92,697,898
Debt Margin		$ 257,514,133

City of Midland
Debt Service Requirements to Maturity
September 30, 2006

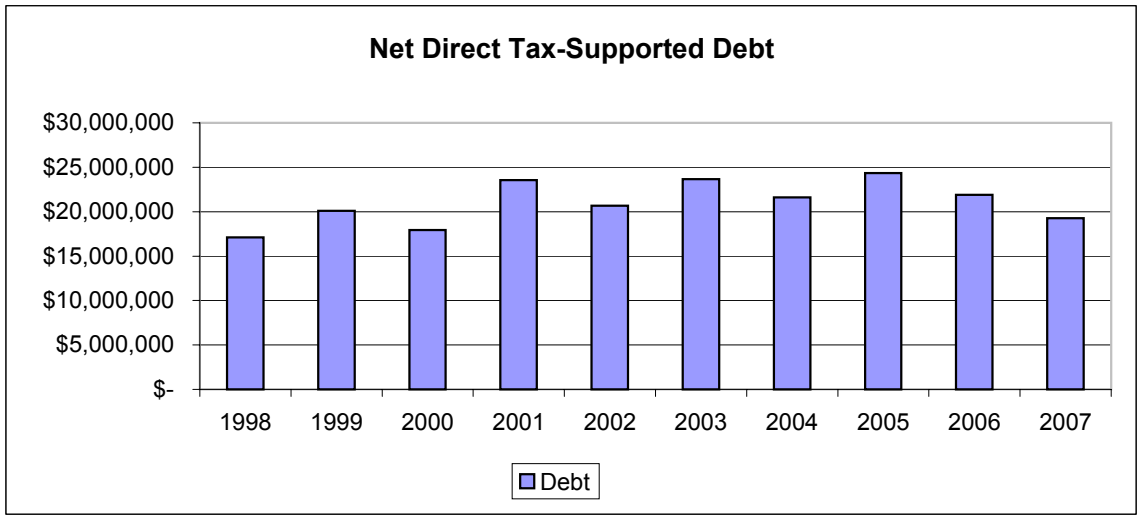
Fiscal Year Ending September 30,	Supported by General Government			Supported by Enterprise Funds					Total All Debt Service Requirements
	General Obligation Bonds, Certificates of Obligation and Notes Payable			Revenue Bonds		General Obligation Bonds, Certificates of Obligation and Notes Payable			
	Principal	Interest	Total	Principal	Interest	Principal	Interest	Total	
2007	$ 2,691,551	$ 877,880	$ 3,569,431	$ 1,945,000	$ 1,131,693	$ 2,742,099	$ 2,128,131	$ 7,946,923	$ 11,516,354
2008	2,773,488	774,694	3,548,182	1,870,000	1,057,274	2,855,512	2,006,715	7,789,501	11,337,683
2009	1,940,314	683,556	2,623,870	1,955,000	980,563	2,984,036	1,881,914	7,801,513	10,425,383
2010	2,027,141	603,290	2,630,431	2,055,000	897,200	3,107,559	1,750,872	7,810,631	10,441,062
2011	2,114,078	519,030	2,633,108	2,150,000	807,840	3,235,972	1,623,477	7,817,289	10,450,397
2012	2,201,016	429,983	2,630,999	2,260,000	712,494	3,354,534	1,492,815	7,819,843	10,450,842
2013	1,860,572	345,459	2,206,031	2,375,000	603,246	3,510,378	1,334,695	7,823,319	10,029,350
2014	1,860,353	267,761	2,128,114	1,190,000	488,103	3,576,097	1,157,610	6,411,810	8,539,924
2015	1,495,000	196,373	1,691,373	1,255,000	432,156	3,747,000	974,371	6,408,527	8,099,900
2016	1,465,000	129,585	1,594,585	1,325,000	372,796	3,916,850	790,445	6,405,091	7,999,676
2017	815,000	83,300	898,300	725,000	310,181	2,430,000	639,596	4,104,777	5,003,077
2018	850,000	51,200	901,200	770,000	276,713	2,540,000	527,278	4,113,991	5,015,191
2019	420,000	25,800	445,800	815,000	241,219	2,635,000	419,964	4,111,183	4,556,983
2020	435,000	8,700	443,700	865,000	203,606	2,760,000	294,922	4,123,528	4,567,228
2021	-	-	-	920,000	163,650	2,870,000	153,863	4,107,513	4,107,513
2022	-	-	-	975,000	121,219	910,000	62,222	2,068,441	2,068,441
2023	-	-	-	1,030,000	76,313	80,000	40,313	1,226,626	1,226,626
2024	-	-	-	1,095,000	28,744	85,000	35,878	1,244,622	1,244,622
2025	-	-	-	-	-	90,000	31,175	121,175	121,175
2026	-	-	-	-	-	95,000	26,203	121,203	121,203
2027	-	-	-	-	-	100,000	20,963	120,963	120,963
2028	-	-	-	-	-	105,000	15,453	120,453	120,453
2029	-	-	-	-	-	115,000	9,541	124,541	124,541
2030	-	-	-	-	-	120,000	3,224	123,224	123,224
	$ 22,948,513	$ 4,996,611	$ 27,945,124	$ 25,575,000	$ 8,905,010	$ 47,965,037	$ 17,421,640	$ 99,866,687	$ 127,811,811

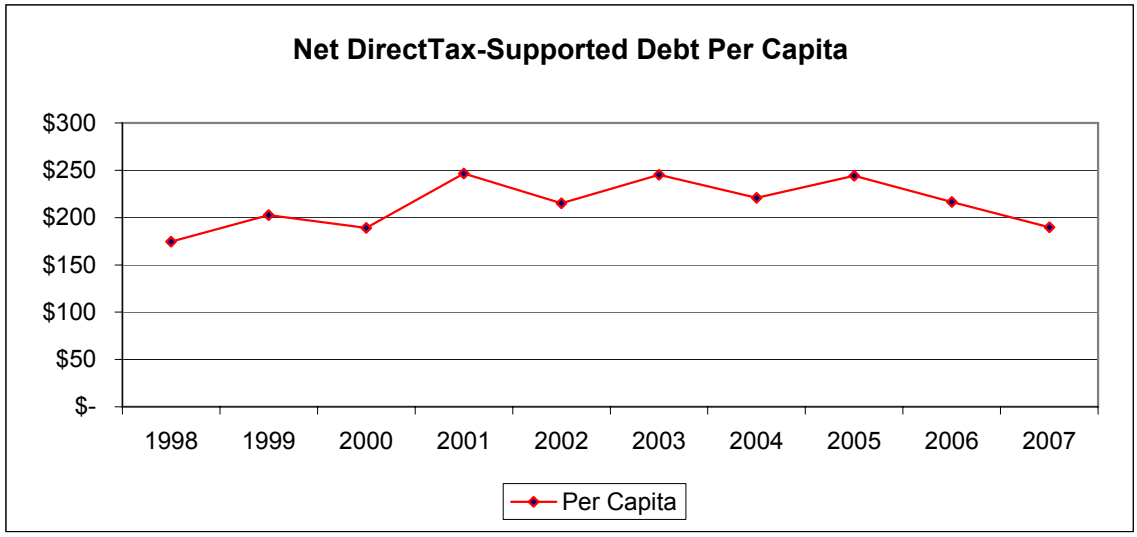
HISTORICAL AND PROJECTED
NET DIRECT TAX-SUPPORTED DEBT TRENDS

Fiscal Year Ended September 30	Population(1)	Taxable Assessed Valuation (2)	Net Direct Tax-Supported Debt	Ratio of Net Direct Tax-Supported Debt to Taxable Value	Net Direct Tax-Supported Debt Per Capita
1998	98,045	$ 2,949,827,042	$ 17,098,141	0.58%	$ 174
1999	99,186	3,105,900,523	20,091,608	0.65%	203
2000	94,996	3,205,656,115	17,946,797	0.56%	189
2001	95,551	3,237,910,681	23,553,317	0.73%	246
2002	96,108	3,319,496,004	20,671,587	0.62%	215
2003	96,402	3,382,130,567	23,649,417	0.70%	245
2004	97,837	3,515,876,755	21,616,386	0.61%	221
2005	99,683	3,701,043,301	24,340,964	0.66%	244
2006	101,033	3,947,384,495	21,879,355	0.55%	217
2007	101,549	4,377,650,389	19,252,804	0.44%	190

(1) Source: Fiscal Year 2000 - U.S. Census
All years except 2000 - City of Midland estimates

(2) Source: Midland Central Appraisal District





DEBT SERVICE

TAX SUPPORTED DEBT

Interest and Sinking Fund

	FY 05 Actual 2004-05	FY 06 Estimated 2005-06	FY 07 Proposed 2006-07
RESOURCES:			
Resources at October 1	$ 249,638	$ 302,273	$ 339,158
Receipts:			
Ad valorem taxes	3,023,128	3,436,114	3,369,857
Transfer from Water & Sewer Fund	106,294	106,060	110,441
Investment income	19,014	35,000	40,000
Accrued Interest Received	21,989	0	0
Proceeds from Refunding Bonds	0	0	0
Total receipts	3,170,425	3,577,174	3,520,298
Total resources and receipts	3,420,063	3,879,447	3,859,456
Expenditures:			
Principal maturities	2,227,787	2,484,724	2,691,551
Interest maturities	886,933	1,052,365	877,881
Paying agents' fees	3,070	3,200	3,200
Other	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0
Total expenditures	3,117,790	3,540,289	3,572,632
Total Current Year Uses of Interest and Sinking Fund Assets	3,117,790	3,540,289	3,572,632
Resources at September 30	$ 302,273	$ 339,158	$ 286,824

TAX SUPPORTED DEBT INTEREST AND REDEMPTION FUND

STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2006 AND EXPENDITURES BY ISSUE 2006/07

		BONDED INDEBTEDNESS					EXPENDITURES 2006/07		
BOND ISSUES	SERIES	DATE OF ISSUE	MATURITIES OUTSTANDING	INTEREST RATE	ORIGINAL ISSUE	OUTSTANDING 10-1-06	PRINCIPAL	INTEREST	TOTAL
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	1997	3-1-97	3-1-07/12	4.70%,4.80%,,4.50%	4,750,000	2,290,000	345,000	97,823	442,823
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	1998	3-1-98	3-1-07/13	4.45%,4.50%,4.75%	971,593	526,819	69,091	22,656	91,747
General Obligation Refunding Bonds	1998	5-15-98	3-1-07/08	4.48%	6,220,000	810,000	410,000	27,104	437,104
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	1999	2-15-99	3-1-07/14	4.00%	4,850,000	3,011,694	332,460	113,819	446,279
HUD Section 108 Loan	2000	7-01-00	9-30-07/15	5.33%,5.53%,5.67% 5.75%,5.80%,6.00% 6.08%,6.17%,6.25%	1,045,000	730,000	65,000	42,941	107,941
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	2001	2-27-01	3-01-07/16	5.00%,4.25%,4.30% 4.40%,4.55%,4.70% 4.80%,4.90%,5.00%	7,000,000	5,420,000	395,000	241,575	636,575
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	2003	2-25-03	3-01-07/18	3.00%, 3.20%, 3.25%, 3.40%, 3.50%, 3.60% 3.70%, 3.80%, 4.00%	4,950,000	4,310,000	290,000	145,385	435,385
General Obligation Refunding Bonds	2003	6-15-03	3-01-07/08	2.10%	2,485,000	1,050,000	515,000	16,643	531,643
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	2005	2-15-05	3-01-07/20	3.50%, 3.60%, 4.00%	4,950,000	4,800,000	270,000	169,935	439,935
Paying Agent/Other Fees									3,200
Total Expenditures						$ 22,948,513	$ 2,691,551	$ 877,881	$ 3,572,632

WATER AND SEWER
REVENUE BONDS
DEBT SERVICE

	FY 06 Estimated 2005-06	FY 07 Proposed 2006-07
RESOURCES:		
Resources at October 1	$ 1,427,750	$ 1,363,896
Receipts:		
Transfer from Water & Sewer Operations-Junior Lien Bonds	1,163,153	1,017,278
Transfer from Water & Sewer Operations-2002 Refunding Bonds	1,282,332	1,261,379
Transfer from Water & Sewer Operations-1996 Revenue Bonds	656,065	656,941
Interest on investments	57,275	60,000
Total receipts	3,158,825	2,995,598
Total resources and receipts	4,586,575	4,359,494
Expenditures:		
Principal maturities	1,730,000	1,795,000
Interest maturities	1,065,679	1,128,018
Paying agent's fees	7,000	7,000
Letter of credit fees	76,000	50,000
Remarketing fees	15,000	15,000
Issuer's fees	14,000	20,000
Program Expenses	315,000	100,000
Total expenditures	3,222,679	3,115,018
Resources at September 30	$ 1,363,896	$ 1,244,476

WATER AND SEWER INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2006 AND EXPENDITURES BY ISSUE 2006/07

		BONDED INDEBETEDNESS					EXPENDITURES 2006/07		
BOND ISSUES	SERIES	DATE OF ISSUE	MATURITIES OUTSTANDING	INTEREST RATE	ORIGINAL ISSUE	OUTSTANDING 10-1-06	PRINCIPAL	INTEREST	TOTAL
SENIOR LIEN BONDS:									
System Revenue	1996	6-1-96	5-1-07/15	4.30% 4.40% 4.50% 4.60% 4.65% 4.70% 4.75% 4.80% 4.85%	$ 8,730,000	$ 5,245,000	$ 425,000	$ 244,543	$ 669,543
System Revenue Refunding	2002	5-1-02	5-1-07/13	3.50% 3.75% 4.00% 4.125% 4.25% 5.00%	10,460,000	7,640,000	965,000	326,769	1,291,769
JUNIOR LIEN BONDS:									
Waterworks & Sewer System Junior Lien Revenue	1999	12-1-99	May-07/24	Floating Rate	15,285,000	12,540,000	405,000	556,706	961,706
Paying Agent's fees									7,000
Letter of credit fees									50,000
Remarketing fees									15,000
Issuer fees									20,000
Program Expenses									100,000
						$ 25,425,000	$ 1,795,000	$ 1,128,018	$ 3,115,018
NOTES PAYABLE:									
Pecan Acres Water Supply Note Payable	2004	7-1-04	Quarterly Oct-06/15	7.08% 7.13% 7.18% 7.23% 7.28% 7.48%	55,100	48,550	3,650	3,485	7,135

GOLF COURSE
CERTIFICATES OF OBLIGATION
DEBT SERVICE

	FY 06 Estimated 2005-06	FY 07 Proposed 2006-07
RESOURCES:		
Resources at October 1	$ 61,466	$ 61,698
Receipts:		
Transfer from Golf Course PFC Fund:		
Golf Course C.O., Series 98	122,570	123,860
Golf Course C.O., Series 99	10,085	9,983
Interest on investments:		
Golf Course C.O., Series 98	0	0
Golf Course C.O., Series 99	250	300
Total receipts	132,905	134,143
Total resources and receipts	194,371	195,841
Expenditures:		
Principal maturities	95,276	98,449
Interest maturities	36,647	32,392
Paying agent's/Issuance fees	750	750
Total expenditures	132,673	131,591
Resources at September 30	$ 61,698	$ 64,250

GOLF COURSE INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2006 AND EXPENDITURES BY ISSUE 2006/07

		BONDED INDEBETEDNESS					EXPENDITURES 2006/07		
BOND ISSUES	SERIES	DATE OF ISSUE	MATURITIES OUTSTANDING	INTEREST RATE	ORIGINAL ISSUE	OUTSTANDING 10-1-06	PRINCIPAL	INTEREST	TOTAL
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	1998	3-01-98	3-1-07/13	4.40% 4.45% 4.50% 4.75%	$ 1,278,407	$ 693,182	$ 90,909	$ 29,811	$ 120,720
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	1999	2-15-99	3-1-07/13	4.00%	110,000	68,306	7,540	2,581	10,121
Paying Agent's Fees									750
						$ 761,488	$ 98,449	$ 32,392	$ 131,591

AIRPORT
REVENUE BONDS, SERIES 1997
DEBT SERVICE

	FY 06 Estimated 2005-06	FY 07 Proposed 2006-07
RESOURCES:		
Resources at October 1	$ 143,370	$ 140,509
Receipts:		
Transfer from Airport Operations	154,702	12,166
Interest on investments	3,350	1,000
Total receipts	158,052	13,166
Total resources and receipts	301,422	153,675
Expenditures:		
Principal maturities	150,000	150,000
Interest maturities	10,913	3,675
Paying agent's/Issuance fees	0	0
Total expenditures	160,913	153,675
Resources at September 30	$ 140,509	$ 0

AIRPORT
GENERAL OBLIGATION REFUNDING BONDS, SERIES 06A
DEBT SERVICE

	FY 06 Estimated 2005-06	FY 07 Proposed 2006-07
RESOURCES:		
Resources at October 1	$ 0	$ 792,934
Receipts:		
Transfer from Airport Operations	286,171	485,509
Transfer from Airport PFC Fund	675,425	1,145,907
Transfer from 96 Airport Revenue C.O. I&S	525,881	0
Proceeds from Refunding Debt	13,570,424	0
Interest on investments	15,150	35,000
Total receipts	15,073,051	1,666,416
Total resources and receipts	15,073,051	2,459,350
Expenditures:		
Principal maturities	0	1,080,000
Interest maturities	366,277	561,850
Paying agent's/Issuance fees	3,300	3,300
Payment to Refunded Bond Escrow Agent	13,802,674	0
Other	107,866	0
Total expenditures	14,280,117	1,645,150
Resources at September 30	$ 792,934	$ 814,200

AIRPORT INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2006 AND EXPENDITURES BY ISSUE 2006/07

		BONDED INDEBETEDNESS					EXPENDITURES 2006/07		
BOND ISSUES	SERIES	DATE OF ISSUE	MATURITIES OUTSTANDING	INTEREST RATE	ORIGINAL ISSUE	OUTSTANDING 10-1-06	PRINCIPAL	INTEREST	TOTAL
Airport Revenue Bonds	1997	09-01-98	12-1-06	4.90%	$ 800,000	$ 150,000	$ 150,000	$ 3,675	153,675
General Obligation Refunding Bonds	2006A	1-15-06	3-1-07/16	4.00% 4.00% 5.00%	13,160,000	13,160,000	1,080,000	561,850	1,641,850
Paying Agent's fees									300
						$ 13,310,000	$ 1,230,000	$ 565,525	$ 1,795,825

SCHARBAUER SPORTS COMPLEX
GENERAL OBLIGATION BONDS
DEBT SERVICE

	FY 06 Estimated 2005-06	FY 07 Proposed 2006-07
RESOURCES:		
Resources at October 1	$ 563,984	$ 1,043,907
Receipts:		
Transfer from Sports Complex Operations	2,026,654	3,068,718
Transfer from 2000 Sports Complex C.O. I&S	3,500,000	0
Proceeds from Refunding Debt	30,232,623	0
Interest on investments	37,160	55,500
Total receipts	35,796,437	3,124,218
Total resources and receipts	36,360,421	4,168,125
Expenditures:		
Principal maturities	690,000	1,560,000
Interest maturities	1,103,615	1,530,404
Paying agent's/Issuance fees	3,400	2,400
Payment to Refunded Bond Escrow Agent	33,320,279	0
Other	199,220	0
Total expenditures	35,316,514	3,092,804
Resources at September 30	$ 1,043,907	$ 1,075,321

SCHARBAUER SPORTS COMPLEX

STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2006 AND EXPENDITURES BY ISSUE 2006/07

		BONDED INDEBTEDNESS					EXPENDITURES 2006/07		
BOND ISSUES	SERIES	DATE OF ISSUE	MATURITIES OUTSTANDING	INTEREST RATE	ORIGINAL ISSUE	OUTSTANDING 10-1-06	PRINCIPAL	INTEREST	TOTAL
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	2000	3-01-00	3-01-07/10	5.60%	$ 35,900,000	$ 2,860,000	$ 655,000	$ 141,820	$ 796,820
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	2001A	5-22-01	3-01-07/30	4.30%, 4.45%,4.55% 4.65%, 4.75%,5.00% 5.10%, 5.20%,5.25% 5.30%, 5.375%	2,500,000	2,165,000	75,000	109,870	184,870
General Obligation Refunding Bonds	2006B	1-15-06	3-1-07/22	4.00%, 3.50%,3.625% 3.40%, 3.548%,5.00% 4.00%, 4.20%,5.00% 4.25%	28,970,000	28,970,000	830,000	1,278,714	2,108,714
Paying Agent/Other Fees									2,400
Total Expenditures						$ 33,995,000	$ 1,560,000	$ 1,530,404	$ 3,092,804

MIDLAND

CITY OF MIDLAND

SECTION XIII

CAPITAL

CAPITAL IMPROVEMENT PROGRAM

The presentation in this "Capital" section of the operating budget is to give users an overview of the capital program in place for the City. A separately produced Capital Improvement Program document provides detail on all of the projects listed in the "Capital" section of this operating budget.

The purpose of the Capital Improvement Program (CIP) is to implement and facilitate the City's Master Plan. Generally, capital projects are in excess of $15,000 and include such items as land purchases, building and/or renovating structures, roads, water and sewer line extensions, park developments and new City facilities such as fire stations, airports, or water treatment facilities. Major maintenance projects such as street resurfacing or a new roof for a building are not included in the CIP.

A listing of all currently available capital projects funds is included in the "Summary of Capital Resources Available". These are dollars which, subject to restrictions in bond covenants, may be used to fund some of the proposed CIP in conjunction with possible future debt issues, operating revenues, grants or other funding sources available to the City.

Inherent in any consideration of capital expenditures is the consideration of finding the dollars to pay for and then maintain the proposed projects. A primary source of capital dollars is debt issued by the City. General guidelines for a "safe" level of debt have been established at approximately eight percent (8%) of taxable assessed valuation, with certain minor adjustments to this amount. A discussion of this calculation and some basic information relative to ad valorem considerations of debt issuance are presented in the fourth section of the CIP budget.

The consideration of ongoing maintenance of capital assets subsequent to construction is of concern in approving any capital project. In order to provide this information for the decision making process, one of the required sections to be completed on a Capital Improvement Request Form or Capital Improvement Activity Form is a description of the operating budget impact of the project. Submitting Departments are required to evaluate the ongoing costs subsequent to completion of a project associated with personnel, commodities, contractual services, maintenance and other costs for each project submitted. Copies of these forms for each project listed in this capital section may be found in the City's Capital Improvement Program document.

All capital projects currently funded and underway are listed in the "Capital Projects Budget Summary."

The five year CIP needs assessment is presented in a schedule labeled "Capital Projects Needs Assessment Budget." Inherent in this needs assessment is the consideration of the operating budget impact in future years.

The "Capital Improvement Projects Requests" are evaluated and prioritized by City management and tentative recommendations are made to City Council. Council then evaluates, modifies and reviews management's tentative recommendations and adopts a CIP for the year.

Inclusion of a project in the "Capital Improvement Projects Requests" does not insure that the project will be funded at any time in the future, but it does assure that the project will be evaluated on its merits relative to other proposed CIP projects.

CITY OF MIDLAND, TEXAS

SUMMARY OF RESOURCES AVAILABLE

FUND	FUND NAME		REMAINING BALANCE
070	POLICE SPECIAL PURPOSES -FEDERAL (1)	$ 52,322	
071	POLICE SPECIAL PURPOSES-STATE (1)	44,287	
073	POLICE LLEBG FUND	856	
074	DEPT. OF JUSTICE GRANT (JAG)	740	
163	2001 GP CO-POLICE PUBLIC SAFETY EQUIPMENT	3,035	
	POLICE		$ 101,241
095	STREET IMPROVEMENT FUND (PERMIT FEES) (2)	$ 70,419	
152	STREET IMPROVEMENT CAPITAL FUND	327,500	
154	98 GP CO-DRAINAGE IMPROVEMENTS	9,195	
155	98 GP CO-TRAFFIC IMPROVEMENTS	831	
159	99 GP CO-STREET IMPROVEMENTS	89,605	
160	99 GP CO-DRAINAGE IMPROVEMENTS	4,072	
164	2001 GP CO-STREETS IMPROVEMENTS	3,440	
165	2001 GP CO-DRAINAGE IMPROVEMENTS	364,835	
168	2001 TRAFFIC IMPROVEMENTS BOND	114,868	
170	95 GP CO STREETS IMPROVEMENTS	6,216	
171	95 GP CO DRAINAGE IMPROVEMENTS	43,254	
174	97 GP CO-STREETS AND DRAINAGE	773	
180	03 GP CO-TRAFFIC IMPROVEMENTS	11,142	
181	03 GP CO-STREETS AND DRAINAGE	869,483	
186	05 GP CO-STREETS AND DRAINAGE	1,961,940	
	STREETS		$ 3,877,572
176	97 GP CO-FIRE DEPT. IMPROVEMENTS	$ 3,411	
185	05 GP CO-PUBLIC SAFETY EQUIPMENT	6,509	
	PUBLIC SAFETY		$ 9,920
092	MUNICIPAL COURT TECHNOLOGY (6)		$ 140,980
140	ANIMAL SHELTER FACILITY & EQUIPMENT		$ 173,200
167	2001 RECORDS STORAGE EQUIP BOND		$ 5,697
169	2001 PROFESSIONAL SERVICES BOND		$ 6,605
188	05 GP CO-CITY FACILITY IMPROVEMENT		$ 45,933
158	99 GP CO PARK & HERITAGE DISTRICT	$ 3,209	
162	2001 GP CO-PARK IMPROVEMENTS	5,388	
166	2001 COMMUNITY CTR EQUIP & IMP	1,651	
173	97 GP CO-PARKS	59	
182	03 GP CO-PARK IMPROVEMENTS	48,280	
187	05 GP CO-PARK IMPROVEMENTS	68,512	
	PARKS		$ 127,098
157	98 GP CO-DOWNTOWN, CITY HALL, LAND	$ 149,008	
177	97 GP CO-DOWNTOWN IMPROVEMENTS	9,795	
184	03 GP CO-DOWNTOWN IMPROVEMENTS	375,697	
189	05 GP CO-DOWNTOWN IMPROVEMENTS	73,615	
	DOWNTOWN		$ 608,115
446	98 GOLF COURSE CO CONSTRUCTION FUND	$ 65,622	
447	99 GOLF COURSE CO CONSTRUCTION FUND	9,181	
	GOLF COURSE		$ 74,803
330	SPECIAL W&S SYSTEM IMPR & REPL CONSTRUCTION (3)	$ 8,223,103	
340	T-BAR RANCH - WINKLER COUNTY IMPROVEMENTS (4)	2,074,780	
365	1993 W&S REV BOND CONSTRUCTION	11,559	
366	1996 W&S REV BOND CONSTRUCTION	17,840	
375	W&S 1999 FLT RATE REV CONST (TEX-CAP)	1,552,276	
	WATER & SEWER		$ 11,879,557
436	1993 SANITATION REVENUE C. OF O.		$ 251
509	AIRPORT RESTRICTED ASSET SALES (5)		$ 545,526
640	00 SPORT COMPLEX C.O. CONSTRUCTION FUND	$ 1,845	
641	01 SPORT COMPLEX C.O. CONSTRUCTION FUND	7,065	
			$ 8,911
	TOTAL RESOURCES AVAILABLE		$ 17,605,410

(1) RESTRICTED TO SPECIAL POLICE MATTERS
(2) RESTRICTED TO GENERAL STREET IMPROVEMENTS
(3) FUNDS ARE PROVISIONS FOR REPLACEMENT OF ASSETS
(4) COUNCIL DESIGNATED RESERVE FOR WINKLER CO. DEVELOPMENT
(5) RESTRICTED TO FAA APPROVED PROJECTS
(6) RESTRICTED TO MUNICIPAL COURT TECHNOLOGY

CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY

FUNDING SOURCE BY FUND	RESPONSIBLE DEPARTMENT BY AGENCY	PROJECT NUMBER	PROJECT DESCRIPTION	APPROPRIATED FUNDS	ANTICIPATED FUTURE APPROPRIATIONS	ESTIMATED TOTAL COST	TOTAL PROJECT EXPENDITURES	ANTICIPATED REMAINING EXPENDITURES	PERCENT OF PROJECT EXPENDED
005	090	8019	MIDLAND SR CTR BEQUEST PROJECT	$ 21,272	$ -	$ 21,272	$ -	$ 21,272	0.00%
755	040	8063	EDP SYSTEMS UPGRADE PROJECT	125,000	-	125,000	52,437	72,563	41.95%
005	075	8226	GIS REPLACEMENT PROJECT	54,360	-	54,360	52,298	2,062	96.21%
005	110	8312	POLICE, BULLET-PROOF VESTS	175,840	-	175,840	166,769	9,071	94.84%
005	110	8312	POLICE, BULLET-PROOF VESTS	50,944	-	50,944	50,944	-	100.00%
				226,784	-	226,784	217,713	9,071	
005	110	8325	RMS/LAPTOP PROJECT	487,911	-	487,911	487,911	-	100.00%
073	110	8325	RMS/LAPTOP PROJECT	69,363	-	69,363	69,363	-	100.00%
163	110	8325	RMS/LAPTOP PROJECT	500,000	-	500,000	500,000	-	100.00%
175	110	8325	RMS/LAPTOP PROJECT	129,700	-	129,700	129,700	-	100.00%
755	110	8325	RMS/LAPTOP PROJECT	888,034	-	888,034	861,351	26,683	97.00%
				2,075,008	-	2,075,008	2,048,325	26,683	
005	005	8344	ECONOMIC DEVELOPMENT STUDY	20,000	-	20,000	15,865	4,135	79.33%
505	500	8354	CONSTRUCT ARFF STRUCTURE PROJ	2,095,000	-	2,095,000	2,093,908	1,092	99.95%
505	500	8354	CONSTRUCT ARFF STRUCTURE PROJ	232,778	-	232,778	232,778	-	100.00%
				2,327,778	-	2,327,778	2,326,686	1,092	
435	300	8397	LANDFILL INSPECTION PROJECT	110,000	-	110,000	101,334	8,666	92.12%
157	005	8401	TIRZ #1 DEVELOPMENT PLAN	35,000	-	35,000	29,484	5,516	84.24%
005	040	8456	CITY FACILITIES RENOVATIONS	292,000	-	292,000	146,639	145,361	50.22%
166	040	8456	CITY FACILITIES RENOVATIONS	20,000	-	20,000	20,000	-	100.00%
176	040	8456	CITY FACILITIES RENOVATIONS	30,000	-	30,000	30,000	-	100.00%
				342,000	-	342,000	196,639	145,361	
005	075	8469	STORMWATER MANAGEMENT PROGRAM	309,000	-	309,000	250,217	58,783	80.98%
159	075	8478	GARFIELD ST IMPROVEMENT PROJ	21,200	-	21,200	21,200	-	100.00%
170	075	8478	GARFIELD ST IMPROVEMENT PROJ	5,700	-	5,700	5,341	359	93.70%
174	075	8478	GARFIELD ST IMPROVEMENT PROJ	41,800	-	41,800	41,800	-	100.00%
181	075	8478	GARFIELD ST IMPROVEMENT PROJ	850,000	-	850,000	850,000	-	100.00%
				918,700	-	918,700	918,341	359	
005	005	8516	BI-20E TRANSPORTATION CORRIDOR	110,000	-	110,000	94,552	15,448	85.96%
340	300	8517	RE-EVALUAT OF T-BAR & P DAVIS	1,165,200	-	1,165,200	1,102,266	62,934	94.60%

CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY

FUNDING SOURCE BY FUND	RESPONSIBLE DEPARTMENT BY AGENCY	PROJECT NUMBER	PROJECT DESCRIPTION	APPROPRIATED FUNDS	ANTICIPATED FUTURE APPROPRIATIONS	ESTIMATED TOTAL COST	TOTAL PROJECT EXPENDITURES	ANTICIPATED REMAINING EXPENDITURES	PERCENT OF PROJECT EXPENDED
162	090	8522	MIDLAND TXU EASEMENT HIKE/BIKE	$ 90,000	$ -	$ 90,000	$ 90,000	``	100.00%
187	090	8522	MIDLAND TXU EASEMENT HIKE/BIKE	95,000	-	95,000	90,568	4,433	95.33%
				185,000	-	185,000	180,568	4,433	
505	500	8525	AIRPORT INDUSTRIAL PK BLDG IMP	77,595	-	77,595	73,573	4,022	94.82%
165	075	8536	FY2003 MISC DRAINAGE IMPROVE	25,000	-	25,000	10,528	14,472	42.11%
165	075	8544	RETENTION BASIN DEVEL FY03	48,050	820,000	868,050	48,050	820,000	5.54%
005	075	8546	FY2003 TRANSPORTATION STUDY	20,000	-	20,000	20,000	-	100.00%
064	075	8551	OHAP-HOUSING REHABILITATION	300,000	-	300,000	143,199	156,801	47.73%
064	075	8552	HAP-HOMEBUYER ASSISTANCE PROGR	60,000	-	60,000	29,845	30,155	49.74%
005	090	8573	MLK COMMUNITY CTR RENOVATIONS	750,000	-	750,000	750,000	-	100.00%
162	090	8573	MLK COMMUNITY CTR RENOVATIONS	93,893	-	93,893	93,893	-	100.00%
166	090	8573	MLK COMMUNITY CTR RENOVATIONS	548,735	-	548,735	548,735	-	100.00%
182	090	8573	MLK COMMUNITY CTR RENOVATIONS	45,000	-	45,000	31,078	13,922	69.06%
188	090	8573	MLK COMMUNITY CTR RENOVATIONS	250,000	-	250,000	250,000	-	100.00%
				1,687,628	-	1,687,628	1,673,706	13,922	
505	500	8577	PAVEMENT FRICTION PROJECT	122,000	-	122,000	119,203	2,797	97.71%
505	500	8578	SECURITY SYSTEM UPGRADE PROJ88	1,179,170	-	1,179,170	673,729	505,441	57.14%
509	500	8578	SECURITY SYSTEM UPGRADE PROJ88	88,516	-	88,516	68,655	19,861	77.56%
				1,267,686	-	1,267,686	742,384	525,302	
505	500	8579	RUNWAY 34L SAFETY AREA	1,143,889	-	1,143,889	1,140,507	3,382	99.70%
509	500	8579	RUNWAY 34L SAFETY AREA	128,544	-	128,544	128,544	-	100.00%
				1,272,433	-	1,272,433	1,269,051	3,382	
182	090	8581	DOUG RUSSELL POOL RENOVAT PROJ	265,000	-	265,000	121,765	143,235	45.95%
188	090	8581	DOUG RUSSELL POOL RENOVAT PROJ	415,000	-	415,000	-	415,000	0.00%
				680,000	-	680,000	121,765	558,235	
448	090	8588	HOGAN PK GOLF COURSE IMPROVEMT	2,200,000	-	2,200,000	2,119,267	80,733	96.33%
157	075	8591	PEDESTRIAN FIRST PROJECT	30,000	-	30,000	30,000	-	100.00%
181	075	8593	SOUTH GARFIELD EXTENSION PROJ	62,800	-	62,800	62,800	-	100.00%
186	075	8593	SOUTH GARFIELD EXTENSION PROJ	70,000	525,000	595,000	66,406	528,594	11.16%
				132,800	525,000	657,800	129,206	528,594	

CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY

FUNDING SOURCE BY FUND	RESPONSIBLE DEPARTMENT BY AGENCY	PROJECT NUMBER	PROJECT DESCRIPTION	APPROPRIATED FUNDS	ANTICIPATED FUTURE APPROPRIATIONS	ESTIMATED TOTAL COST	TOTAL PROJECT EXPENDITURES	ANTICIPATED REMAINING EXPENDITURES	PERCENT OF PROJECT EXPENDED
182	090	8596	HOGAN PARK RENOVATIONS PROJECT	$ 525,000	$ -	$ 525,000	$ 253,299	$ 271,701	48.25%
305	300	8600	PUBLIC IMPROVEMENT DISTRICT #7	15,000	-	15,000	15,000	-	100.00%
375	300	8600	PUBLIC IMPROVEMENT DISTRICT #7	823,350	-	823,350	823,268	82	99.99%
				838,350	-	838,350	838,268	82	
505	500	8607	REHABILITATE S.GA APRON PHASII	6,647,890	-	6,647,890	6,475,568	172,322	97.41%
509	500	8607	REHABILITATE S.GA APRON PHASII	349,889	-	349,889	349,889	-	100.00%
				6,997,779	-	6,997,779	6,825,457	172,322	
505	500	8608	RECONSTRUCT TAXIWAY C,H,P INTR	2,090,000	-	2,090,000	1,971,961	118,039	94.35%
509	500	8608	RECONSTRUCT TAXIWAY C,H,P INTR	110,000	-	110,000	110,000	-	100.00%
				2,200,000	-	2,200,000	2,081,961	118,039	
505	500	8609	RELOCATE RUNWAY 10 LOCALIZER	19,000	-	19,000	-	19,000	0.00%
509	500	8609	RELOCATE RUNWAY 10 LOCALIZER	1,000	-	1,000	-	1,000	0.00%
				20,000	-	20,000	-	20,000	
005	075	8611	WYDEWOOD/FAIRMONT IMPROVEMNTS	13,456	-	13,456	-	13,456	0.00%
165	075	8611	WYDEWOOD/FAIRMONT IMPROVEMNTS	150,000	-	150,000	124,455	25,545	82.97%
				163,456	-	163,456	124,455	39,001	
005	075	8612	WADLEY/SUNBURST TRAFFIC SIGNAL	110,000	-	110,000	45,294	64,706	41.18%
156	075	8614	TEXLAND ESTATE STREET&DRAINAGE	2,000	-	2,000	2,000	-	100.00%
159	075	8614	TEXLAND ESTATE STREET&DRAINAGE	116,250	-	116,250	116,250	-	100.00%
164	075	8614	TEXLAND ESTATE STREET&DRAINAGE	10,750	-	10,750	10,566	184	98.29%
				129,000	-	129,000	128,816	184	
305	300	8618	WINDLANDS WATER CONSERV LEARN	15,000	-	15,000	9,275	5,725	61.83%
435	300	8618	WINDLANDS WATER CONSERV LEARN	15,000	-	15,000	10,529	4,471	70.19%
				30,000	-	30,000	19,804	10,196	
065	075	8621	OHAP 05	200,000	-	200,000	27,590	172,410	13.80%
065	075	8622	HAP 05	68,000	-	68,000	42,548	25,452	62.57%
065	075	8626	LAND ACQUISITION 05	102,000	-	102,000	98,505	3,495	96.57%
065	075	8627	SIDEWALK IMPROVEMENTS 05	30,000	-	30,000	205	29,795	0.68%

CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY

FUNDING SOURCE BY FUND	RESPONSIBLE DEPARTMENT BY AGENCY	PROJECT NUMBER	PROJECT DESCRIPTION	APPROPRIATED FUNDS	ANTICIPATED FUTURE APPROPRIATIONS	ESTIMATED TOTAL COST	TOTAL PROJECT EXPENDITURES	ANTICIPATED REMAINING EXPENDITURES	PERCENT OF PROJECT EXPENDED
065	075	8628	PARK DEVELOPMENT 05	$ 120,000	$ -	$ 120,000	$ 82,861	$ 37,139	69.05%
182	075	8628	PARK DEVELOPMENT 05	60,000	140,000	200,000	-	200,000	0.00%
				180,000	140,000	320,000	82,861	237,139	
065	075	8629	MLK JR PLAYGROUND IMPROVE 05	30,000	-	30,000	23,996	6,004	79.99%
065	075	8630	NEIGHBORHOOD STREET & SIDEWALK	479,118	-	479,118	102,557	376,561	21.41%
005	110	8643	2004 LLEBG EQUIP ACQUISITION	2,019	-	2,019	-	2,019	0.00%
073	110	8643	2004 LLEBG EQUIP ACQUISITION	18,170	-	18,170	13,102	5,068	72.11%
				20,189	-	20,189	13,102	7,087	
162	090	8644	DENNIS THE MENACE RESTROOM	45,000	-	45,000	40,836	4,164	90.75%
155	075	8648	LONGVIEW/S.RANKIN TRAFF & WTR	15,500	-	15,500	15,500	-	100.00%
168	075	8648	LONGVIEW/S.RANKIN TRAFF & WTR	46,000	-	46,000	46,000	-	100.00%
180	075	8648	LONGVIEW/S.RANKIN TRAFF & WTR	1,000	-	1,000	125	875	12.50%
305	075	8648	LONGVIEW/S.RANKIN TRAFF & WTR	28,017	9,962	37,979	23,140	14,839	60.93%
				90,517	9,962	100,479	84,765	15,714	
005	075	8651	WALL ST. REHABILITATION PROJ	1,000,000	-	1,000,000	775,556	224,444	77.56%
095	075	8651	WALL ST. REHABILITATION PROJ	1,391,050	-	1,391,050	1,391,050	-	100.00%
164	075	8651	WALL ST. REHABILITATION PROJ	373,590	426,410	800,000	373,590	426,410	46.70%
181	075	8651	WALL ST. REHABILITATION PROJ	580,526	-	580,526	580,526	-	100.00%
				3,345,166	426,410	3,771,576	3,120,722	650,854	
091	040	8657	MIDLAND PERFORMING ARTS CENTER	91,500	-	91,500	80,078	11,422	87.52%
305	300	8659	SYSTEM PRESSURE IMPROVE/UPGRAD	1,390,719	-	1,390,719	265,579	1,125,140	19.10%
185	115	8663	HEART MONITOR DEFIBRILLATORS	184,000	-	184,000	174,847	9,153	95.03%
365	300	8664	GREATHOUSE SECT3&4 W&S DEVELOP	26,414	-	26,414	26,414	-	100.00%
005	040	8665	CITY HALL HVAC RENOVATIONS	65,000	-	65,000	-	65,000	0.00%
188	040	8665	CITY HALL HVAC RENOVATIONS	375,000	360,000	735,000	371,010	363,990	50.48%
				440,000	360,000	800,000	371,010	428,990	
164	075	8666	MIDLAND DR.STREET & DRAINAGE05	369,500	-	369,500	369,500	-	100.00%
186	075	8666	MIDLAND DR.STREET & DRAINAGE05	1,300,000	-	1,300,000	1,250,808	49,192	96.22%
				1,669,500	-	1,669,500	1,620,308	49,192	

CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY

FUNDING SOURCE BY FUND	RESPONSIBLE DEPARTMENT BY AGENCY	PROJECT NUMBER	PROJECT DESCRIPTION	APPROPRIATED FUNDS	ANTICIPATED FUTURE APPROPRIATIONS	ESTIMATED TOTAL COST	TOTAL PROJECT EXPENDITURES	ANTICIPATED REMAINING EXPENDITURES	PERCENT OF PROJECT EXPENDED
005	075	8668	SAGEMONT DRAINAGE CHANNEL 05	$ 227,635	$ -	$ 227,635	$ 225,475	$ 2,160	99.05%
165	075	8668	SAGEMONT DRAINAGE CHANNEL 05	172,000	-	172,000	151,885	20,115	88.31%
				399,635	-	399,635	377,360	22,275	
174	300	8670	WOODLAND PRK ADD PHASE 1 DEVEL	14,350	-	14,350	-	14,350	0.00%
305	300	8670	WOODLAND PRK ADD PHASE 1 DEVEL	123,000	-	123,000	99,351	23,649	80.77%
				137,350	-	137,350	99,351	37,999	
					-				
505	500	8671	CONSTRUCT RUNWAY16R/34L SHLDRS	2,076,610	-	2,076,610	47	2,076,563	0.00%
509	500	8671	CONSTRUCT RUNWAY16R/34L SHLDRS	109,296	-	109,296	68,320	40,976	62.51%
				2,185,906	-	2,185,906	68,367	2,117,539	
505	500	8672	RECONSTRUCT RUNWAY16R EXIT TXY	2,859,250	-	2,859,250	17	2,859,233	0.00%
509	500	8672	RECONSTRUCT RUNWAY16R EXIT TXY	117,500	-	117,500	91,202	26,298	77.62%
				2,976,750	-	2,976,750	91,219	2,885,531	
505	500	8673	LANDSCAPE ENTRANCE PROJECT	118,000	-	118,000	5,500	112,500	4.66%
305	300	8674	MIDLAND DR WATER & SEWER 05	562,100	-	562,100	562,094	6	100.00%
305	300	8675	WALL ST WATER & SEWER IMPROV05	857,650	-	857,650	857,650	-	100.00%
159	075	8679	MOCKINGBIRD LN DEVELOPER 05	105,500	-	105,500	104,446	1,054	99.00%
165	075	8681	N.PARK SEC10 PUMP STAT.&OUTFAL	52,000	-	52,000	-	52,000	0.00%
305	300	8682	POLO CLUB RD WTR LINE DEV 05	26,635	-	26,635	73	26,562	0.27%
005	110	8683	SWAT EQUIP&FIRE RANGE IMPROV05	20,000	-	20,000	14,728	5,272	73.64%
066	075	8687	OHAP 06	276,730	-	276,730	131,199	145,531	47.41%
066	075	8688	HOMEBUYER ASSISTANCE PROGRAM06	51,032	-	51,032	-	51,032	0.00%
066	075	8689	TARGET AREA LAND ACQUISITION06	160,000	-	160,000	55,443	104,557	34.65%
066	075	8690	TARGET AREA STREET&SIDEWALK 06	195,000	-	195,000	216	194,784	0.11%
066	075	8691	MLK JR PARK FENCING 06	49,909	-	49,909	-	49,909	0.00%
305	300	8694	SUPPLEMENTAL ENVIRONMENTAL 05	14,205	-	14,205	14,205	-	100.00%
435	300	8694	SUPPLEMENTAL ENVIRONMENTAL 05	30,870	-	30,870	-	30,870	0.00%
				45,075	-	45,075	14,205	30,870	

CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY

FUNDING SOURCE BY FUND	RESPONSIBLE DEPARTMENT BY AGENCY	PROJECT NUMBER	PROJECT DESCRIPTION	APPROPRIATED FUNDS	ANTICIPATED FUTURE APPROPRIATIONS	ESTIMATED TOTAL COST	TOTAL PROJECT EXPENDITURES	ANTICIPATED REMAINING EXPENDITURES	PERCENT OF PROJECT EXPENDED
005	075	8695	FY2005 TRANSPORTATION STUDY	$ 16,849	$ -	$ 16,849	$ 286	$ 16,563	1.70%
167	020	8696	ELECTRONIC DOCUMENT IMAGING 05	273,348	-	273,348	195,459	77,889	71.51%
074	110	8697	JAG 05 CITY PORTION	31,849	-	31,849	-	31,849	0.00%
005	075	8700	DOWNTOWN MASTER PLAN 06	75,000	-	75,000	-	75,000	0.00%
189	075	8700	DOWNTOWN MASTER PLAN 06	100,000	-	100,000	31,122	68,878	31.12%
				175,000	-	175,000	31,122	143,878	
074	110	8701	JAG 05 COUNTY PORTION	21,233	-	21,233	21,233	-	100.00%
188	040	8707	FIRE STATION STUDY/DESIGN 06	150,000	-	150,000	15,000	135,000	10.00%
505	500	8708	FLIGHT SERV.STATION RENOVATE06	165,000	-	165,000	99,886	65,114	60.54%
182	090	8709	DOG PARK CONSTRUCTION 06	35,500	-	35,500	29,432	6,068	82.91%
005	115	8712	05 HOMELAND SECURITY PROJECT	451,999	-	451,999	-	451,999	0.00%
005	115	8713	05 LETPP HOMELAND SECURITY	164,363	-	164,363	-	164,363	0.00%
005	090	8717	PARKS MASTER PLAN FY O6 PROJ	25,000	-	25,000	5,756	19,244	23.02%
182	090	8717	PARKS MASTER PLAN FY O6 PROJ	16,000	-	16,000	-	16,000	0.00%
				41,000	-	41,000	5,756	35,244	
181	075	8718	BLUEBIRD LAND DEVELOP AGREE 06	145,000	-	145,000	115,800	29,200	79.86%
305	300	8719	WATER POL CNTRL DIGESTER 06	104,700	-	104,700	10,111	94,589	9.66%
435	300	8720	2006 LANDFILL PROJECT	45,969	-	45,969	9,570	36,399	20.82%
705	005	8723	NW MIDLAND FRESHWATER SUPPLY06	95,651	-	95,651	95,651	0	100.00%
091	005	8726	RANKIN HWY VISITORS CENTER 06	166,000	-	166,000	-	166,000	0.00%
626	620	8728	CITIBANK BALLPARK IMPROVE 06	80,000	-	80,000	-	80,000	0.00%
181	075	8730	HOLIDAY HILL ROAD EXT PROJ 06	220,000	-	220,000	-	220,000	0.00%
509	500	8731	AIRPARK RW7-25 DISPLACE THRESH	15,000	-	15,000	-	15,000	0.00%
509	500	8731	AIRPARK RW7-25 DISPLACE THRESH	-	135,000	135,000	-	135,000	0.00%
				15,000	135,000	150,000	-	150,000	

CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY

FUNDING SOURCE BY FUND	RESPONSIBLE DEPARTMENT BY AGENCY	PROJECT NUMBER	PROJECT DESCRIPTION	APPROPRIATED FUNDS	ANTICIPATED FUTURE APPROPRIATIONS	ESTIMATED TOTAL COST	TOTAL PROJECT EXPENDITURES	ANTICIPATED REMAINING EXPENDITURES	PERCENT OF PROJECT EXPENDED
505	500	8732	CONSTRUCT RW 10-28 SHOULDER 06	$ 80,750	$ -	$ 80,750	$ -	$ 80,750	0.00%
505	500	8732	CONSTRUCT RW 10-28 SHOULDER 06	-	1,415,000	1,415,000	-	1,415,000	0.00%
509	500	8732	CONSTRUCT RW 10-28 SHOULDER 06	4,250	-	4,250	-	4,250	0.00%
				85,000	1,415,000	1,500,000	-	1,500,000	
755	040	8733	LORAINE CENTER HVAC & LIGHT 06	233,315	-	233,315	-	233,315	0.00%
			GRAND TOTAL	$ 46,290,050	$ 3,831,372	$ 50,121,422	$ 33,620,933	$ 16,500,489	

CITY OF MIDLAND
DESCRIPTION OF CAPITAL PROJECTS
WITH TOTAL ESTIMATED COST IN EXCESS OF $750,000

PROJECT NUMBER	PROJECT NAME	PROJECT DESCRIPTION	ESTIMATED TOTAL COST
8325	RMS/LAPTOP PROJECT	Records Management System and Laptop acquisition for the police department	2,075,008
8354	CONSTRUCT ARFF STRUCTURE PROJ	Construct an Aircraft Rescue and Fire Fighting Facility	2,327,778
8478	GARFIELD ST IMPROVEMENT PROJ	Reconstruction of Garfield Street from Spur 268 (Front Street) to Business Interstate 20 East (Wall Street)	918,700
8517	RE-EVALUATE OF T-BAR & P DAVIS	Groundwater re-evaluation of the T-Bar and Paul Davis Well Fields including construction of two municipal water supply wells in the T-Bar Well Field and the Plugging of four existing wells	1,165,200
8544	RETENTION BASIN DEVEL FY 03	Acquire land and develop for public drainage purposes	868,050
8573	MLK COMMUNITY CTR RENOVATIONS	Additions and renovations to the MLK Community Center	1,687,628
8578	SECURITY SYSTEM UPGRADE PROJ88	Necessary hardware and software for security access control at the Midland International Airport	1,267,686
8579	RUNWAY 34L SAFETY AREA	To avoid a drainage ditch, if an aircraft had to run past the end of Runway 34L, the construction of a box culver will be built to provide a safe zone. FAA required.	1,272,433
8588	HOGAN PK GOLF COURSE IMPROVEMENT	Replace entire irrigation system on 27 holes along with new computer controls. Replace a control system on one 9. Build a new irrigation lake with a new pump station.	2,200,000
8600	PUBLIC IMPROVEMENT DISTRICT #7	Construction of a water transmission line along CR 60 from Holiday Hill road to SH 158. This line will provide City water service to the recently annexed area of Pecan Acres.	838,350

CITY OF MIDLAND
DESCRIPTION OF CAPITAL PROJECTS
WITH TOTAL ESTIMATED COST IN EXCESS OF $750,000

PROJECT NUMBER	PROJECT NAME	PROJECT DESCRIPTION	ESTIMATED TOTAL COST
8607	REHABILITATE S. GA APRON PHASE II	Removing old concrete apron and replacing with a thicker concrete to accommodate larger planes. This is a necessity because planes have increased in size and weight.	6,997,779
8608	RECONSTRUCT TAXIWAY C,H, P INTR	Reconstruct and reconfigure Taxiway C, H, P intersection for safety related issues.	2,200,000
8651	WALL ST. REHABILITATION PROJ	Wall Street (SPUR 269) Rehabilitation Project	3,771,576
8659	SYSTEM PRESSURE IMPROVE/UPGRAD	Professional service analysis and evaluation of the water distribution system and improvements for Midland, TX.	1,390,719
8665	CITY HALL HVAC RENOVATIONS	Replacement of the Heating, ventilation and air conditioning system at City Hall	800,000
8666	MIDLAND DR. STREET & DRAINAGE 05	Installation of street and drainage improvements for Midland Drive between Illinois Avenue and Business Interstate 20 Service Road.	1,669,500
8671	CONSTRUCT RUNWAY 16R/34L SHOULDRS	To construct wider shoulders along Runway 16R/34L.	2,185,906
8672	RECONSTRUCT RUNWAY 16R EXIT TXY	Improve existing Runway 16R exit taxiway	2,976,750
8675	WALL ST WATER & SEWER IMPROV05	Water and Sewer Line improvements for Wall Street between Big Spring Street and Front Avenue	857,650
8732	CONSTRUCT RW 10-28 SHOULDER 06	Design and contruct Runway 10/28 shoulders	1,500,000

Capital Improvement Needs Assessment Budget
by Proposed Funding Source by Year

Source of Proposed Funding	Year 1 2007 Cost	Year 2 2008 Cost	Year 3 2009 Cost	Year 4 2010 Cost	Year 5 2011 Cost	Estimated Total Cost
C.O. Requests	$ 46,223,000	$ 17,308,831	$ 9,834,000	$ 2,775,000	$ 3,520,000	$ 79,660,831
Federal	1,325,250	4,078,590	200,000	-	-	5,603,840
State Grant	1,300,000	-	725,000	-	-	2,025,000
W & S Fund	2,700,000	-	-	-	-	2,700,000
Sanitation	400,000	2,450,000	-	-	-	2,850,000
Airport Fund	65,000	-	-	-	-	65,000
Airport PFC	-	-	-	-	-	-
Garage Fund	-	-	-	-	-	-
General Fund	-	-	-	-	-	-
Revenue Bond	-	-	-	-	-	-
Other	1,067,975	453,177	250,000	-	-	1,771,152
Annual Totals	$ 53,081,225	$ 24,290,598	$ 11,009,000	$ 2,775,000	$ 3,520,000	$ 94,675,823

CAPITAL IMPROVEMENT NEEDS ASSESSMENT BUDGET
BY PROJECT BY YEAR

Fund	Agency	CIP Project Number	Source of Proposed Funding	Year 1 2007 Cost	Year 2 2008 Cost	Year 3 2009 Cost	Year 4 2010 Cost	Year 5 2011 Cost	Estimated Total Cost	Project Name	Asset Life in Years	Operating Budget Impact Anticipated Savings	Operating Budget Impact Additional Expense
300	300	CIP10002	C.O.	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ -	$ 4,000,000	Oversize W&S Line Participation	50	$ -	$ 80,000
750	040	CIP10008	Other	175,000	-	-	-	-	175,000	Northwest Fueling Facility	10	35,000	17,500
001	075	CIP10011	C.O.	-	150,000	-	-	-	150,000	Oak St. Bridge Culvert Work	50	-	3,000
001	075	CIP10013	C.O.	400,000	400,000	400,000	-	-	1,200,000	Mockingbird Dr. Extension	20	-	60,000
001	075	CIP10013	State Grant	-	-	325,000	-	-	325,000	Mockingbird Dr. Extension	20	-	16,250
		Subtotal CIP 10013		$ 400,000	$ 400,000	$ 725,000	$ -	$ -	$ 1,525,000			$ -	$ 76,250
001	075	CIP10014	C.O.	75,000	75,000	75,000	75,000	75,000	375,000	Developer Participation	50	-	7,500
001	075	CIP10015	C.O.	-	200,000	200,000	-	-	400,000	Midland Draw Excavation	20	-	20,000
001	075	CIP10016	C.O.	-	300,000	300,000	-	-	600,000	Midland Draw Excavation - Phase 2 & 3	20	-	30,000
001	075	CIP10017	C.O.	-	300,000	-	-	-	300,000	Midland Draw Excavation - Phase 1	20	-	15,000
001	075	CIP10018	C.O.	500,000	500,000	-	-	-	1,000,000	Jal Draw Slope Protection	20	-	50,000
001	075	CIP10021	C.O.	2,000,000	800,000	-	-	-	2,800,000	Wadley Ave. Reconstruction	20	-	140,000
001	075	CIP10024	C.O.	75,000	75,000	75,000	-	-	225,000	Central Business District Signal Poles & Arms	20	-	11,250
001	115	CIP10027	C.O.	-	2,259,831	-	-	-	2,259,831	Fire Station #10	40	-	415,676
001	115	CIP10028	C.O.	-	500,000	-	-	-	500,000	Engine 10 - Fire Pumper	20	-	33,500
001	115	CIP10029	Other	147,000	-	-	-	-	147,000	Fire Station #10 - EMS Service Expansion	15	-	46,800
001	110	CIP10033	C.O.	-	2,000,000	-	-	-	2,000,000	Automatic Police Vehicle Locators	6	-	333,333
001	110	CIP10037	C.O.	1,489,000	-	-	-	-	1,489,000	Vehicle/Evidence Storage Facility	40	-	37,225
500	500	CIP10058	Airport Fund	47,500	-	-	-	-	47,500	Snow Removal Equipment	20	-	2,375
500	500	CIP10058	Federal	902,500	-	-	-	-	902,500	Snow Removal Equipment	20	-	45,125
		Subtotal CIP 10058		$ 950,000	$ -	$ -	$ -	$ -	$ 950,000			$ -	$ 47,500
001	090	CIP10063	C.O.	-	-	126,000	-	-	126,000	349 Ranch Estates	20	-	18,300
001	090	CIP10076	C.O.	50,000	-	85,000	-	-	135,000	Red Oak Park	15	-	21,000
001	040	CIP10085	Other	45,000	-	-	-	-	45,000	Re-pave Operations Yard	20	-	2,250
001	075	CIP10096	C.O.	2,000,000	-	-	-	2,000,000	4,000,000	Midkiff Road Reconstruction	20	-	200,000
001	040	CIP10098	C.O.	2,000,000	-	-	-	-	2,000,000	Municipal Court Expansion	40	-	50,000
300	300	CIP10101	C.O.	1,200,000	1,200,000	1,200,000	1,200,000	-	4,800,000	Airport Water System Upgrades	50	-	96,000
001	040	CIP10501	Other	300,000	-	-	-	-	300,000	Replacement Fueling Facility-Service Center	20	25,000	15,000
001	075	CIP10502	C.O.	474,000	474,000	473,000	-	-	1,421,000	Traffic Management System Communication	20	-	71,050
001	075	CIP10503	State Grant	1,300,000	-	-	-	-	1,300,000	Holiday Hill Rd.	20	-	65,000
001	075	CIP10503	C.O.	1,300,000	-	-	-	-	1,300,000	Holiday Hill Rd.	20	-	65,000
		Subtotal CIP 10503		$ 2,600,000	$ -	$ -	$ -	$ -	$ 2,600,000			$ -	$ 130,000

CAPITAL IMPROVEMENT NEEDS ASSESSMENT BUDGET
BY PROJECT BY YEAR

Fund	Agency	CIP Project Number	Source of Proposed Funding	Year 1 2007 Cost	Year 2 2008 Cost	Year 3 2009 Cost	Year 4 2010 Cost	Year 5 2011 Cost	Estimated Total Cost	Project Name	Asset Life in Years	Operating Budget Impact Anticipated Savings	Operating Budget Impact Additional Expense
001	075	CIP10504	C.O.	$ 1,750,000	$ -	$ -	$ -	$ -	$ 1,750,000	West Illinois Ave.	20	$ -	$ 87,500
001	090	CIP10506	Federal	-	-	200,000	-	-	200,000	Youth Recreation Center	40	-	5,000
001	090	CIP10506	State Grant	-	-	400,000	-	-	400,000	Youth Recreation Center	40	-	10,000
001	090	CIP10506	C.O.	-	-	1,650,000	-	-	1,650,000	Youth Recreation Center	40	-	41,250
001	090	CIP10506	Other	-	-	250,000	-	-	250,000	Youth Recreation Center	40	-	251,250
		Subtotal CIP 10506		$ -	$ -	$ 2,500,000	$ -	$ -	$ 2,500,000			$ -	$ 307,500
001	090	CIP10507	C.O.	50,000	-	-	-	-	50,000	Centennial Plaza Park Renovations	20	-	2,500
300	300	CIP10519	C.O.	775,000	775,000	-	-	-	1,550,000	Water Pollution Control Plant Upgrades	20	-	77,500
430	300	CIP 10604	Sanitation	350,000	-	-	-	-	350,000	Landfill Scale House	40	-	8,750
001	075	CIP 10606	C.O.	220,000	-	-	500,000	-	720,000	Idlewilde Retention Basin & out fall	20	-	36,000
001	090	CIP10701	C.O.	-	-	4,000,000	-	-	4,000,000	Beal Park Amphitheater	40	-	100,000
001	090	CIP10702	C.O.	250,000	-	50,000	-	50,000	350,000	Beal Park Christmas Lighting	10	-	35,000
001	090	CIP10703	C.O.	25,000	-	-	-	-	25,000	Concession Stand at Butler Park	20	-	1,250
001	090	CIP10703	Other	25,000	-	-	-	-	25,000	Concession Stand at Butler Park	20	-	1,250
		Subtotal CIP 10703		$ 50,000	$ -	$ -	$ -	$ -	$ 50,000			$ -	$ 2,500
001	090	CIP10704	C.O.	-	-	100,000	-	50,000	150,000	Centennial Plaza Park Christmas Lighting	10	-	15,000
001	090	CIP10705	C.O.	115,000	-	-	-	-	115,000	Enviromental Unit Replacement for Natitorium	15	-	7,667
001	090	CIP10706	C.O.	40,000	-	-	-	-	40,000	Fitness Room MLK Jr CC	6	-	6,667
001	090	CIP10707	C.O.	25,000	-	-	-	-	25,000	Landscaping at Martin Luther King Jr CC	20	-	1,250
001	090	CIP10708	C.O.	1,500,000	-	-	-	-	1,500,000	Renovation of old portion of Matin Luther King	20	-	75,000
001	090	CIP10709	C.O.	75,000	-	-	-	-	75,000	Soccer Fields and Concession Renovation	20	-	3,750
001	090	CIP10709	Other	75,000	-	-	-	-	75,000	Soccer Fields and Concession Renovation	20	-	3,750
		Subtotal CIP 10709		$ 150,000	$ -	$ -	$ -	$ -	$ 150,000			$ -	$ 7,500
001	090	CIP10710	C.O.	110,000	-	100,000	-	130,000	340,000	Playground Replacement Program	6	-	56,667
001	090	CIP10711	C.O.	75,000	-	-	-	-	75,000	Windlands Park Pavilion Replacement	10	-	7,500
001	110	CIP10712	Other	71,225	-	-	-	-	71,225	Security Cameras for Police/Communications	10	-	7,123
001	110	CIP10713	C.O.	-	-	-	-	1,215,000	1,215,000	Ballistic Training Module	40	-	30,375
001	115	CIP10714	Other	225,000	-	-	-	-	225,000	Fire Training Facility Maintenance	40	-	5,625
001	115	CIP10715	C.O.	-	1,000,000	-	-	-	1,000,000	Ladder Truck - Station 10	20	-	65,039
300	300	CIP10716	C.O.	2,600,000	2,500,000	-	-	-	5,100,000	Distribution System Improve-Booster Stations	10	-	510,000
300	300	CIP10717	C.O.	-	1,800,000	-	-	-	1,800,000	Distribution System Improvemnt-System Lines	50	-	36,000
300	300	CIP10718	C.O.	3,200,000	-	-	-	-	3,200,000	Distribution System Improvement-Tower Lines	50	-	64,000
300	300	CIP10719	W & S Fund	2,700,000	-	-	-	-	2,700,000	Elevated Tank/Booster Station	50	-	54,000
300	300	CIP10720	C.O.	2,800,000	-	-	-	-	2,800,000	NW Midland Public Improvement District	50	-	56,000

CAPITAL IMPROVEMENT NEEDS ASSESSMENT BUDGET
BY PROJECT BY YEAR

Fund	Agency	CIP Project Number	Source of Proposed Funding	Year 1 2007 Cost	Year 2 2008 Cost	Year 3 2009 Cost	Year 4 2010 Cost	Year 5 2011 Cost	Estimated Total Cost	Project Name	Asset Life in Years	Operating Budget Impact Anticipated Savings	Operating Budget Impact Additional Expense
300	300	CIP10721	C.O.	$ 16,950,000	$ -	$ -	$ -	$ -	$ 16,950,000	Regulatory and Capacity Upgrades	50	$ -	$ 339,000
300	300	CIP10722	C.O.	850,000	-	-	-	-	850,000	Utilities Office Relocation	40	-	21,250
500	500	CIP10723	Federal	190,000	-	-	-	-	190,000	Airfield Pavement Sweepers	7	-	27,143
500	500	CIP10723	Airport Fund	10,000	-	-	-	-	10,000	Airfield Pavement Sweepers	7	-	1,429
		Subtotal CIP 10723		$ 200,000	$ -	$ -	$ -	$ -	$ 200,000			$ -	$ 28,571
500	500	CIP10724	Federal	71,250	-	-	-	-	71,250	Update Airport Master Drainage Plan	15	-	4,750
500	500	CIP10724	Airport Fund	3,750	-	-	-	-	3,750	Update Airport Master Drainage Plan	15	-	250
		Subtotal CIP 10724		$ 75,000	$ -	$ -	$ -	$ -	$ 75,000			$ -	$ 5,000
500	500	CIP10725	Federal	71,250	999,000	-	-	-	1,070,250	Design East GA Taxiway	20	-	53,513
500	500	CIP10725	Airport Fund	3,750	-	-	-	-	3,750	Design East GA Taxiway	20	-	188
500	500	CIP10725	Other	-	111,000	-	-	-	111,000	Design East GA Taxiway	20	-	5,550
		Subtotal CIP 10725		$ 75,000	$ 1,110,000	$ -	$ -	$ -	$ 1,185,000			$ -	$ 59,250
500	500	CIP10726	Federal	90,250	3,079,590	-	-	-	3,169,840	Runway 16R/34L Rehab	20	-	158,492
500	500	CIP10726	Other	4,750	342,177	-	-	-	346,927	Runway 16R/34L Rehab	20	-	17,346
		Subtotal CIP 10726		$ 95,000	$ 3,421,767	$ -	$ -	$ -	$ 3,516,767			$ -	$ 175,838
300	300	CIP10727	C.O.	-	1,000,000	-	-	-	1,000,000	Sludge Digester #1 Replacement	20	-	50,000
300	300	CIP10728	C.O.	2,250,000	-	-	-	-	2,250,000	0.25 mgd Satellite Reuse Plant	20	-	112,500
430	300	CIP10729	Sanitation	50,000	2,450,000	-	-	-	2,500,000	Landfill Pit Number 4 Phase 2	3	-	833,333
				$ 53,081,225	$ 24,290,598	$ 11,009,000	$ 2,775,000	$ 3,520,000	$ 94,675,823			$ 60,000	$ 5,255,539

CITY OF MIDLAND
DETAIL OF OPERATING BUDGET IMPACT
ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

CIP PROJECT NUMBER	PROJECT NAME	DESCRIPTION OF BUDGETARY ITEM	ESTIMATED (SAVINGS)/ COST
CIP10002	Oversize W&S Line Participation	Annual depreciation expense	80,000
CIP10008	Northwest Fueling Facility	Annual depreciation expense	17,500
		Motor vehicle supplies expense	(35,000)
CIP10011	Oak St. Bridge Culvert Work	Annual depreciation expense	3,000
CIP10013	Mockingbird Dr. Extension	Annual depreciation expense	76,250
CIP10014	Developer Participation	Annual depreciation expense	7,500
CIP10015	Midland Draw Excavation	Annual depreciation expense	20,000
CIP10016	Midland Draw Excavation - Phase 2 & 3	Annual depreciation expense	30,000
CIP10017	Midland Draw Excavation - Phase 1	Annual depreciation expense	15,000
CIP10018	Jal Draw Slope Protection	Annual depreciation expense	50,000
CIP10021	Wadley Ave. Reconstruction	Annual depreciation expense	140,000
CIP10024	Central Business District Signal Poles & Arms	Annual depreciation expense	11,250
CIP10027	Fire Station #10	Annual depreciation expense	56,496
		Personnel expense	345,173
		Minor equipment expense	1,273
		Operations expenses	12,734

CITY OF MIDLAND
DETAIL OF OPERATING BUDGET IMPACT
ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

CIP PROJECT NUMBER	PROJECT NAME	DESCRIPTION OF BUDGETARY ITEM	ESTIMATED (SAVINGS)/ COST
CIP10028	Engine 10 - Fire Pumper	Annual depreciation expense	25,000
		Equipment operating expenses	8,500
CIP10029	Fire Station #10 - EMS Service Expansion	Annual depreciation expense	9,800
		Hire of equipment	24,000
		Medical supplies expense	11,250
		Instruments and apparatus expense	800
		Minor equipment expense	950
CIP10033	Automatic Police Vehicle Locators	Annual depreciation expense	333,333
CIP10037	Vehicle/Evidence Storage Facility	Annual depreciation expense	37,225
CIP10058	Snow Removal Equipment	Annual depreciation expense	47,500
CIP10063	349 Ranch Estates	Annual depreciation expense	6,300
		Water utility service expense	7,000
		Maintenance building and grounds	5,000
CIP10076	Red Oak Park	Annual depreciation expense	9,000
		Water utility service expense	5,000
		Maintenance of building and grounds	7,000
CIP10085	Re-pave Operations Yard	Annual depreciation expense	2,250

CITY OF MIDLAND
DETAIL OF OPERATING BUDGET IMPACT
ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

CIP PROJECT NUMBER	PROJECT NAME	DESCRIPTION OF BUDGETARY ITEM	ESTIMATED (SAVINGS)/ COST
CIP10096	Midkiff Road Reconstruction	Annual depreciation expense	200,000
CIP10098	Municipal Court Expansion	Annual depreciation expense	50,000
CIP10101	Airport Water System Upgrades	Annual depreciation expense	96,000
CIP10501	Replacement Fueling Facility-Service Center	Annual depreciation expense	15,000
		Motor vehicle supplies expense	(25,000)
CIP10502	Traffic Management System Communication	Annual depreciation expense	71,050
CIP10503	Holiday Hill Rd.	Annual depreciation expense	130,000
CIP10504	West Illinois Ave.	Annual depreciation expense	87,500
CIP10506	Youth Recreation Center	Annual depreciation expense	62,500
		Personnel expense	150,000
		Light and power expense	50,000
		Special services expense	15,000
		programming	30,000
CIP10507	Centennial Plaza Park Renovations	Annual depreciation expense	2,500
CIP10519	Water Pollution Control Plant Upgrades	Annual depreciation expense	77,500
CIP 10604	Landfill Scale House	Annual depreciation expense	8,750

CITY OF MIDLAND
DETAIL OF OPERATING BUDGET IMPACT
ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

CIP PROJECT NUMBER	PROJECT NAME	DESCRIPTION OF BUDGETARY ITEM	ESTIMATED (SAVINGS)/ COST
CIP 10606	Idlewilde Rentention Basin & out fall	Annual depreciation expense	36,000
CIP 10701	Beal Park Amphitheater	Annual depreciation expense	100,000
CIP 10702	Beal Park Christmas Lighting	Annual depreciation expense	35,000
CIP 10703	Concession Stand at Butler Park	Annual depreciation expense	2,500
CIP 10704	Centennial Plaza Park Christmas Lighting	Annual depreciation expense	15,000
CIP 10705	Enviromental Unit Replacement for Natitorium	Annual depreciation expense	7,667
CIP 10706	Fitness Room MLK Jr CC	Annual depreciation expense	6,667
CIP 10707	Landscaping at Martin Luther King Jr CC	Annual depreciation expense	1,250
CIP 10708	Renovation of old portion of Matin Luther King	Annual depreciation expense	75,000
CIP 10709	Soccer Fields and Concession Renovation	Annual depreciation expense	7,500
CIP 10710	Playground Replacement Program	Annual depreciation expense	56,667
CIP 10711	Windlands Park Pavilion Replacement	Annual depreciation expense	7,500
CIP 10712	Security Cameras for Police/Communications	Annual depreciation expense	7,123
CIP 10713	Ballistic Training Module	Annual depreciation expense	30,375

CITY OF MIDLAND
DETAIL OF OPERATING BUDGET IMPACT
ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

CIP PROJECT NUMBER	PROJECT NAME	DESCRIPTION OF BUDGETARY ITEM	ESTIMATED (SAVINGS)/ COST
CIP 10714	Fire Training Facility Maintenance	Annual depreciation expense	5,625
CIP 10715	Ladder Truck - Station 10	Annual depreciation expense	50,000
		Operating expense	15,039
CIP 10716	Distribution System Improve-Booster Stations	Annual depreciation expense	510,000
CIP 10717	Distribution System Improvemnt-System Lines	Annual depreciation expense	36,000
CIP 10718	Distribution System Improvement-Tower Lines	Annual depreciation expense	64,000
CIP 10719	Elevated Tank/Booster Station	Annual depreciation expense	54,000
CIP 10720	NW Midland Public Improvement District	Annual depreciation expense	56,000
CIP 10721	Regulatory and Capacity Upgrades	Annual depreciation expense	339,000
CIP 10722	Utilities Office Relocation	Annual depreciation expense	21,250
CIP 10723	Airfield Pavement Sweepers	Annual depreciation expense	28,571
CIP 10724	Update Airport Master Drainage Plan	Annual depreciation expense	5,000
CIP 10725	Design East GA Taxiway	Annual depreciation expense	59,250
CIP 10726	Runway 16R/34L Rehab	Annual depreciation expense	175,838

CITY OF MIDLAND
DETAIL OF OPERATING BUDGET IMPACT
ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

CIP PROJECT NUMBER	PROJECT NAME	DESCRIPTION OF BUDGETARY ITEM	ESTIMATED (SAVINGS)/ COST
CIP 10727	Sludge Digester #1 Replacement	Annual depreciation expense	50,000
CIP 10728	0.25 mgd Satellite Reuse Plant	Annual depreciation expense	112,500
CIP 10729	Landfill Pit Number 4 Phase 2	Annual depreciation expense	833,333
		Total estimated (savings)/cost expense	5,195,539

SECTION XIV

APPENDIX

CLASSIFICATION OF EXPENDITURES

1000 PERSONNEL SERVICES

MANAGEMENT	Responsibilities involve supervision of personnel.
PROFESSIONAL	Responsibilities require a thorough knowledge of a recognized body of learning.
TECHNICAL	Responsibilities are generally either staff functions or assistants to professional/management personnel.
SUPERVISORY	Responsibilities of the position involve the direct supervision of employees.
FIRE SAFETY	Responsibilities of the job require a working knowledge and substantial training in Fire Safety/Emergency Medical Work.
POLICE SAFETY	Responsibilities of the job require a working knowledge and substantial training in Police/Public Safety.
SKILLED CRAFT	Responsibilities of the job require a certifiable skill.
OPERATIONS	Responsibilities involve the completion of well defined, non-clerical tasks.
CLERICAL	Responsibilities involve the completion of well defined clerical tasks.
EXTRA HELP	Vacation relief, overtime and seasonal or temporary employees.
CAPITALIZED LABOR	Includes skilled, semi-skilled, and other laborers engaged in duties of construction of betterments, buildings, or improvements.

CLASSIFICATION OF EXPENDITURES

2000 SUPPLIES

2010 Office Supplies
2012 Water Bills
2020 Educational and Training Supplies
2110 Motor Vehicle Supplies
2111 Motor Vehicle Accessories
2115 Minor Furniture and Fixtures
2120 Minor Equipment, Instruments, and Tools
2125 Minor Mobile Equipment
2130 Plant Lubrication and Supplies
2140 Electrical Parts and Supplies
2150 Heating Fuel Supplies
2155 Minor Computer Hardware and Peripherals
2160 Computer Software and Supplies
2170 Welding Supplies
2180 Refuse Containers and Lids
2190 Water and Sewer Taps
2195 Water Meters
2200 Food
2210 Water
2220 Ice
2310 Janitorial Supplies
2320 Medical Supplies
2321 TDH Medical Supplies
2330 Chemicals and Insecticides
2410 Traffic Supplies
2420 Barricades and Warning Signs
2510 Recreational Supplies
2520 Botanical and Agricultural Supplies
2530 Animal Feed
2540 Ammunition
2550 Fire Marshal Supplies
2560 Laboratory Supplies
2570 Clothing, Dry Goods, Etc.
2580 Ticket Stock - Airport
2590 Cost of Goods Sold
2600 Ice Control Supplies - Airport
2610 Pet License Tags
2620 Postage
2630 Security Badges and Decal Supplies
2640 Safety Supplies and Minor Equipment
2650 Photographic Supplies

3000 CONTRACTUAL SERVICES

3010 Communication
3020 Heat and Natural Gas
3030 Light and Power
3040 Water

CLASSIFICATION OF EXPENDITURES

3000 CONTRACTUAL SERVICES (continued)

3110	Insurance - External
3112	General Liability Self-Insurance
3113	General Liability Insurance Penalty
3120	Group Insurance
3125	Worker's Compensation
3130	Accident Insurance Only
3140	Unemployment Compensation
3200	Lab Tests - Streets
3210	Hire of Equipment - Garage - Vehicles
3211	Hire of Equipment - Garage - Other
3212	Equipment Rental - External
3220	Advertising
3230	Laundry and Cleaning
3235	Janitorial Services
3237	Lodging of Prisoners
3240	Binding, Printing and Reproduction
3250	Collection Agency Fees
3252	Debt Origination Fees
3260	Credit Bureau Fees
3263	Employee Relocation Costs
3265	Tenant Relocation Fees
3266	Business Relocation Fees
3270	Notary Bonds
3280	Temporary Help
3290	Armored Car Services
3300	Outside Sanitation Services
3304	Mulching
3305	Environmental/Regulatory
3310	Exterminator
3315	Security Services
3320	Wrecker Services
3325	Vehicle Towing - Airport
3340	Water Royalty Payments
3342	Ivie Reservoir Maintenance
3343	Ivie Dam Construction Contract
3344	Ivie Pipeline Construction Contract
3345	Ivie Pipeline Maintenance
3350	Bank Services
3355	Sports Complex Construction Contract
3360	Special Postage and Express Shipping
3370	Grounds Maintenance
3373	Effluent Disposal
3375	Maintenance of HVAC Equipment
3380	Recycling Activities
3385	Refuse Disposal
3390	Other Special Services
3405	Software Maintenance
3410	Legal Fees

CLASSIFICATION OF EXPENDITURES

3000 CONTRACTUAL SERVICES (continued)

3420	Legal Filing Fees
3430	Appraisal Fees
3440	External Audit Fees
3444	External Fund Management
3446	Fund Management Subscriptions
3450	Consulting Fees
3455	Health Care Professionals
3460	Veterinary Fees
3465	Wellness Professionals
3470	Medical Lab Fees
3471	TDH Medical Lab Fees
3475	Medical Seminars
3478	MPD - Health Enhancement Program
3480	Medical Examinations
3481	TDH Medical Examinations
3490	Associate Judge Fees
3510	Travel and Entertainment
3520	Dues and Subscriptions
3525	Legal and Technical Reference Materials
3530	Training, Registration Fees, Etc.
3540	Educational Assistance
3545	Mid-Management Training
3550	Employee Awards
3900	Mileage
3904	MOUTD
3905	Economic Development Incentive
3906	Investment in Small Business
3907	Business Recruitment and Retention
3908	International Business Development
3909	Committed Business Incentives
3910	Elections
3920	Rent
3925	Resident Moving
3930	Rehabilitation of Residence
3931	Home Ownership Incentive
3932	Minor Repair Case Expense
3940	Day Care
3950	Cleaning Lots
3955	Demolition of Dangerous Buildings
3960	Code Enforcement Activities
3961	CDBG Administration
3962	Midland Center Management Fees
3965	Clean Midland
3970	Deep Cleaning Service
3975	Revolving Loan Fund
3980	Police Lock and Door Program
3985	Community and Senior Services
3990	Other

CLASSIFICATION OF EXPENDITURES

4000 MAINTENANCE OF STRUCTURES

4010 Buildings and Grounds
4012 Security Fencing
4020 Tennis Courts
4110 Sanitary Sewers
4120 Storm Sewers
4130 Sewage Disposal Plant
4150 Water Purification Plant
4155 Cleaning Drying Beds
4210 Sidewalks, Curbs, Culverts, Etc.
4220 Streets, Roadways, Etc.
4230 Runways and Lighting
4240 Seal Coat Application
4250 Traffic Signs
4910 Standpipes, Tanks, Wells, Etc.
4920 Swimming Pools
4930 Water Mains
4940 Irrigation Equipment

5000 MAINTENANCE OF EQUIPMENT

5010 Heating and Cooling System
5020 Furniture, Fixtures, and Furnishings
5100 Date Processing Equipment
5101 Noncontractual Hardware Repair
5105 Communication Equipment
5110 Machinery, Tools and Implements
5120 Instruments and Apparatus - Major
5130 Motor Vehicles
5210 Signal System
5220 Traffic Signs
5310 Meter Repair Parts
5320 Service Connections - Water
5330 Fire Hydrants
5340 Pumps
5345 Motors
5410 Service Connections - Sewer
5510 Refuse Containers
5520 Refuse Compactors
5610 Jetways
5620 Baggage Carrousels

6000 MISCELLANEOUS

6010 Medical Expense
6020 Health Unit
6030 Welfare Unit
6040 Civil Defense and Disaster Relief
6050 Mental Health, Mental Retardation

CLASSIFICATION OF EXPENDITURES

6000 MISCELLANEOUS (continued)

6055	Teen Court
6060	Human Relations Counsel
6110	Public Library
6120	Midland Center
6130	Convention Bureau - Chamber of Commerce
6135	Advertising - Chamber of Commerce
6140	Permian Basin Bid Center
6150	Major Equipment Maintenance - Chamber of Commerce
6155	Foreign Trade Zone
6156	Sibley Nature Center
6160	Economic Development - Chamber of Commerce
6161	Economic Development - Water and Sewer Revenue
6162	MOHRE
6163	Citizens Coalition and Economic Development
6164	Community Growth Fund
6165	Hispanic Chamber
6167	Hispanic Chamber - CVB
6168	Midland County Historical Society
6169	Texas Best
6170	Midland Arts Assembly
6171	Keep Midland Beautiful
6172	Midland Arts Association
6173	Museum of the Southwest
6174	Community Concerts
6175	Black Chamber of Entrepreneurs
6176	Crime Stoppers
6177	Commerative Air Force
6178	City of Midland Swim Team
6179	Midland Community Theater
6180	Midland Soccer Association
6181	State Guard
6182	Midland Shooters Association
6183	Business Economic Development Center - Midland College
6184	D-FY-IT
6185	Small Business Development Center - UTBP
6186	Midland Rockhounds
6187	Midland Softball Association
6188	MOTRAN
6189	Downtown Midland, Inc.
6190	Manor Park
6191	Petroleum Museum
6192	Tomcat Industries
6193	Nike Golf
6194	Unfunded Organizations
6195	Iva Boze Spiritual Force
6196	Blast Soccer
6197	President George W. Bush Home
6198	Midland African Historical Council

CLASSIFICATION OF EXPENDITURES

6000 MISCELLANEOUS (continued)

6199	Miscellaneous Organizations
6202	General Fund Services
6204	Water and Sewer Fund Services
6299	General Construction Fund
6300	General Fund
6301	Bluebird Lane Park Improvements
6302	Lineberry Property Maintenance
6305	Police Special Purposes
6306	City of Midland Development
6322	Hotel and Motel Tax
6323	Hotel and Motel Construction Fund
6324	Street Improvement
6326	Interest and Sinking Fund
6327	Sports Complex Certificate of Obligation I & S
6328	HUD Section 108 Loan Fund
6329	Midland Development Corporation Construction Fund
6330	2001 General Purpose Certificate of Obligation - Police
6331	Animal Shelter Equipment and Facility
6332	Street Improvement Bond Fund
6333	1997 General Purpose Certificate of Obligation - Fire
6334	2001 General Purpose Certificate of Obligation - Streets
6335	1995 General Purpose Certificate of Obligation - Streets
6336	1995 General Purpose Certificate of Obligation - Drainage
6337	1997 General Purpose Certificate of Obligation - Parks
6338	1996 Water and Sewer Revenue Bond Construction
6339	Water and Sewer Rate Stabilization Fund
6340	Water and Sewer
6341	Water and Sewer Construction
6342	1996 Water and Sewer Revenue Bond I & S
6343	1993 Water and Sewer Revenue Bond Construction
6344	Water Deposit
6345	2002 Water and Sewer Refunding I & S
6346	Special Water and Sewer System Improvement Replacement
6347	1993 Water and Sewer Revenue Bond I & S
6348	T-Bar Ranch
6349	Water and Sewer Revenue Bond Reserve Fund
6350	1982 Water and Sewer Improvement Revenue Bond Construction
6351	1989 Water and Sewer Floating Rate Reserve
6352	1993 Water and Sewer Revenue Reserve
6353	1999 Water and Sewer Floating Rate Revenue Construction
6354	Golf Course Passenger Facility Charge Construction Fund
6355	1999 Water and Sewer Floating Rate Revenue I & S
6356	1990 Water and Sewer Refunding Reserve Fund
6357	Golf Player Facility Charge
6358	Sanitation
6359	Sanitation Construction Fund
6360	Golf Course
6361	Golf Course Construction

CLASSIFICATION OF EXPENDITURES

6000 MISCELLANEOUS (continued)

6362	1999 Golf Course Construction Fund
6363	1999 Golf Course Certificates of Obligation I & S Fund
6364	Airport Operations
6365	Airport Construction Fund
6366	1983 Combination Tax and Surplus Bond Construction
6367	Airport Passenger Facility Charge Construction Fund
6368	1992 Airport Revenue Certificate of Obligation
6369	1993 Sanitation Revenue Certificate of Obligation Construction
6370	1993 Sanitation Revenue Certificate of Obligation I & S
6371	Permian Basin Vietnam Vet Memorial Maintenance Fund
6372	1998 Golf Course Certificate of Obligation Construction
6373	1998 Golf Course Certificate of Obligation I & S
6374	2006A Airport General Obligation Refunding
6375	1997 Airport Revenue
6376	1997 Airport Revenue Taxable I & S
6377	1997 Airport Revenue I & S
6378	Scharbauer Sports Complex
6379	Airport Restricted Asset Sales
6380	1996 Airport Revenue Construction - Passenger Facility Charge
6381	1996 Airport Revenue Construction - Airport
6382	1992 Airport Revenue Certificate of Obligation I & S
6383	1996 Airport Revenue Certificate of Obligation I & S
6384	Workmen's Compensation Self-Insurance
6385	Medical and Dental Self-Insurance
6386	General Liability Self-Insurance
6387	General Liability Insurance Construction
6388	Garage
6389	Garage Construction
6390	Warehouse
6391	Airport Passenger Facility Charge
6392	Payroll Subfund
6393	2000 Sports Complex Certificate of Obligation I & S
6394	Pooled Cash
6395	2001 Sports Complex Certificate of Obligation I & S
6396	2001 Sports Complex Certificate of Obligation Construction
6397	2000 Sports Complex Certificate of Obligation Construction
6398	Sports Complex Construction Fund
6399	2006B Sport Complex General Obligation Refunding I & S
6410	Payment of Principal
6420	Interest Expense
6430	Paying Agent Fees
6440	Debt Issuance Costs
6450	Letter of Credit Fees
6460	Remarketing Fees
6470	Issuer Fees
6480	Program Expenses
6490	Refunding Escrow
6510	Administration

CLASSIFICATION OF EXPENDITURES

6000 MISCELLANEOUS (continued)

6520	Payment of Claims
6530	Accrual of Claims
6540	Miscellaneous Charges
6550	Claims Services
6560	Reinsurance Premiums
6570	Life Insurance Premiums
6580	Risk Control
6585	Wellness Incentive
6810	Contributions, Gratuities and Rewards
6815	Interest-Reverse Repurchase Agreement
6820	Judgments and Damages
6830	Court Costs, Jury and Filing Fees
6840	Texas Municipal Retirement System - Military Buy Back
6860	Demolition of Dangerous Buildings
6865	Closure and Postclosure Care
6875	Environmental Protection Agency Licenses and Permits
6877	N.E. YMCA
6880	Special Payments
6882	Recruitment Fees and Expenses
6883	Minority Development and Employment
6885	Franchise Fees
6890	Bad Debt Expense
6900	Damaged Inventory
6902	Disposal of Obsolete Inventory
6910	Depreciation Expense
6930	Gain and Loss on Retirement - Debt
6931	Payment to Refunded Bond Escrow Agreement
6940	Purchase - Stockroom Inventory
6942	Purchase - Garage Inventory
6944	Purchase - Warehouse Inventory
6950	Refund of Pro Rate Extensions
6960	Discounts Lost
6970	Purchasing Card Charges
6981	Budget Reallocation
6989	Sports Complex
6990	Miscellaneous

CLASSIFICATION OF EXPENDITURES

CAPITAL OUTLAY

Capital outlay includes the purchase of all real property such as land, buildings, and other improvements, and the purchase of items of personal property, all of which is more or less permanent in nature. Items should cost over $1,000 and have a useful life of over one year.

7000 LAND - BUILDINGS

7000	Land Purchases
7001	Right of Way Acquisition
7002	Water Rights
7003	Easements
7004	Petroleum
7005	Right of Way Acquisition - North 80
7006	Right of Way Acquisition - South 80
7007	Right of Way Acquisition - Florida South
7020	Buildings
7070	Leasehold Improvements
7101	Irrigation Systems
7120	Landscaping
7140	Fencing
7160	Parking Areas
7180	Airport Runways
7201	Airport Taxiways
7221	Airport Ramp Area
7241	Sidewalks
7261	Lighting
7281	Curbs and Gutters
7300	Street Light Systems
7320	Traffic Signal Systems
7400	Streets
7420	Bridges and Viaducts
7460	Alleys
7480	Water Wells
7500	Pumps
7520	Other Water Production Facilities
7560	Water Liens
7570	Elevated Storage Tanks
7580	Water Service Meters
7600	Pipe and Concrete
7620	Monitor Wells
7640	Other Water Distribution Facilities
7660	Sewage Treatment Plant
7680	Sanitary Sewer
7700	Other Sanitary Sewer Facilities
7720	Storm Sewer
7740	Swimming Pools
7760	Tennis Courts

CLASSIFICATION OF EXPENDITURES

7000 LAND - BUILDINGS (continued)

7780 Resurface Tennis Courts
7800 Golf Courses
7810 Stadiums
7820 Baseball Fields
7840 Soccer Fields
7850 Recreational Concrete Improvement
7860 Other Improvements Other Than Buildings

8000 EQUIPMENT

8401 Furniture, Fixtures, and Office Machines
8421 Construction Equipment
8425 Irrigation Equipment
8430 Shop Equipment
8441 Recreational Equipment
8450 Health Equipment
8461 Police Equipment
8470 Fire Fighting Equipment
8481 Communication and Video Equipment
8490 Data Processing Equipment
8501 Sanitation Equipment
8502 Recycling Equipment
8510 Parking Meters
8520 Laboratory Equipment
8530 Other Equipment
8800 Automobiles
8810 Buses
8820 Light and Medium Trucks
8830 Heavy Trucks
8840 Trailers
8850 Other Mobile Equipment
8900 EDP Software (over $1,000)
8905 Libraries
8910 Other Intangibles

ORDINANCE NO. 8436

AN ORDINANCE OF THE CITY OF MIDLAND PROVIDING FUNDS FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2006, AND ENDING SEPTEMBER 30, 2007, BY APPROVING THE BUDGET FOR SAID PERIOD AND APPROPRIATING AND SETTING ASIDE THE NECESSARY FUNDS OUT OF THE GENERAL AND OTHER REVENUES AND UNAPPROPRIATED FUND BALANCE OF THE CITY OF MIDLAND FOR SAID FISCAL YEAR FOR THE MAINTENANCE AND OPERATION OF THE VARIOUS DEPARTMENTS AND FOR VARIOUS ACTIVITIES AND IMPROVEMENTS TO THE CITY; AND AMENDING TITLE III, "DEPARTMENTS," CHAPTER 1, "WATER DEPARTMENT," SECTION 2, "RATES," SUBSECTION (A), "CUSTOMERS INSIDE OF CITY LIMITS," OF THE CITY OF MIDLAND, TEXAS, SO AS TO CHANGE THE RATE STRUCTURE FOR WATER AND THE RATES CHARGED FOR WATER AND SEWER SERVICES; AND AMENDING TITLE VIII, "FOOD ESTABLISHMENTS, HEALTH AND GENERAL SANITATION," CHAPTER 6, "GARBAGE, TRASH AND RUBBISH," SECTION 8, CHARGES FOR COLLECTION AND DISPOSAL; MECHANICALLY LOADED REFUSE CONTAINER REGULATIONS," AND SECTION 9, "COLLECTION FROM COMMERCIAL CUSTOMERS," SO AS TO CHANGE THE RATES CHARGED FOR COLLECTION AND DISPOSAL OF SOLID WASTE; AND ORDERING PUBLICATION

WHEREAS, as required by Article IV, Section 14, of the City Charter, the City Manager has prepared and submitted to the City Council a Budget Estimate of expenditures and revenues of all City departments, activities, and offices for the year beginning October 1, 2006, and ending September 30, 2007; and

WHEREAS, said Budget has been filed with the City Secretary of the City of Midland, Texas, as required; and

WHEREAS, notices of a public hearing upon said Budget have been duly and legally made; and

WHEREAS, said public hearing has been held and full and final consideration given said Budget; and

WHEREAS, the rates or charges for water and sewer services provided by the City of Midland need to be revised in order to adequately compensate the City for such service; and

WHEREAS, the City Council of the City of Midland, Texas, finds it to be in the public interest to revise and change the rates or charges for water and sewer services provided by the City of Midland; and

WHEREAS, the rates or charges for collection and disposal of solid waste provided by the City of Midland need to be revised in order to adequately compensate the City for such service; and

WHEREAS, the City Council of the City of Midland, Texas, finds it to be in the public interest to revise and change the rates or charges for collection and disposal of solid waste provided by the City of Midland; and

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MIDLAND, TEXAS:

SECTION ONE. That for the purpose of providing the funds necessary and proposed to be expended in the Budget of the City of Midland for the fiscal year beginning October 1, 2006, and ending September 30, 2007, the Budget prepared by the City Manager and submitted to the City Council for its consideration and approval is hereby approved, and the available resources and revenues of the City of Midland as set forth in said Budget for said fiscal year, are hereby appropriated and set aside for the maintenance and operation of the various departments of the Government of the City of Midland, together with the various activities and improvements as set forth in said Budget; and the appropriations shall be strictly applied for the uses and purposes in the respective divisions as provided for in said Budget.

SECTION TWO. That the said Budget for the fiscal year beginning October 1, 2006, and ending September 30, 2007, approved herein shall be attached to and made a part of this ordinance the same as if copied in full herein. Said Budget being on file in the City Secretary's office referenced by the number and date of this Ordinance.

SECTION THREE. That expenditures during the fiscal year beginning October 1, 2006, and ending September 30, 2007, shall be made in accordance with the summary Budget

approved by this ordinance unless otherwise authorized by a duly enacted resolution or ordinance of the City of Midland and subject to the following provisions and conditions to wit:

1. That no expenditure may be made without Council approval which shall increase the total appropriation for any one Fund.

2. That the City Manager may make amendments to and between departments and divisions unless such amendments would increase the total appropriation within a Fund.

3. That department managers are hereby authorized to approve amendments of amounts between line items within a division if such transfers do not significantly change the work program contemplated in the approved Budget.

SECTION FOUR. For the purpose of this ordinance certain words as used herein are defined as follows:

1. The term "agency" wherever used in the said Budget shall mean the same and be synonymous with the term "department" as used in the Charter, ordinances, resolutions, and other official documents and policies of the City of Midland, Texas.

2. The term "organization" wherever used in the said Budget shall mean the same and be synonymous with the term "division" as used in the Charter, ordinances, resolutions and other official documents and policies of the City of Midland, Texas.

SECTION FIVE. All Departments of the City required to be established by the City Charter, State Law or Federal Law are deemed to be created.

SECTION SIX. That all transfers from the Water and Sewer Fund and Sanitation Fund are made in compliance with Sections 1502.057, 1502.058 and 1502.059 of the Texas Government Code.

SECTION SEVEN. That Title III, “Departments,” Chapter 1, “Water Department,” Section 2, “Rates,“ Subsection (A), “Customers Inside of City Limits,” of the City of Midland, Texas, shall be amended to hereafter read as follows:

3-1-2 RATES:

(A) Customers Inside of City Limits:

1. Water Rates: The monthly water rates or charges for services furnished by the City’s waterworks system shall be as follows:

(a) Other than apartments, for all customers, including the Midland Independent School District and the Midland Junior College District, the minimum charge shall be Thirteen and No/100 Dollars ($13.00) for the first two thousand (2,000) gallons or less.

(b) For apartments, the minimum charge shall be Nine and 75/100 Dollars ($9.75) per unit for the first two thousand (2,000) gallons or less per unit such that the minimum charge for an apartment complex of one hundred (100) units would be Nine Hundred Seventy-Five and No/100 Dollars ($975.00) for the first two hundred thousand (200,000) gallons or less of water used. Apartment units shall be calculated pursuant to Subsection (B) of this Section.

(c) Two and 95/100 Dollars ($2.95) per one thousand (1,000) gallons for all water usage exceeding two thousand (2,000) gallons up to ten thousand (10,000) gallons. However, except as outlined in sub-paragraph (a) above, charges for the Midland Independent School District and the Midland Junior College District shall not exceed Two and 95/100 Dollars ($2.95) per one thousand (1,000) gallons for all water usage but shall increase pursuant to sub-paragraph (f) below.

(d) Three and 15/100 Dollars ($3.15) per one thousand gallons for all water usage exceeding ten thousand (10,000) gallons up to thirty-five thousand (35,000) gallons.

(e) Three and 40/100 Dollars ($3.40) per one thousand gallons for all water usage exceeding thirty-five thousand gallons.

(f) All water rates will increase by 1.25% each year on the anniversary of the effective date of this ordinance unless otherwise modified by the City Council.

2. Sewer Rates: The monthly rates or charges for services provided to users of the City's sewer system shall be as follows:

(a) Residential: Fifteen and 75/100 Dollars ($15.75) per month minimum.

(b) Commercial:

(1) Fifteen and 75/100 Dollars ($15.75) per month minimum.

(2) Sixty-three cents ($0.63) per one thousand (1,000) gallons for water usage between twenty-five thousand (25,000) gallons and five hundred thousand (500,000) gallons.

(3) Forty-eight cents (0.48) per one thousand (1,000) gallons for all water usage over five hundred thousand (500,000) gallons used per billing cycle.

(c) For purposes of the above sewer rates, multiple dwellings will be classified on the basis of each apartment as a separate unit. Commercial rates shall apply to all nondwelling users. Numbers of apartments shall be calculated pursuant to Subsection (B) of this Section.

(d) All sewer rates will increase by 1.25% each year on the anniversary of the effective date of this ordinance unless otherwise modified by the City Council.

SECTION EIGHT. That Title VIII, "Food Establishments, Health And General Sanitation," Chapter 6, "Garbage, Trash and Rubbish," Section 8, "Charges for Collection and Disposal; Mechanically Loaded Refuse Container Regulations," Subsection (A) of the City Code of Midland, Texas, shall be amended to hereafter read as follows:

(A) All residential customers of the City Utilities shall pay a minimum solid waste fee of $11.50 per month. All commercial customers of the City Utilities shall pay a minimum solid waste fee of $10.50 per month or as otherwise designed therein based on service selected.

SECTION NINE. That Title VIII, "Food Establishments, Health And General Sanitation," Chapter 6, "Garbage, Trash and Rubbish," Section 9, "Collection from Commercial Customers," Subsection (A) of the City Code of Midland, Texas, shall be amended to hereafter read as follows:

(A) The charges for collection and removal of garbage, trash, or waste from all commercial customers which have refuse containers furnished by the City shall be as follows:

TABLE 1. STANDARD COMMERCIAL LOCATIONS: THREE YARD CONTAINERS.

Commercial rates: (Includes apartments and mobile home parks)

No. of Containers	*Rate (plus current tax rate)*
Twice a week service (Monday and Thursday or Tuesday and Friday)	
0.25	10.50
0.50	21.00
0.75	31.50
1	42.00
2	79.80
3	113.40
4	147.00
5	180.60
6	214.20

Three times a weed service (Monday, Wednesday, Friday)

0.25	15.76
0.50	31.50
0.75	47.24
1	63.00
2	119.70
3	170.10
4	220.50
5	270.90
6	321.30

Four times a week service (Monday, Tuesday, Thursday and Friday)

0.25	21.00
0.50	42.00
0.75	63.00
1	84.00
2	159.60
3	226.80
4	294.00
5	361.20
6	428.40

Five times a week service (Monday through Friday)

0.25	26.26
0.50	52.50
0.75	78.25
1	105.00
2	199.50
3	283.50
4	367.50
5	451.50
6	535.50

If commercial location, an apartment complex or mobile home park requires more than one whole three yard container, the second whole three yard container will be billed at ten

percent less than the first whole container. The third and additional whole three yard containers will be billed at twenty percent less than the first whole three yard container.

TABLE II. COMPACTORS.

Once a week pick-up

No. of containers	Cu.Yd.	Collection amount (Plus current tax rate)
1	30	630.00
0.5	30	315.00
0.334	30	210.42
0.25	30	157.50
0.20	30	126.00
0.167	30	105.21

(Disposal fee included and based on 300 pounds per cubic yard capacity.)

TABLE III. ROLL OFF OPEN TOP CONTAINERS.

Three days (1 pick up)	OT 112.00	(Plus applicable tax & disposal fee)
One week (1 pick up)	OT 128.00	(Plus applicable tax & disposal fee)
One month (1 pick up per week)	OT 520.00	(Plus applicable tax & disposal fee)
Additional collections	OT 100.00 Each	(Plus applicable tax & disposal fee)

The term “OT” as used in Table III, Roll off open top containers, shall mean an open top container. For roll off open top containers, the charge will be four dollars per day rental and $100.00 per pull (pickup) plus applicable tax and disposal fee. These rates are for rental and listed pickups only and do not include the per ton disposal charges.

TABLE IV. SIX AND EIGHT YARD CONTAINERS.

Total monthly cost per container plus current tax rate.

Six yard containers.

One a week pick-up	$70.00
Twice a week pick-up	$131.00

Eight yard containers.

One a week pick-up	$90.00
Twice a week pick-up	$154.00

The above and foregoing ordinance was duly proposed, read in full and adopted on first reading, the 8th day of August, A.D., 2006; and passed to second reading on motion of Council member Dufford, seconded by Council member Simpson, by the following vote:

Council members voting "AYE":	Dufford, Simpson, Morgan, Canon, and Hailey
Council members voting "NAY":	None

The above foregoing ordinance was read in full and finally adopted by the following vote, upon motion of Council member Dingus, seconded by Council member Perry, on the 22nd day of August, A.D., 2006, at a regular meeting of the City Council:

Council members voting "AYE":	Dingus, Perry, Morgan, Canon, Simpson, Dufford, and Hailey
Council members voting "NAY":	None

PASSED AND APPROVED THIS 22nd day of August, A.D., 2006.

/s/ Michael J. Canon
Michael J. Canon, Mayor

ATTEST:

/s/ Kaylah J. McCord
Kaylah J. McCord, City Secretary

APPROVED AS TO FORM;

/s/ Keith Stretcher
Keith Stretcher, City Attorney

GLOSSARY

ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

AD VALOREM - Refers to the tax assessed against real (land and buildings) and personal (equipment and furniture) property in compliance with the State Property Tax Code.

APPROPRIATION - A legal authorization made by the City Council which permits City officials to incur obligations against and to make expenditures of governmental resources.

ASSESSED VALUATION - A value established by the Midland Central Appraisal District which approximates market value of real or personal property.

BOND - A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. Most commonly, these are General Obligation Bonds, Certificates of Obligation, or Revenue Bonds used for capital construction projects.

BUDGET - A financial plan, for a specified period, of operations that matches all planned revenues and expenditures with the services provided the residents of the City. The budget is approved by Ordinance and sets the legal spending limits for the fiscal year.

BUDGET DOCUMENT - The compilation of the spending plans for the various funds, along with supporting schedules, tables and charts which, in total, comprises the annual revenue and expenditure plan.

BUDGET MESSAGE - The opening section of the budget from the City Manager which provides the City Council and the public with a general summary of the most important aspects of the budget.

BUDGET ORDINANCE - The official enactment, by City Council, to legally authorize City staff to obligate and expend resources.

CAPITAL OUTLAY - Expenditures for equipment, vehicles, or machinery, and other improvements that result in the acquisition of assets with an estimated useful life of more than one year, a unit cost of $1,000 or more, and capable of being identified as an individual unit or property.

CDBG - Community Development Block Grant - an entitlement grant used to improve slum and blight areas of the city.

CERTIFICATES OF OBLIGATION (CO) - Legal debt instruments which finance a variety of public projects such as streets, buildings, and improvements. These bonds are backed by the full faith and credit of the issuing government and are financed through property tax revenues.

CITY CHARTER - The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.

CITY COUNCIL - The Mayor and six (6) Council members collectively acting as the legislative and policy making body of the City.

DEBT SERVICE FUND - A fund established to account for the accumulation of resources for, and the payment of, long-term principal and interest

GLOSSARY (continued)

DELINQUENT TAXES - Real or personal property taxes that remain unpaid on and after February 1st of each year, and upon which penalties and interest assessed.

DEPARTMENT - A major administrative organizational unit of the City which indicates overall management responsibility for one or more divisions.

DIVISION - A basic organizational unit that is functionally unique and provides service under the administrative direction of a Department.

EFFECTIVE TAX RATE - The ad valorem tax rate which, when applied to properties existing on last year's tax roll, adjusted for changes in appraisal values and other items, would yield the same tax revenues in the current year as in the previous year.

ENCUMBRANCE - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND - Funds established to account for operations of the water and sewer system, sanitation, golf course and airport. These funds are operated in a manner similar to private business enterprises.

ESTIMATED REVENUE - A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

EXPENDITURE - Funds spent in accordance with budgeted appropriations on assets or goods and services obtained.

FISCAL YEAR - A consecutive 12-month period which signifies the beginning and ending dates for recording financial transactions. The City of Midland's fiscal year begins October 1 and ends September 30 of the following calendar year. This is also called the budget year.

FRANCHISE FEE - A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FUND - An accounting entity with a self-balancing set of accounts that record financial transactions for specific activities or government functions.

FUND BALANCE - The difference between governmental fund assets and liabilities.

FUND EQUITY - The difference between proprietary assets and liabilities.

GENERAL FUND - The fund used to account for all financial resources except those required to be accounted for in another fund. Revenues are derived from taxes, user fees and franchise fees which support general public services such as public safety, development services, and community services.

GENERAL OBLIGATION (GO) BONDS - Legal debt instruments which finance a variety of public projects such as streets, buildings, and improvements. These bonds are backed by the full faith and credit of the issuing government and are financed through property tax revenues.

GRANT - A contribution by a government or other organization to support a particular function.

GLOSSARY (continued)

INFRASTRUCTURE - The underlying permanent foundation or basic framework such as streets, drainage facilities, water and sewer mains.

INTERGOVERNMENTAL REVENUE - Grants, entitlements and cost reimbursements from another federal, state or local governmental unit.

INTERNAL SERVICE FUND - These funds account for the financing of goods or services provided by one City department to other departments of the governmental unit on a cost reimbursement basis. The Garage Fund and Warehouse Fund are operated as internal service funds in the City of Midland.

INTEREST EARNINGS - The earnings from available funds invested during the year.

LEVY - To impose or collect by legal authority vested in the City Council.

LONG TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

MAINTENANCE - All materials or contract expenditures covering repair and upkeep of City buildings, machinery and equipment, systems, and land.

MANDATE OR MANDATED EXPENSES - Any expense relating to an authoritative command or instruction. Refers to the federal and state mandates governing municipalities, such as Subtitle D relating to landfill operations.

MODIFIED ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. I.e., as in the General Fund.

ORDINANCE - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERSONNEL SERVICES - The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

PROPERTY TAXES - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

RESERVE - An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

REVENUE - Funds that the government receives as income.

REVENUE BONDS - A legal debt instrument which may be used to finance projects for enterprise funds. Revenues from the borrowing fund are pledged to pay principal and interest of the bonds.

TAX BASE - The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board. The tax base represents net value after all exemptions.

TAX RATE - The tax rate consists of two components, maintenance/operations and debt service, and is adopted by Ordinance by the City Council after a public hearing.

ACRONYMS

ACM	Assistant City Manager
ADA	Americans with Disabilities Act
APB	Accounting Principles Board
ATC	Advanced Technology Center
CAF	Commemorative Air Force
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
CDBG	Community Development Block Grant
CIP	Capital Improvement Program
CISD	Communications and Information Systems Department
CM	City Manager
C.O.	Certificate of Obligation
COM	City of Midland
CRMWD	Colorado River Municipal Water District
DARE	Drug Abuse Resistance Education
D-FY-IT	Drug Free Youth In Texas
EDP	Electronic Data Processing
EMS	Emergency Medical Services
EPSDT	Early Prevention, Screening, Detection, Testing
FAA	Federal Aviation Administration
FASB	Financial Accounting Standards Board
FEMA	Federal Emergency Management Adminsitration
FY	Fiscal year
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GFC	General Services Commission
GIS	Geographic Information System
G.O.	General Obligation
GPFC	Golf Course Player Facility Charge
HUD	Housing and Urban Development
I & S	Interest and Sinking
ISM	Institute of Supply Management
LLEBG	Local Law Enforcement Block Grant
MCAD	Midland Central Appraisal District
MDC	Midland Development Corporation
MGD	Million gallons per day
M.I.S.D.	Midland Independent School District
MLK	Martin Luther King
MOHRE	Midland Odessa Health & Retirement Endeavor
MOTRAN	Midland Odessa Transportation Alliance
MOUTD	Midland Odessa Urban Transportation District
MUGS	Midland United Girls Softball
NAPM	National Association of Purchasing Management
OMB	Office of Management and Budget
PAQ	Position Analysis Questionnaire
PFC	Passenger Facility Charges
P.O.	Purchase Order

ACRONYMS (continued)

RFP	Request for Proposal
SCDC	Sports Complex Development Corporation
SWAT	Special Weapons and Tactics
TCEQ	Texas Commission on Environmental Quality
TDH	Texas Department of Health
TIRZ	Tax Increment Reinvestment Zone
TRU	Telephone Reporting Unit
UCR	Uniform Crime Reporting
UTPB	University of Texas Permian Basin
VCLG	Victims Coordinator and Liaison Grant
W&SRSF	Water & Sewer Rate Stabilization Fund
WPCP	Water Pollution Control Plant